2013 – 2017 All Financial Information by Hospital

Includes tables containing *all* data elements and ratios for each of Maine's non-governmental hospitals.

#### Maine Health Data Organization Hospital Financial Data Release Notes - November 2018

#### **Hospital Mergers/Acquisitions:**

**Parkview Adventist Medical Center** – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**St. Andrews Hospital & Miles Memorial Hospital** – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp fins previous.htm).

**Southern Maine Medical Center & Henrietta Goodall Hospital** – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**Spring Harbor Hospital** - On 04/01/2014 Spring Harbor Hospital (a nonprofit psychiatric hospital) was merged with three nonprofit community health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

#### **Fiscal Year End Date Changes:**

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

York Hospital changed its FYE from 6/30 to 12/31 on 07/01/2014.

 $\textbf{Mercy Hospital} \ \text{changed its FYE from } 12/31 \ \text{to } 9/30 \ \text{on } 10/1/2013$ 

#### **Hospital Peer Group Changes:**

#### **Effective April 2017:**

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

#### **Maine Hospital Designation\***

September 30, 2018

Hospital Name	Peer Group
Acadia Hospital Corporation	E
Aroostook Medical Center, The (TAMC)	В
Blue Hill Memorial Hospital	D
Bridgton Hospital	D
Calais Regional Hospital	D
Cary Medical Center	Ç
Central Maine Medical Center	A
Charles A. Dean Memorial Hospital	D
Down East Community Hospital	D
Eastern Maine Medical Center	A
Franklin Memorial Hospital	C
Houlton Regional Hospital	D
Inland Hospital	C
LincolnHealth	D
Maine Behavioral Healthcare	E C
Maine Coast Memorial Hospital	<u> </u>
Maine Medical Center	A A
MaineGeneral Medical Center	D D
Mayo Regional Hospital	В
Mercy Hospital Mid Coast Hospital	В
Millinocket Regional Hospital	D
Mount Desert Island Hospital	D
New England Rehabilitation Hospital	F
Northern Maine Medical Center	Ċ
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	Ď
Redington-Fairview General Hospital	Ď
Rumford Community Hospital	Ď
Sebasticook Valley Hospital	Ď
Southern Maine Health Care	B
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	Ď
Waldo County General Hospital	Ď
York Hospital	В
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<sup>\*</sup>Peer Group designations provided by the Maine Hospital Association (MHA)

Acadia Hospital Corporation Bangor, Maine	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	20,158,972	24,410,672	28,102,770	24,839,650	18,654,885
Cash and Investment	16,435,229	18,298,204	21,261,811	20,937,756	8,310,290
Current Assets Whose Use is Limited	377,033	377,377	344,933	424,244	416,646
Net Patient Accounts Receivable	2,291,383	2,944,772	3,181,978	2,931,290	3,222,148
Due from Affiliates	269,231	219,634	337,104	299,988	269,802
Third Party Settlements Receivable	25,358	2,168,844	2,641,922	†	6,130,432
Other Accounts Receivable	104,393	72,181	63,561	48,323	21,008
Inventory Other Current Assets	138,513	154,746	155,730	142,863	128,921
	517,832	174,914	115,731	55,186	155,638
Total Non-Current Assets	23,645,859	24,110,398	23,507,249	24,389,415	9,761,693
Trustee Held Investments	30,646	25,156	34,776	19,248	†
Board Designated and Undesignated Investments	12,104,283	12,158,641	11,813,820	11,543,285	140,773
Due From Affiliates Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	†	†	†	†	100.000
Gross Property, Plant and Equipment (PP&E)	1,619,294	1,369,384	1,126,863	2,483,488	100,062
Accumulated Depreciation	31,812,297	33,442,070	34,361,410	35,325,641	32,539,789
Net Property, Plant and Equipment (PP&E)	21,920,661	22,884,853	23,829,620	24,982,247	23,018,931
	9,891,636	10,557,217	10,531,790	10,343,394	9,520,858
Total Unrestricted Assets	43,804,831	48,521,070	51,610,019	49,229,065	28,416,578
Total Current Liabilities	6,579,691	13,572,988	15,537,960	11,753,772	9,884,844
Current Long Term Debt (LTD)	1,087,809	1,125,000	1,078,368	1,251,014	1,313,328
Accounts Payable and Accrued Expenses	3,802,618	4,153,323	3,954,742	4,699,387	4,754,589
Estimated Third Party Settlements	1,503,067	7,851,974	10,181,181	5,471,056	3,454,466
Other Current Liabilities	186.197	442.691	323.669	332.315	362.461
Total Non-current Liabilities	21,534,539	19,527,056	20,146,608	19,222,786	12,918,435
Long Term Debt	7,803,159	6,610,323	5,631,071	4,262,041	2,891,723
Estimated Third Party Settlements	5,237,097	4,569,580	5,179,119	5,093,763	2,091,725
Due to Affiliate	5,257,097	+,509,500	5,179,119	3,093,703	+
Self Insurance Fund	, †	†	· †	· †	†
Accrued Pension and Post Retiree Health Benefits	8,494,283	8,347,153	9,336,418	9,866,982	10,026,712
Other Non-Current Liabilities	†	†	†	†	10,020,712
Fund Balance Unrestricted	15,690,601	15,421,026	15,925,451	18,252,507	5,613,299
Total Liabilities & Equity	43,804,831	48,521,070	51,610,019	49,229,065	28,416,578
Total Restricted Assets	436,839	431,768	301,295	435,203	456,506
Cash and Investments	436,839	431,768	301,295	435,203	456,506
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	436,839	431,768	301,295	435,203	456,506
Total Restricted Fund Balance	436,839	431,768	301,295	435,203	456,506
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	345,507	318,766	149,093	173,201	190,404
Permanently Restricted Net Assets	91,332	113,002	152,202	262,002	266,102

<sup>†</sup> Data not available or not applicable

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Acadia Hospital Corporation Bangor, Maine	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>76,606,357</b> 50,263,405 26,342,952 14,992,945 3,945,685 13,698,827 (3,489,323) 47,458,223	81,776,993 54,714,160 27,062,833 9,121,000 2,486,371 22,751,066 701,938 46,716,618	91,170,014 57,446,196 33,723,818 12,933,611 2,988,273 27,325,679 (779,881) 48,702,332	101,468,427 61,509,222 39,959,205 17,909,612 3,426,608 28,365,501 (1,326,861) 53,093,567	109,546,583 72,636,659 36,909,924 19,939,408 1,383,150 32,814,184 (9,646,965) 65,056,806
Other Operating Revenue	2,681,941	2,991,136	2,777,441	3,046,431	3,356,083
Total Operating Revenue	50,140,164	49,707,754	51,479,773	56,139,998	68,412,889
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>45,390,628</b> 1,041,768 391,841 30,619 399 30,220 32,662,360 11,264,040	<b>48,563,198</b> 986,903 351,771 38,461 † 38,461 32,928,616 14,257,447	<b>49,069,606</b> 1,033,660 312,605 9,169 + 9,169 34,061,447 13,652,725	<b>52,585,560</b> 1,176,544 279,557 22,563 † 22,563 37,062,975 14,043,921	<b>54,853,017</b> 947,245 233,913 6,474 6,474 40,374,013 13,291,372
Net Operating Income	4,749,536	1,144,556	2,410,167	3,554,438	13,559,872
Total Non-operating Revenue	433,762	480,736	494,773	491,309	(105,930)
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	435,303 427,898 7,405 † (1,541) †	480,736 469,448 11,288 † † †	494,773 497,635 (2,862) † † †	<b>491,309</b> 481,670 9,639 † † † †	(105,930) 50,989 (156,919) † †
Excess of Revenue over Expenses	5,183,298	1,625,292	2,904,940	4,045,747	13,453,942
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	5,183,298	1,625,292	2,904,940	4,045,747	13,453,942
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>5,264,907</b> 64,047 (346,040) 893,113 (530,911) † 1,400	(269,576) 30,502 (176,265) (40,224) (1,715,470) † † 6,589	504,425 56,475 (145,261) (1,285,067) (1,025,442) + (1,220)	2,327,056 † 10,595 (742,939) (990,543) † † 4,196	(12,639,208) 21,669 105,057 522,275 (26,746,746) † + 4,595

<sup>†</sup> Data not available or not applicable

Acadia Hospital Corporation Bangor, Maine	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.903	2.694	2.569	3.095	1.901
Current Ratio without Board Designated and Undesignated Investments	3.064	1.798	1.809	2.113	1.887
Days in Accounts Receivable	17.623	23.008	23.847	20.152	18.078
Acid Test	2.555	1.376	1.391	1.817	.883
Days Cash on Hand, Current	138.368	143.277	164.178	151.669	59.091
Days Cash on Hand, Incl Board Designated & Undesignated Investments	237.989	236.557	253.945	233.625	60.044
Average Payment Period, Accounts Payable and Accrued Expenses	31.296	31.864	30.050	33.365	32.194
Average Payment Period, Current Liabilities	54.152	104.130	118.065	83.451	66.931
Capital Structure	959	240	200		
Equity Financing Ratio	.358	.318	.309	.371	.198
Fixed Asset Financing	.789	.626	.535	.412	.304
Cash Flow Divided by Total Debt	.221	.079	.110	.169	.632
Cash Flow Divided by Total Debt with Operating Income Only	.206	.064	.097	.153	.636
Debt Service Coverage Total	4.456	2.059	2.957	4.052	9.856
Debt Service Coverage Total with Operating Income Only	4.164	1.725	2.613	3.690	9.927
Profitablility					
Total Margin	.102	.032	.056	.071	.197
Operating Margin	.095	.023	.047	.063	.198
Non Operating Revenue Margin	.084	.296	.170	.121	(800.)
Return On Assets	.118 .330	.033	.056	.082	.473
Return On Equity		.105	.182	.222	2.397
Markup Deductible	1.747 .179	1.746 .278	1.915 .300	1.988	2.058
	1.445	.278 1.277	1.358	.280	.300
Markup Adjustment for Deductible Reported Income Index	1. <del>44</del> 5 .984	(6.029)	5.759	1.448	1.460
•	.904	(0.029)	3.739	1.739	(1.064)
Asset Efficiency	1 155	1.074	1 007		
Total Asset Turnover	1.155	1.034	1.007	1.150	2.404
Fixed Asset Turnover	5.069	4.708	4.888	5.428	7.186
Average Age Plant Depreciation Only	21.042	23.189	23.054	21.234	24.301
Other Financial Ratios					
Total Operating Expense Growth	(.007)	.070	.010	.072	.043
Total Operating Revenue Growth	.049	(.009)	.036	.091	.219
Realized Gains Divided by Non-Operating Revenue	.017	.023	(.006)	.020	1.481
Realized Gains Divided by Net Income	.001	.007	(.001)	.002	(.012)
Long Term Debt to Equity	.497	.429	.354	.234	.515

<sup>†</sup> Data not available or not applicable

Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	23,219,463 3,040,654 416,331 11,478,562 229,720 2,149,301 2,052,639 1,908,127 1,944,129	25,066,798 2,697,143 405,813 14,422,174 94,265 1,942,031 2,106,219 1,930,222 1,468,931	<b>30,515,603</b> 2,624,292 407,440 17,667,254 83,501 4,581,037 1,883,745 2,158,307 1,110,027	21,546,264 (1,871,709) 3,171,287 13,590,298 101,106 2,423,020 709,960 2,084,926 1,337,376	15,358,769 (13,600,972) 73,576 13,775,722 42,607 10,453,929 1,009,719 2,198,408 1,405,780
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	48,598,571 4,972,115 10,252,838 † † 5,516,539 81,362,464 53,505,385 27,857,079	45,759,734 5,459,595 2,063,796 † † 7,501,726 85,925,266 55,190,649 30,734,617	<b>49,276,144</b> 5,447,925 167,399 † 6,995,531 95,196,967 58,531,678 36,665,289	<b>48,106,869</b> 5,366,168 7,500 † 4,960,214 99,807,201 62,034,214 37,772,987	<b>41,639,490</b> † 5,796,355 † 1,052,369 92,546,262 57,755,496 34,790,766
Total Unrestricted Assets	71,818,034	70,826,532	79,791,747	69,653,133	56,998,259
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	18,651,840 1,285,000 11,354,041 5,186,763 826,036	<b>25,290,890</b> 1,320,000 13,847,228 3,447,827 2,275,835 4,400,000	<b>35,983,027</b> 1,385,000 15,330,964 1,985,256 9,919,807 7,362,000	28,379,335 51,767 12,071,067 1,216,949 15,039,552	<b>15,383,571</b> 55,316 11,678,764 1,295,361 2,354,130
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	18,593,502 8,009,278 1,741,833 † 3,712,355 4,922,100 207,936	17,065,165 6,595,678 1,304,609 39,637 3,560,827 5,423,012 141,402	16,070,042 5,117,077 1,186,190 † 4,141,396 5,369,807 255,572	27,221,824 20,483,650 1,117,314 † 5,366,168 254,692	<b>26,456,540</b> 20,382,063 26,520 † 5,791,355 256,602
Fund Balance Unrestricted	34,572,693	28,470,477	27,738,678	14,051,974	15,158,148
Total Liabilities & Equity	71,818,035	70,826,532	79,791,747	69,653,133	56,998,259
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>2,109,911</b> 2,109,911 † †	<b>4,351,856</b> 4,351,856 † †	<b>7,055,340</b> 7,055,340 † †	<b>7,024,147</b> 7,024,147 † †	<b>7,236,746</b> 7,236,746 †
Total Restricted Liabilities and Equity	2,109,911	4,351,856	7,055,340	7,024,147	7,236,746
<b>Total Restricted Fund Balance</b> Total Liabilities	<b>2,109,911</b>	<b>4,351,856</b>	7,055,340 †	<b>7,024,147</b>	<b>7,236,746</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,423,583 686,328	2,661,528 1,690,328	4,331,167 2,724,173	4,299,974 2,724,173	4,512,573 2,724,173

<sup>†</sup> Data not available or not applicable

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Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	218,236,186	232,162,794	246,341,520	274,295,361	303,285,308
Gross Inpatient Service Revenue	64,730,118	69,985,068	72,414,754	78,640,920	81,293,257
Gross Outpatient Service Revenue	153,506,068	162,177,726	173,926,766	195,654,441	221,992,051
Free Care (Charity Care)	4,034,653	5,991,761	4,517,667	3,036,601	5,020,903
Bad Debt (Provision for Bad Debt)	3,703,812	5,316,317	7,025,504	7,857,185	6,304,884
Contractuals	113,878,617	122,825,312	125,661,478	152,910,005	166,116,819
Changes in Prior Year Estimated/Final Settlements	(4,674,003)	(2,843,809)	(2,258,011)	(218,003)	232,474
Net Patient Service Revenue	101,293,107	100,873,213	111,394,882	110,709,573	125,610,228
Other Operating Revenue	4,140,971	4,949,453	4,821,927	3,221,404	7,465,904
Total Operating Revenue	105,434,078	105,822,666	116,216,809	113,930,977	133,076,132
Total Operating Expenses	104,265,650	109,145,082	116,049,317	125,821,317	131,825,980
Depreciation and Amortization	3,461,811	3,636,974	4,084,478	5,753,662	3,903,877
Interest	282,268	253,397	264,848	431,389	825,111
Advertising Expenses	348,359	280,497	†	†	†
Allowed Advertising Expenses	24,498	13,013	†	†	†
Non-Allowed Advertising Expenses	323,861	267,484	†	†	†
Salaries and Benefits	68,564,383	69,210,141	71,641,003	74,562,559	77,133,986
Other Operating Expenses	31,608,829	35,764,073	40,058,988	45,073,707	49,963,006
Net Operating Income	1,168,428	(3,322,416)	167,492	(11,890,340)	1,250,152
Total Non-operating Revenue	103,872	(44,527)	120,922	(196,846)	(49,871)
Total Investment Income	16,131	19,303	1,191	31,271	51,365
Interest and Dividends	16,131	19,303	1,191	31,271	51,365
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	87,741	(63,830)	119,731	(228,117)	(101,236)
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	†	†
Excess of Revenue over Expenses	1,272,300	(3,366,943)	288,414	(12,087,186)	1,200,281
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,272,300	(3,366,943)	288,414	(12,087,186)	1,200,281
Total Change in Unrestricted Net Assets	576,413	(6,102,217)	(731,801)	(13,686,703)	1,106,173
Net Assets Released for Restrictions - Capital	59,387	42,004	751,685	724,049	736,214
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(755,274)	(2,777,278)	(1,771,900)	(2,323,566)	(830,322)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	+	+	+

<sup>†</sup> Data not available or not applicable

Capital Properties   Capital	Aroostook Medical Center, The (TAMC) Presque Isle, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Current Ratio with Board Designated and Undesignated Investments         1.795         1.073         853         7.59         1.375           Current Ratio with board Designated and Undesignated Investments         1.245         .991         .848         .759         .988           Days in Accounts Receivable         41.362         52.185         57.889         44.806         40.030           Acid Test         .185         .123         .084         .046         (8.79)           Days Cash on Hand, Current         .125.17         .10.735         .9.833         .3.951         .38.598           Days Cash on Hand, Incl Board Designated & Undesignated Investments         49.494         .49.78         .36.695         .33.323           Average Payment Period, Accounts Payable and Accrued Expenses         41.112         .47.904         .49.78         .36.695         .33.323           Average Payment Period, Current Liabilities         .88         .12.91         .49.04         .49.78         .36.695         .33.323           Average Payment Period, Current Liabilities         .28         .21.21         .49.00         .49.00         .49.00         .49.00         .49.00         .49.00         .54.2         .586         .58.2         .29.00         .29.00         .29.00         .29.00         .29.00 <th>RATIOS</th> <th></th> <th></th> <th></th> <th></th> <th></th>	RATIOS					
Current Ratio without Board Designated and Undesignated Investments						
Days in Accounts Receivable         41,362         \$2,185         \$7,889         44,806         40,302           Acid Test         1,85         1,23         0,944         0,466         (8,79)           Days Cash on Hand, Current         12,517         10,735         9,883         3,951         (38,598)           Days Cash on Hand, Lord Board Designated & Undesignated Investments         49,642         17,874         10,429         3,933         (20,593)           Average Payment Period, Accounts Payable and Accrued Expenses         41,112         47,904         49,978         36,695         33,323           Average Payment Period, Accounts Payable and Accrued Expenses         41,112         47,904         49,978         36,695         33,323           Average Payment Period, Accounts Payable and Accrued Expenses         41,112         47,904         49,978         36,695         33,323           Average Payment Period, Accounts Payable and Accrued Expenses         41,112         47,904         49,978         36,695         33,323           Average Payment Period, Current Liabilities         48,88         21         51,805         41,809         41,809         41,809         41,809         41,809         41,809         41,809         41,809         41,809         41,809         41,809         41,809<						
Acid Test         .1.25         .1.25         .1.25         .0.94         .0.46         (.879)           Days Cash on Hand, Current         12.517         10.735         .9.883         3.951         38.8598           Days Cash on Hand, Ind Board Designated & Undesignated Investments         49.642         17.874         10.429         3.973         (22.059)           Days Cash on Hand, Current Lobilities         41.112         47.904         49.978         36.695         33.323           Average Payment Period, Accounts Payable and Accrued Expenses         67.536         87.493         117.03         86.272         43.894           Capital Structure         8.67         87.493         117.03         86.272         2.666           Fixed Asset Financing         4.81         4.02         3.48         2.02         2.66           Fixed Asset Financing         2.88         2.15         1.40         5.92         3.86           Cash Flow Divided by Total Debt         1.127         0.06         0.84         (.114)         1.122           Cash Flow Divided by Total Debt with Operating Income Only         3.285         3.40         2.926         3.249         6.562           Debt Service Coverage Total with Operating Income Only         3.285         3.40         2.92						
Days Cash on Hand, Current         12.517         10.735         9.883         3.951         38.598)           Days Cash on Hand, Lind Board Designated & Undesignated Investments         49.64         17.874         10.429         3.973         22.0599           Average Payment Period, Accounts Payable and Accrued Expenses         41.112         47.904         49.978         36.695         33.323           Average Payment Period, Current Liabilities         67.536         87.493         117.033         86.272         43.898           Capital Structure         87.908         49.20         .348         .202         .266           Equity Financing Ratio         .481         .402         .348         .202         .266           Stev Cash Filow Divided by Total Debt         .288         .215         .140         .542         .586           Cash Flow Divided by Total Debt with Operating Income Only         .127         .006         .094         (.114)         .122         .286           Cash Flow Divided by Total Debt with Operating Income Only         .227         .369         .285         .340         .29.56         (3.249)         .6762           Debt Service Coverage Total         .082         .361         .295         .2850         (3.141)         .6819						
Day's Cash on Hand, Incl Board Designated & Undesignated Investments         49,642         17,874         10,429         3.973         (22,059)           Average Payment Period, Accounts Payable and Accrued Expenses         41,112         47,904         49,978         36,655         33,383           Capital Structure         Security Financing Ratio         4,811         402         3.48         2.02         2.66           Equily Financing Ratio         4,811         402         3.48         2.02         2.66           Fixed Asset Financing         2.88         2.15         1.40         .542         .586           Cash Flow Divided by Total Debt         1.27         0.006         .094         (.114)         .122           Cash Flow Divided by Total Debt with Operating Income Only         3.285         3.40         2.926         (3.249)         .652           Debt Service Coverage Total with Operating Income Only         3.217         3.69         2.850         (3.141)         .6819           Profitability           Total Margin         .012         (.022)         .002         (.106)         .009           Operating Nargin         .012         (.032)         .002         (.106)         .009           Operating Revenue Margin         .082						
Avérage Payment Period, Accounts Payable and Accrued Expenses         41.112         47.904         49.978         36.695         33.323           Average Payment Period, Current Liabilities         67.536         87.493         117.303         86.272         43.898           Capital Structure           Equity Financing Ratio         4.81         4.902         3.48         2.02         2.666           Exed Asset Financing         2.28         2.15         1.140         5.542         5.866           Cash Flow Divided by Total Debt with Operating Income Only         1.127         0.006         0.84         (1.14)         1.122           Cash Flow Divided by Total Debt with Operating Income Only         1.24         0.007         0.82         (1.10)         1.122           Cash Flow Divided by Total Debt with Operating Income Only         3.285         3.40         2.956         32.49)         6.762           Debt Service Coverage Total         3.285         3.40         2.956         32.49)         6.762           Debt Service Coverage Total with Operating Income Only         3.28         3.01         9.29         3.24         9.01         6.762           Debt Service Coverage Total with Operating Revenue Margin         0.012         0.03         0.00         0.00         0						
Average Payment Period, Current Liabilities         67.536         87.493         117.303         86.272         43.894           Capital Structure         Sequity Financing Ratio         4.81         4.02         3.48         2.02         2.66           Fixed Asset Financing         2.88         2.15         1.40         5.42         3.86           Cash Flow Divided by Total Debt         1.27         0.06         0.94         (.114)         1.22           Cash Flow Divided by Total Debt with Operating Income Only         1.24         0.07         0.82         (.110)         1.23           Debt Service Coverage Total with Operating Income Only         1.24         0.07         0.82         (.110)         1.23           Debt Service Coverage Total with Operating Income Only         1.24         0.07         0.82         (.110)         1.23           Debt Service Coverage Total with Operating Income Only         3.285         3.40         2.956         3.249         6.762           Debt Service Coverage Total with Operating Income Only         3.287         3.30         2.950         2.850         (.106)         0.902           Debt Service Coverage Total with Operating Revenue Anger Total with Operating Revenue Anger Total Service Coverage Total with Operating Revenue Anger Total Service Coverage Total with Operating Revenue Anger Total Service						
Capital Structure   Capi						
Equity Financing Ratio         481         402         348         202         266           Fixed Asset Financing         288         2.15         1.40         542         5.86           Cash Flow Divided by Total Debt         1.27         0.06         0.84         (.114)         1.22           Cash Flow Divided by Total Debt with Operating Income Only         1.24         0.07         0.82         (.100)         1.23           Debt Service Coverage Total with Operating Income Only         3.285         3.40         2.926         3.249         6.762           Debt Service Coverage Total with Operating Income Only         3.217         3.69         2.850         3.141         6.819           Profitability           Total Margin         0.012         (.032)         0.002         (.106)         0.09           Operating Margin         0.012         (.031)         0.01         (.104)         0.09           Operating Revenue Margin         0.01         (.031)         0.01         (.042)         0.01         (.042)           Return On Equity         0.03         0.18         (.048)         0.04         (.174)         0.21           Return On Equity         0.23         2.13         2.172	•	07.550	67.493	117.303	80.272	דכס.כד
Fixed Asset Financing         288         2.15         1.40         5.52         5.86           Cash Flow Divided by Total Debt         1.27         0.06         0.084         (.114)         1.22           Cash Flow Divided by Total Debt with Operating Income Only         1.24         0.007         0.82         (.110)         1.23           Debt Service Coverage Total         3.285         3.40         2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         3.285         3.40         2.926         (3.249)         6.762           Profitability         3.287         3.69         2.850         2.850         (3.14)         6.869           Profitability         3.287         3.00         3.00         3.141         0.00         4.089           Deprating Margin         0.01         (.031)         0.001         (.104)         .009           Non Operating Revenue Margin         0.01         (.031)         0.001         (.104)         .009           Neturn On Assets         0.018         (.048)         .004         (.174)         .021           Return On Equity         0.03         0.18         (.048)         .004         (.174)         .2.06           B		401	402	240	202	266
Cash Flow Divided by Total Debt         1.127         .006         .084         (.114)         .1.22           Cash Flow Divided by Total Debt with Operating Income Only         1.24         .007         .082         (.110)         .1.23           Debt Service Coverage Total with Operating Income Only         3.285         .340         .2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         3.285         .340         .2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         3.285         .340         .2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         3.285         .340         .2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         3.285         .340         .2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         .011         .010						
Cash Flow Divided by Total Debt with Operating Income Only         1.24         .007         .082         (1.10)         .1.23           Debt Service Coverage Total with Operating Income Only         3.285         .340         2.956         (3.249)         6.819           Profitability           Total Margin         .012         (.032)         .002         (.106)         .009           Non Operating Margin         .011         (.031)         .001         (.104)         .009           Non Operating Revenue Margin         .011         (.031)         .001         (.104)         .009           Non Operating Revenue Margin         .018         (.048)         .004         (.174)         .001           Return On Assets         .018         (.048)         .004         (.174)         .021           Return On Equity         .037         (.118)         .010         (.860)         .079           Markup         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         .1041         1.047         1.081         .990         1.097           Reported Income Index         .2.07         .552         .529         .510         .557         .548						
Debt Service Coverage Total         3.285         .340         2.926         (3.249)         6.762           Debt Service Coverage Total with Operating Income Only         3.217         .369         2.850         (3.141)         6.819           Profitability         Total Margin             Total Margin         .012         (.032)         .002         (.106)         .009           Operating Margin         .081         .011         (.031)         .001         (.104)         .009           Non Operating Revenue Margin         .082         .013         .419         .016         (.042)           Return On Assets         .018         (.048)         .004         (.174)         .021           Return On Equity         .037         (.118)         .010         (.860)         .079           Markup Agiustment for Deductible         .2133         2.172         2.164         2.206         2.357           Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         .1.041         1.047         1.081         .990         1.097           Reported Income Index         .2.207         .552         (.394						
Debt Service Coverage Total with Operating Income Only   3.217   3.69   2.850   (3.141)   6.819     Profitability						
Profitability						
Total Margin         .012         (.032)         .002         (.106)         .009           Operating Margin         .011         (.031)         .001         (.104)         .009           Non Operating Revenue Margin         .082         .013         .419         .016         (.042)           Return On Assets         .018         (.048)         .004         (.174)         .021           Return On Equity         .037         (.118)         .010         (.860)         .079           Markup Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         .041         1.047         1.081         .990         1.097           Reported Income Index         .2207         .552         .529         .510         .557         .548           Markup Adjustment for Deductible         .1470         1.493         1.458         1.633         2.344           Reported Income Index         .3785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         .5456         15.456         15.75 <td> ,</td> <td>3.217</td> <td>.505</td> <td>2.030</td> <td>(3.111)</td> <td>0.013</td>	,	3.217	.505	2.030	(3.111)	0.013
Operating Margin         .011         (.031)         .001         (.104)         .009           Non Operating Revenue Margin         .082         .013         .419         .016         (.042)           Return On Assets         .018         (.048)         .004         (.174)         .021           Return On Equity         .037         (.118)         .010         (.860)         .079           Markup         .021         .2133         2.172         2.164         2.206         2.357           Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency           Total Asset Turnover         1.470         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         1.078         14.794           Total Operating Expense Growt		012	( 032)	002	( 106)	nna
Non Operating Revenue Margin         .082         .013         .419         .016         (.042)           Return On Assets         .018         (.048)         .004         (.174)         .021           Return On Equity         .037         (.118)         .010         (.860)         .079           Markup         .021         .2133         2.172         2.164         2.206         2.357           Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency           Total Asset Turnover         1.470         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.79           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048						
Return On Assets         .018         (.048)         .004         (.174)         .021           Return On Equity         .037         (.118)         .010         (.860)         .079           Markup         .2133         2.172         2.164         2.206         2.357           Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency						
Return On Equity         .037         (.118)         .010         (.860)         .079           Markup         2.133         2.172         2.164         2.206         2.357           Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency           Total Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †         †         †         †         †         †         †         †         †         †         †         †         †         † <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
Markup         2.133         2.172         2.164         2.206         2.357           Deductible         .522         .529         .510         .557         .548           Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency           Total Asset Turnover         1.470         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †         †         †         †         †         †         †         †         †         †         †         †         †         †						
Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency         Total Asset Turnover         Total Asset Turnover         Total Asset Turnover         1.470         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios         Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †		2.133		2.164		
Markup Adjustment for Deductible         1.041         1.047         1.081         .990         1.097           Reported Income Index         2.207         .552         (.394)         .883         1.085           Asset Efficiency         Total Asset Turnover         Total Asset Turnover         Total Asset Turnover         Total Asset Turnover         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios         Total Operating Expense Growth         .047         .063         .084         .048           Total Operating Revenue Growth         .002         .004         .098         .020         .168           Realized Gains Divided by Non-Operating Revenue         †	Deductible	.522	.529			
Asset Efficiency           Total Asset Turnover         1.470         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         † <td< td=""><td>Markup Adjustment for Deductible</td><td>1.041</td><td></td><td>1.081</td><td>.990</td><td>1.097</td></td<>	Markup Adjustment for Deductible	1.041		1.081	.990	1.097
Total Asset Turnover         1.470         1.493         1.458         1.633         2.334           Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †	Reported Income Index	2.207	.552	(.394)	.883	1.085
Fixed Asset Turnover         3.785         3.443         3.170         3.016         3.825           Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †         †         †         †         †           Realized Gains Divided by Net Income         †         †         †         †         †         †	Asset Efficiency					
Average Age Plant Depreciation Only         15.456         15.175         14.330         10.782         14.794           Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .032         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †         †         †         †         †           Realized Gains Divided by Net Income         †         †         †         †         †	Total Asset Turnover	1.470	1.493	1.458	1.633	2.334
Other Financial Ratios           Total Operating Expense Growth         .000         .047         .063         .084         .048           Total Operating Revenue Growth         .002         .004         .098         (.020)         .168           Realized Gains Divided by Non-Operating Revenue         †	Fixed Asset Turnover	3.785	3.443	3.170	3.016	3.825
Total Operating Expense Growth .000 .047 .063 .084 .048 Total Operating Revenue Growth .032 .004 .098 (.020) .168 Realized Gains Divided by Non-Operating Revenue † † † † † † † † † † † † † † † † † † †	Average Age Plant Depreciation Only	15.456	15.175	14.330	10.782	14.794
Total Operating Revenue Growth .032 .004 .098 (.020) .168 Realized Gains Divided by Non-Operating Revenue † † † † † † † † † † † † † † † † † † †	Other Financial Ratios					
Realized Gains Divided by Non-Operating Revenue † † † † † † † † † Realized Gains Divided by Net Income † † † † † † † † † † † † † † † † † † †	Total Operating Expense Growth	.000	.047	.063	.084	.048
Realized Gains Divided by Net Income T	Total Operating Revenue Growth	.032	.004	.098	(.020)	.168
Treatized buttle by tree income	Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Long Term Debt to Equity .232 .232 .184 1.458 1.345		-		· ·	†	†
	Long Term Debt to Equity	.232	.232	.184	1.458	1.345

<sup>†</sup> Data not available or not applicable

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	9,605,803	9,097,553	11,487,536	9,560,762	5,847,457
Cash and Investment	4,930,494	3,687,814	5,336,940	2,634,934	(244,361)
Current Assets Whose Use is Limited	48,416	48,704	48,657	22,727	30,953
Net Patient Accounts Receivable	2,832,145	3,782,724	4,807,100	5,534,830	4,209,699
Due from Affiliates	119,128	50,831	173,144	96,979	24,930
Third Party Settlements Receivable	789,244	433,000	9,000	· †	948,289
Other Accounts Receivable	227,049	618,218	783,632	764,909	332,542
Inventory	150,696	137,222	128,974	227,613	178,600
Other Current Assets	508,631	339,040	200,089	278,770	366,805
Total Non-Current Assets	26,526,035	27,976,126	27,369,406	27,564,256	8,523,967
Trustee Held Investments	60,379	63,884	74,982	96,285	†
Board Designated and Undesignated Investments	16,748,565	17,801,883	18,263,411	19,620,640	157,430
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	1,146,892	1,573,881	1,024,993	365,525	391,330
Gross Property, Plant and Equipment (PP&E)	27,846,683	28,616,654	29,247,466	29,858,355	30,075,457
Accumulated Depreciation	19,276,484	20,080,176	21,241,446	22,376,549	22,100,250
Net Property, Plant and Equipment (PP&E)	8,570,199	8,536,478	8,006,020	7,481,806	7,975,207
Total Unrestricted Assets	36,131,838	37,073,679	38,856,942	37,125,018	14,371,424
Total Current Liabilities	8,923,857	8,415,573	9,698,288	7,502,692	5,422,915
Current Long Term Debt (LTD)	105,000	110,000	115,214	226	239
Accounts Payable and Accrued Expenses	4,171,429	3,447,064	3,828,580	3,835,377	3,303,970
Estimated Third Party Settlements	4,313,426	4,503,307	5,471,461	3,125,792	1,239,933
Due to Affiliates	334,002	355,202	283,033	541,297	878,773
Other Current Liabilities	†	†	†	†	†
Total Non-current Liabilities	4,702,342	4,919,642	4,562,043	4,595,254	4,558,130
Long Term Debt	1,911,456	1,795,453	1,675,191	1,946,427	1,939,532
Estimated Third Party Settlements	1,422,498	806,351	760,930	769,720	209,123
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	791,111	†	†
Accrued Pension and Post Retiree Health Benefits	1,368,388	2,317,838	1,334,811	1,879,107	2,409,475
Other Non-Current Liabilities	†	†	†	†	†
Fund Balance Unrestricted	22,505,639	23,738,464	24,596,611	25,027,072	4,390,379
Total Liabilities & Equity	36,131,838	37,073,679	38,856,942	37,125,018	14,371,424
Total Restricted Assets	1,975,355	2,258,256	2,208,430	2,261,925	2,595,653
Cash and Investments	1,975,355	2,258,256	2,208,430	2,261,925	2,595,653
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,975,355	2,258,256	2,208,430	2,261,925	2,595,653
Total Restricted Fund Balance	1,975,355	2,258,256	2,208,430	2,261,925	2,595,653
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	426,683	484,177	474,150	488,957	688,759
Permanently Restricted Net Assets	1,548,672	1,774,079	1,734,280	1,772,968	1,906,894

<sup>†</sup> Data not available or not applicable

Blue Hill Memorial Hospital Blue Hill, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	<b>54,174,150</b> 10,210,234 43,963,916 2,076,290 1,614,588	<b>52,020,236</b> 9,911,680 42,108,556 1,555,649 980,830	<b>57,050,584</b> 11,472,940 45,577,644 1,401,828 1,606,311	<b>58,794,908</b> 9,422,807 49,372,101 939,061 2,146,541	<b>63,412,452</b> 9,990,028 53,422,424 873,002 1,604,153
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	16,855,924 (2,344,095) 35,971,443 1,506,733	16,007,523 (1,438,421) 34,914,655 2,182,259	20,039,388 (2,735,142) 36,738,199 2,849,245	19,012,144 (293,335) 36,990,497 2,403,915	22,202,911 660,548 38,071,838 2,526,648
Total Operating Revenue	37,478,176	37,096,914	39,587,444	39,394,412	40,598,486
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	35,849,980 1,308,769 91,781 80,046 † 80,046 21,264,533 13,104,851	35,140,431 1,219,843 88,569 68,701 68,701 20,749,946 13,013,372	37,029,533 1,282,086 84,428 54,985 + 54,985 20,821,730 14,786,304	<b>38,324,114</b> 1,263,418 55,723 77,149 77,149 22,000,809 14,927,015	<b>39,649,265</b> 804,992 73,322 66,366 + 66,366 22,434,017 16,270,568
Net Operating Income	1,628,196	1,956,483	2,557,911	1,070,298	949,221
Total Non-operating Revenue	297,546	326,080	540,479	(119,427)	1,395,560
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	297,546 297,546 † † † † †	<b>326,080</b> 340,629 (14,549)  † † † †	<b>540,479</b> 516,976 23,503 + + + +	(119,427) 275,116 (394,543) † † †	1,395,560 136,799 1,258,761 †
Excess of Revenue over Expenses	1,925,742	2,282,563	3,098,390	950,871	2,344,781
Extraordinary Gains/Losses	†	†	†	†	†
Total Change in Unrestricted Not Assets	1,925,742	2,282,563	3,098,390	950,871	2,344,781
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,490,156 24,957 971,199 † (270,675) † † (161,067)	1,232,824 10,000 220,524 (257,998) (1,022,456) † 191	<b>858,147</b> 4,110 (695,043) (371,984) (1,177,326) † † †	<b>430,461</b> 76,177 695,551 (336,005) (956,133) † † †	(20,636,693) 154,649 (1,284,390) (37,130) (21,814,603) †

<sup>†</sup> Data not available or not applicable

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Blue Hill Memorial Hospital Blue Hill, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.953	3.196	3.068	3.889	1.107
Current Ratio without Board Designated and Undesignated Investments	1.076	1.081	1.184	1.274	1.078
Days in Accounts Receivable	28.738	39.545	47.759	54.614	40.359
Acid Test	.558	.444	.555	.354	(.039)
Days Cash on Hand, Current	52.613	40.207	54.990	26.175	(2.005)
Days Cash on Hand, Incl Board Designated & Undesignated Investments	229.596	231.762	241.469	219.412	(.526)
Average Payment Period, Accounts Payable and Accrued Expenses	44.080	37.092	39.092	37.774	31.046
Average Payment Period, Current Liabilities	94.299	90.555	99.025	73.892	50.956
Capital Structure					
Equity Financing Ratio	.623	.640	.633	.674	.305
Fixed Asset Financing	.223	.210	.209	.260	.243
Cash Flow Divided by Total Debt	.237	.263	.307	.183	.316
Cash Flow Divided by Total Debt with Operating Income Only	.216	.238	.269	.193	.176
Debt Service Coverage Total	17.344	18.551	22.964	13.280	43.823
Debt Service Coverage Total with Operating Income Only	15.793	16.867	20.184	13.978	24.848
Profitablility					
Total Margin	.051	.061	.077	.024	.056
Operating Margin	.043	.053	.065	.027	.023
Non Operating Revenue Margin	.155	.143	.174	(.126)	.595
Return On Assets	.053 .086	.062 .096	.080	.026	.163 .534
Return On Equity Markup	.086 1.553	.096 1.542	.126 1.618	.038 1.597	1.663
Deductible	.311	.308	.351	.323	.350
Markup Adjustment for Deductible	1.083	1.087	1.076	1.101	1.103
Reported Income Index	.773	1.851	3.611	2.209	(.114)
Asset Efficiency	.,,,,	1.031	5.011	2.203	(.111)
Total Asset Turnover	1.045	1.009	1.033	1.058	2.922
Fixed Asset Turnover	4.373	4.346	4.945	5.265	5.091
Average Age Plant Depreciation Only	14.729	16.461	16.568	17.711	27.454
	17./29	105.01	10.300	17./11	۲۲.۲۵
Other Financial Ratios Total Operating Expense Growth	.013	(.020)	.054	.035	.035
Total Operating Expense Growth  Total Operating Revenue Growth	.013	(.020) (.010)	.05 <del>4</del> .067	.035 (.005)	.035
Realized Gains Divided by Non-Operating Revenue	.03/	(.010) (.045)	.043	3.304	.902
Realized Gains Divided by Net Income	+	(.006)	.008	(.415)	.537
Long Term Debt to Equity	.085	.076	.068	.078	.442
Long Term Debt to Equity	.005	.070	.000	.070	.172

<sup>†</sup> Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>33,116,949</b> 24,919,923 433,756	<b>31,234,400</b> 18,967,605 438,187	<b>31,946,969</b> 22,881,555 447,188	<b>29,006,295</b> 20,839,133 450,231	<b>27,937,200</b> 21,519,014 13,700
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	4,927,606 † 1,221,233 †	8,967,314 7,684 430,438 +	6,976,049 † 784,850 †	6,127,207 + 613,990 +	5,464,160 † 233,281 †
Inventory Other Current Assets	321,008 1,293,423	345,456 2,077,716	319,334 537,993	353,303 622,431	463,872 243,173
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	<b>20,481,412</b> 832,860 4,052,922 †	<b>20,564,755</b> 852,461 4,645,729 †	<b>21,225,101</b> 872,062 4,675,518 †	<b>23,281,902</b> 883,496 4,632,553 †	<b>23,316,294</b> 786,166 5,087,911 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,832 35,004,513 19,411,715 15,592,798	† (24,525) 35,742,060 20,650,970 15,091,090	† 603,608 36,968,425 21,894,512 15,073,913	† 515,852 40,227,802 22,977,801 17,250,001	† 1,341,982 40,281,164 24,180,929 16,100,235
Total Unrestricted Assets	53,598,361	51,799,155	53,172,070	52,288,197	51,253,494
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>7,589,011</b> 586,739 3,007,846 + 3,994,426 +	<b>5,014,659</b> 530,779 3,236,640 1,247,240 †	<b>4,794,869</b> 524,290 3,092,876 1,177,703 † †	<b>3,886,304</b> 600,031 2,717,091 569,182 † †	<b>2,775,172</b> 225,972 2,361,540 187,660 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	12,244,606 8,813,474 2,866,531 † † † 564,601	<b>8,915,645</b> 8,313,451 † † † † † 602,194	<b>8,435,695</b> 7,793,652 † † † † † 642,043	<b>8,312,606</b> 7,648,773 † † † † 663,833	<b>7,499,629</b> 6,928,797 † † † † 570,832
Fund Balance Unrestricted	33,764,744	37,868,851	39,941,506	40,089,287	40,978,693
Total Liabilities & Equity	53,598,361	51,799,155	53,172,070	52,288,197	51,253,494
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>3,644,303</b> 3,483,961 110,623 49,719	<b>3,904,263</b> 3,743,420 90,811 70,032	<b>4,263,881</b> 3,903,931 † 359,950	<b>4,296,343</b> 4,036,368 † 259,975	<b>4,421,122</b> 4,305,084 † 116,038
Total Restricted Liabilities and Equity	3,644,303	3,904,263	4,263,881	4,296,343	4,421,122
<b>Total Restricted Fund Balance</b> Total Liabilities	<b>3,644,303</b>	3,904,263 †	<b>4,263,881</b>	<b>4,296,343</b> †	<b>4,421,122</b> †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	2,504,659 1,139,644	2,702,704 1,201,559	3,067,445 1,196,436	3,143,120 1,153,223	3,223,052 1,198,070

<sup>†</sup> Data not available or not applicable

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Bridgton Hospital Bridgton, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	<b>82,042,333</b> 14,152,323	<b>88,473,274</b> 16,728,394	<b>89,679,294</b> 16,333,759	93,025,765	<b>96,867,857</b> 16,018,690
Gross Outpatient Service Revenue	67,890,010	71,744,880	73,345,535	15,276,846 77,748,919	80,849,167
Free Care (Charity Care)	1,127,321	1,484,824	1,216,737	1,402,980	1,456,852
Bad Debt (Provision for Bad Debt)	3,566,466	5,965,744	3,252,548	4,794,931	4,960,575
Contractuals	34,557,958	33,946,044	39,138,752	40,862,299	44,143,619
Changes in Prior Year Estimated/Final Settlements	†	†	†	†	†
Net Patient Service Revenue Other Operating Revenue	42,790,588	47,076,662	46,071,257	45,965,555	46,306,811
Total Operating Revenue	838,421	971,445	2,240,762	2,971,369	2,244,724
	43,629,009	48,048,107	48,312,019	48,936,924	48,551,535
Total Operating Expenses Depreciation and Amortization	42,238,644	44,554,951	46,355,383	49,070,650	48,001,623
Interest	1,414,943 472,572	1,659,409 471,548	1,546,380 463,409	1,492,371 436,979	1,688,228 368,344
Advertising Expenses	243,292	471,5 <del>4</del> 6 164,794	170,598	177,018	126,778
Allowed Advertising Expenses	±13,232 †	101,751	170,550	177,010	120,770
Non-Allowed Advertising Expenses	243,292	164,794	170,598	177,018	126,778
Salaries and Benefits	26,871,499	28,565,646	29,991,925	31,782,135	31,396,777
Other Operating Expenses	13,236,338	13,693,554	14,183,071	15,182,147	14,421,496
Net Operating Income	1,390,365	3,493,156	1,956,636	(133,726)	549,912
Total Non-operating Revenue	348,463	205,285	135,128	(130,550)	144,808
Total Investment Income	300,432	297,717	122,478	70,379	179,295
Interest and Dividends	78,765	124,253	144,670	147,823	137,451
Realized Gains/Losses on Sales of Securities	221,667	173,464	(22,192)	(77,444)	41,844
Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	 	 	 	 	 
Other Non-Operating Revenues (Gifts, Bequests, etc.)	48,031	(92,432)	12,650	(200,929)	(34,487)
Excess of Revenue over Expenses	1,738,828	3,698,441	2,091,764	(264,276)	694,720
Extraordinary Gains/Losses	†	†	†	†	(60,744)
Total Surplus/Deficit	1,738,828	3,698,441	2,091,764	(264,276)	633,976
Total Change in Unrestricted Net Assets	1,808,532	4,104,107	2,072,655	147,781	889,339
Net Assets Released for Restrictions - Capital	34,000	89,101	74,100	307,355	12,666
Unrealized Gains/Losses on Investments	2,049	316,565	(93,209)	104,702	242,697
Minimum Pension Liability Adjustment	†	<u>†</u>	†	†	†
Transfers From/To Affiliates Mergers	†	†	†	†	†
Consolidations with Support	† +	† +	T +	T +	T +
Other Changes	33,655	 	1 +	+	 
	33,033	ı	ı	'	ı

<sup>†</sup> Data not available or not applicable

Bridgton Hospital Bridgton, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.898	7.155	7.638	8.656	11.900
Current Ratio without Board Designated and Undesignated Investments	4.364	6.229	6.663	7.464	10.067
Days in Accounts Receivable	42.032	69.526	55.268	48.654	43.070
Acid Test	3.341	3.870	4.865	5.478	7.759
Days Cash on Hand, Current	226.684	165.125	190.029	163.323	169.701
Days Cash on Hand, Incl Board Designated & Undesignated Investments	262.921	204.655	228.114	198.862	209.800
Average Payment Period, Accounts Payable and Accrued Expenses	26.893	27.541	25.194	20.844	18.612
Average Payment Period, Current Liabilities	67.852	42.670	39.057	29.814	21.871
Capital Structure					
Equity Financing Ratio	.630	.731	.751	.767	.800
Fixed Asset Financing	.565	.551	.517	.443	.430
Cash Flow Divided by Total Debt	.159	.385	.275	.101	.232
Cash Flow Divided by Total Debt with Operating Income Only	.141	.370	.265	.111	.218
Debt Service Coverage Total	3.275	5.508	4.126	1.732	2.841
Debt Service Coverage Total with Operating Income Only	2.960	5.314	3.990	1.868	2.692
Profitablility					
Total Margin	.040	.077	.043	(.005)	.014
Operating Margin	.032	.073	.040	(.003)	.011
Non Operating Revenue Margin	.200	.056	.065	.494	.208
Return On Assets	.032	.071	.039	(.005)	.014
Return On Equity	.051	.098	.052	(.007)	.017
Markup	1.962	2.008	1.983	1.956	2.065
Deductible	.421	.384	.436	.439	.456
Markup Adjustment for Deductible	1.144	1.246	1.139	1.124	1.145
Reported Income Index	.961	.901	1.009	(1.788)	.781
Asset Efficiency					
Total Asset Turnover	.821	.932	.911	.933	.950
Fixed Asset Turnover	2.798	3.184	3.205	2.837	3.016
Average Age Plant Depreciation Only	13.719	12.445	14.159	15.397	14.323
Other Financial Ratios					
Total Operating Expense Growth	.045	.055	.040	.059	(.022)
Total Operating Revenue Growth	.037	.101	.005	.013	(800.)
Realized Gains Divided by Non-Operating Revenue	.636	.845	(.164)	.593	.289
Realized Gains Divided by Net Income	.127	.047	(.011)	.293	.060
Long Term Debt to Equity	.261	.220	.195	.191	.169

<sup>†</sup> Data not available or not applicable

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Calais Regional Hospital Calais, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>4,886,662</b> 27,115 +	<b>6,763,772</b> 350,137	<b>7,418,318</b> 825,887	<b>7,057,744</b> 505,439	<b>5,717,780</b> 1,018,314
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	3,723,727	4,430,170 †	4,789,506 †	5,467,597 †	3,634,826
Other Accounts Receivable Inventory Other Current Assets	427,514	699,955	278,336	†	†
Total Non-Current Assets Trustee Held Investments	708,306 <b>20,961,904</b> 607,175	1,283,510 <b>19,146,244</b> 689,287	1,524,589 <b>16,655,908</b> 771,378	1,084,708 <b>15,654,673</b> 852,830	1,064,640 <b>14,500,062</b> 793,841
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	2,929,864 † †	1,730,774 † †	606,943 † †	258,546 † †	259,507 † †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 29,965,863 12,540,998 17,424,865	† 30,405,980 13,679,797 16,726,183	† 30,543,407 15,265,820 15,277,587	439,301 30,573,465 16,469,469 14,103,996	531,508 30,662,395 17,747,189 12,915,206
Total Unrestricted Assets	25,848,566	25,910,016	24,074,226	22,712,417	20,217,842
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>7,352,883</b> 654,859 4,470,321 1,610,161 + 617,542	<b>6,909,743</b> 669,747 3,636,448 1,146,336 + 1,457,212	<b>8,688,417</b> 797,165 4,861,796 2,078,982 † 950,474	<b>9,228,975</b> 544,501 5,938,475 1,863,451 + 882,548	10,079,570 913,818 7,567,693 263,529 + 1,334,530
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	16,731,951 16,731,951 † † † †	19,835,752 16,122,974 3,712,778 † † †	17,789,905 15,437,382 2,352,523 † † †	17,100,482 15,796,689 864,492 † † 439,301	15,909,298 15,377,789 † † † 531,508
Fund Balance Unrestricted	1,763,732	(835,479)	(2,404,096)	(3,617,040)	(5,771,026)
Total Liabilities & Equity	25,848,566	25,910,016	24,074,226	22,712,417	20,217,842
Total Restricted Assets Cash and Investments Receivables	<b>1,576,867</b> 1,576,867 †	<b>1,617,087</b> 1,617,087 †	<b>1,431,672</b> 1,431,672 †	<b>1,500,023</b> 1,500,023 †	<b>1,717,985</b> 1,717,985 †
Other Assets  Total Restricted Liabilities and Equity	†	†	†	†	†
Total Restricted Fund Balance	1,576,867	1,617,087	1,431,672	1,500,023	1,717,985
Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>1,576,867</b> † 1,064,380 512,487	<b>1,617,087</b> † 1,115,463 501,624	<b>1,431,672</b> † 956,478 475,194	<b>1,500,023</b> † 1,021,098 478,925	<b>1,717,985</b> † 1,194,847 523,138

<sup>†</sup> Data not available or not applicable

Calais Regional Hospital Calais, Me.         FY 2013         FY 2014         FY 2015         FY 2016           DATA ELEMENTS         \$         \$         \$           Total Gross Patient Service Revenue (GPSR)         54,558,409         55,900,161         67,874,593         73,271,493           Gross Inpatient Service Revenue         17,911,111         16,651,647         19,452,356         20,220,612           Gross Outpatient Service Revenue         36,647,298         39,248,514         48,422,237         53,050,881           Free Care (Charity Care)         1,260,232         1,440,523         1,497,412         1,858,519           Bad Debt (Provision for Bad Debt)         1,331,852         1,519,643         2,155,279         1,774,450           Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         †         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794           Total Operating Expenses         33,508,053         32,562,579         36,442,710         37,618,073 <th><b>FY 2017</b>  \$  <b>65,278,976</b> 15,962,511 49,316,465 1,313,163 1,979,228 29,337,977</th>	<b>FY 2017</b> \$ <b>65,278,976</b> 15,962,511 49,316,465 1,313,163 1,979,228 29,337,977
Total Gross Patient Service Revenue (GPSR)         54,558,409         55,900,161         67,874,593         73,271,493           Gross Inpatient Service Revenue         17,911,111         16,651,647         19,452,356         20,220,612           Gross Outpatient Service Revenue         36,647,298         39,248,514         48,422,237         53,050,881           Free Care (Charity Care)         1,260,232         1,440,523         1,497,412         1,858,519           Bad Debt (Provision for Bad Debt)         1,331,852         1,519,643         2,155,279         1,774,450           Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         †         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	<b>65,278,976</b> 15,962,511 49,316,465 1,313,163 1,979,228
Gross Inpatient Service Revenue       17,911,111       16,651,647       19,452,356       20,220,612         Gross Outpatient Service Revenue       36,647,298       39,248,514       48,422,237       53,050,881         Free Care (Charity Care)       1,260,232       1,440,523       1,497,412       1,858,519         Bad Debt (Provision for Bad Debt)       1,331,852       1,519,643       2,155,279       1,774,450         Contractuals       21,371,685       23,965,899       31,103,223       34,581,115         Changes in Prior Year Estimated/Final Settlements       +       457,000       (90,000)       (266,000)         Net Patient Service Revenue       30,594,640       28,517,096       33,208,679       35,323,409         Other Operating Revenue       736,639       1,352,614       1,422,308       1,026,385         Total Operating Revenue       31,331,279       29,869,710       34,630,987       36,349,794	15,962,511 49,316,465 1,313,163 1,979,228
Gross Inpatient Service Revenue         17,911,111         16,651,647         19,452,356         20,220,612           Gross Outpatient Service Revenue         36,647,298         39,248,514         48,422,237         53,050,881           Free Care (Charity Care)         1,260,232         1,440,523         1,497,412         1,858,519           Bad Debt (Provision for Bad Debt)         1,331,852         1,519,643         2,155,279         1,774,450           Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         †         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	15,962,511 49,316,465 1,313,163 1,979,228
Gross Outpatient Service Revenue         36,647,298         39,248,514         48,422,237         53,050,881           Free Care (Charity Care)         1,260,232         1,440,523         1,497,412         1,858,519           Bad Debt (Provision for Bad Debt)         1,331,852         1,519,643         2,155,279         1,774,450           Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         †         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	49,316,465 1,313,163 1,979,228
Free Care (Charity Care)         1,260,232         1,440,523         1,497,412         1,858,519           Bad Debt (Provision for Bad Debt)         1,331,852         1,519,643         2,155,279         1,774,450           Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         +         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	1,313,163 1,979,228
Bad Debt (Provision for Bad Debt)         1,331,852         1,519,643         2,155,279         1,774,450           Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         †         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	
Contractuals         21,371,685         23,965,899         31,103,223         34,581,115           Changes in Prior Year Estimated/Final Settlements         †         457,000         (90,000)         (266,000)           Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,223,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	29,337,977
Net Patient Service Revenue         30,594,640         28,517,096         33,208,679         35,323,409           Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	
Other Operating Revenue         736,639         1,352,614         1,422,308         1,026,385           Total Operating Revenue         31,331,279         29,869,710         34,630,987         36,349,794	(221,000)
Total Operating Revenue 31,331,279 29,869,710 34,630,987 36,349,794	32,869,608
	1,195,602
Total Operating Expenses 33,508,053 32,562,579 36,442,710 37.618,073	34,065,210
	36,305,490
Depreciation and Amortization 1,660,722 1,609,974 1,697,556 1,605,530	1,277,725
Interest 954,152 987,208 932,392 960,976	934,252
Advertising Expenses + 65,738 108,125 +	†
Allowed Advertising Expenses + 65,738 59,973 +	†
Non-Allowed Advertising Expenses + + 48,152 +	†
Salaries and Benefits 17,331,562 16,906,624 18,182,743 18,449,625	17,883,401
Other Operating Expenses 13,561,617 12,993,035 15,521,894 16,601,942	16,210,112
Net Operating Income (2,176,774) (2,692,869) (1,811,723) (1,268,279)	(2,240,280)
Total Non-operating Revenue 59,010 50,714 116,271 53,441	58,304
Total Investment Income 20,352 23,729 27,046 14,707	12,398
Interest and Dividends 20,352 23,729 27,046 14,707	12,398
Realized Gains/Losses on Sales of Securities + + + + + + +	†
Permanently Impaired Security Writedowns + + + + + + +	†
Gains/Losses on Joint Ventures/Equity Investments + + + + + + + +	†
Permanently Impaired Writedowns of Other Assets + + + + + + +	†
Other Non-Operating Revenues (Gifts, Bequests, etc.) 38,658 26,985 89,225 38,734	45,906
Excess of Revenue over Expenses (2,117,764) (2,642,155) (1,695,452) (1,214,838)	(2,181,976)
Extraordinary Gains/Losses + + + + + + + + +	†
Total Surplus/Deficit (2,117,764) (2,642,155) (1,695,452) (1,214,838)	(2,181,976)
Total Change in Unrestricted Net Assets (2,103,977) (2,599,211) (1,568,617) (1,212,944)	(2,153,986)
Net Assets Released for Restrictions - Capital 8,829 41,539 136,245 †	22,388
Unrealized Gains/Losses on Investments 4,958 1,405 (9,410) 1,894	5,602
Minimum Pension Liability Adjustment + + + + + + +	†
Transfers From/To Affiliates + + + + + + + + + + + + + + + + + + +	†
Mergers + + + + + + +	†
Consolidations with Support + + + + + + + +	†
Other Changes + + + + + + + +	

<sup>†</sup> Data not available or not applicable

Calais Regional Hospital Calais, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.063	1.229	.924	.793	.593
Current Ratio without Board Designated and Undesignated Investments	.665	.979	.854	.765	.567
Days in Accounts Receivable	44.425	56.703	52.642	56.497	40.363
Acid Test	.004	.051	.095	.055	.101
Days Cash on Hand, Current	.311	4.129	8.676	5.123	10.611
Days Cash on Hand, Incl Board Designated & Undesignated Investments	33.890	24.539	15.052	7.743	13.315
Average Payment Period, Accounts Payable and Accrued Expenses	51.234 84.271	42.882 81.481	51.073 91.272	60.189 93.539	78.858 105.032
Average Payment Period, Current Liabilities	84.2/1	81.481	91.272	93.539	105.032
Capital Structure	050	( 072)	(100)	(150)	( 205)
Equity Financing Ratio	.068	(.032)	(.100)	(.159)	(.285)
Fixed Asset Financing	.960	.964	1.010	1.120	1.191
Cash Flow Divided by Total Debt	(.019)	(.039)	.000	.015	(.035)
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	(. <mark>021)</mark> .330	(.040) (.027)	(.004) .583	.013 .769	(. <mark>037)</mark> .020
Debt Service Coverage Total with Operating Income Only	.291	(.058)	.511	.738	(.019)
	.291	(.038)	.511	./36	(.019)
Profitablility Tatal Mayeria	( 067)	( 000)	( 040)	( 022)	( 064)
Total Margin	(.067)	(.088)	(.049)	(.033)	(.064)
Operating Margin Non Operating Revenue Margin	(.069) (.028)	(.090) (.019)	(.052) (.069)	(.035) (.044)	(.066) (.027)
Return On Assets	(.082)	(.102)	(.070)	(.053)	(.108)
Return On Equity	(1.201)	3.162	.705	.336	.378
Markup	1.650	1.758	1.902	1.975	1.831
Deductible	.392	.429	.458	.472	.449
Markup Adjustment for Deductible	1.012	1.022	1.048	1.056	1.023
Reported Income Index	1.007	1.017	1.081	1.002	1.013
Asset Efficiency					
Total Asset Turnover	1.214	1.155	1.443	1.603	1.688
Fixed Asset Turnover	1.798	1.786	2.267	2.577	2.638
Average Age Plant Depreciation Only	7.552	8.497	8.993	10.258	13.890
Other Financial Ratios					
Total Operating Expense Growth	(.013)	(.028)	.119	.032	(.035)
Total Operating Expense Growth	.004	(.047)	.159	.050	(.063)
Realized Gains Divided by Non-Operating Revenue	.004	(.017)	+	.050	(.003)
Realized Gains Divided by Net Income	· †	†	†	†	†
Long Term Debt to Equity	9.487	(19.298)	(6.421)	(4.367)	(2.665)
- 3	2.107	(=====0)	()	( 37 )	(=/000)

<sup>†</sup> Data not available or not applicable

FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
\$	\$	\$	\$	\$
<b>11,294,846</b> 1,885,261 +	<b>13,154,033</b> 3,831,348 +	<b>13,320,710</b> 3,308,194 +	<b>12,474,642</b> 2,397,708	<b>13,300,471</b> 2,665,357 +
6,197,706 †	6,324,216 †	7,192,536 †	7,549,412 †	6,918,549 †
1,148,316 371,629	582,211 725,773	218,000 474,045	469,000 413,015	1,597,300 392,138
1,691,934	1,690,485	2,127,935	1,645,507	1,727,127
†	†	†	†	<b>13,326,038</b> †
6,144,633 † +	6,424,553 † +	4,241,458 † +	3,976,793 † +	4,025,508 †
35,174,558 24,848,753 10,325,805	; 35,768,241 25,943,817 9,824,424	1,603,599 36,538,850 26,569,589 9,969,261	; 38,652,405 27,759,954 10.892,451	38,926,202 29,625,672 9,300,530
27,765,284	29,403,010	29,135,028	27,343,886	26,626,509
<b>6,919,797</b> 1,161,015 3,823,692 1,567,173 † 367,917	<b>7,622,207</b> 1,035,503 4,572,583 1,619,598 †	<b>6,384,546</b> 761,881 3,270,573 2,010,993 † 341,099	<b>5,339,029</b> 715,118 3,653,284 610,714 17,500 342,413	<b>5,920,508</b> 617,365 3,834,936 941,202 22,500 504,505
<b>4,343,733</b> 4,035,921 †	<b>3,282,514</b> 2,993,940	<b>2,502,090</b> 2,232,754 †	<b>1,753,113</b> 1,503,016	<b>1,110,256</b> 879,397 †
† † †	† † †	† † †	† † †	† † †
	•	· ·		230,859
				19,595,745 26,626,509
<b>32,304</b> 32,304 32,304	<b>33,604</b> 33,604	<b>195,085</b> 195,085	<b>94,878</b> 94,878 †	<b>84,075</b> 84,075 84,075
†	†	†	†	†
32,304	33,604		<del>-</del>	84,705
<b>32,304</b> † 32,304	<b>33,604</b> † 33,604	†	<b>94,878</b> † 94,878	<b>84,705</b> † 84,705
	11,294,846  1,885,261  † 6,197,706 † 1,148,316 371,629 † 1,691,934  16,470,438 † 6,144,633 † † 35,174,558 24,848,753 10,325,805  27,765,284 6,919,797 1,161,015 3,823,692 1,567,173 † 367,917 4,343,733 4,035,921 † † † 307,812 16,501,754 27,765,284 32,304 32,304 32,304 † †	11,294,846 1,885,261 3,831,348 + + 6,197,706 6,324,216 + 1,148,316 371,629 725,773 + 1,691,934 1,690,485 16,470,438 16,248,977 + 6,144,633 6,424,553 + + + 35,174,558 35,768,241 24,848,753 25,943,817 10,325,805 9,824,424 27,765,284 29,403,010 6,919,797 7,622,207 1,161,015 3,823,692 4,572,583 1,567,173 1,619,598 + 367,917 394,523 4,343,733 3,282,514 4,035,921 2,993,940 + + + + 307,812 288,574 16,501,754 18,498,289 27,765,284 29,403,010 32,304 33,604 32,304 33,604 - + + +  32,304 33,604 32,304 33,604 32,304 33,604 32,304 33,604 32,304 33,604 32,304 33,604	11,294,846 1,885,261 1,885,261 1,885,261 1,148,316 6,197,706 6,324,216 7,192,536 1,148,316 371,629 7725,773 474,045 1,1691,934 1,690,485 2,127,935 16,470,438 16,248,977 15,814,318 1	11,294,846 1,885,261 3,831,348 3,308,194 2,397,708 +

<sup>†</sup> Data not available or not applicable

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Cary Medical Center Caribou, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	101,981,181	113,333,294	118,438,735	114,411,169	113,168,858
Gross Inpatient Service Revenue	28,274,774	30,565,726	32,120,695	30,870,606	29,768,349
Gross Outpatient Service Revenue	73,706,407	82,767,568	86,318,040	83,540,563	83,400,509
Free Care (Charity Care)	1,544,095	1,600,645	1,905,472	1,983,156	2,014,015
Bad Debt (Provision for Bad Debt)	2,410,809	3,496,648	3,950,000	3,646,925	4,443,115
Contractuals	52,936,331	59,749,227	62,707,976	59,284,970	59,609,087
Changes in Prior Year Estimated/Final Settlements	127,000	(362,000)	(997,000)	82,000	(204,000)
Net Patient Service Revenue	44,962,946	48,848,774	50,872,287	49,414,118	47,306,641
Other Operating Revenue	3,846,373	3,983,003	3,662,238	4,104,959	4,455,822
Total Operating Revenue	48,809,319	52,831,777	54,534,525	53,519,077	51,762,463
Total Operating Expenses	50,719,808	50,912,506	52,807,525	54,068,844	52,463,829
Depreciation and Amortization	1,819,916	1,691,249	1,752,148	1,943,037	2,015,579
Interest	191,361	154,733	128,999	102,894	77,387
Advertising Expenses	341,734	321,169	257,466	325,027	340,018
Allowed Advertising Expenses	14,520	14,085	10,560	11,000	11,360
Non-Allowed Advertising Expenses	327,214	307,084	246,906	314,027	328,658
Salaries and Benefits	24,447,214	24,892,027	25,748,493	26,061,220	26,361,216
Other Operating Expenses	23,919,583	23,853,328	24,920,419	25,636,666	23,669,629
Net Operating Income	(1,910,489)	1,919,271	1,727,000	(549,767)	(701,366)
Total Non-operating Revenue	66,822	2,192	75,738	56,059	53,410
Total Investment Income	25,549	(33,295)	(8,822)	8,474	37,171
Interest and Dividends	38,631	(14,293)	21,259	43,418	51,633
Realized Gains/Losses on Sales of Securities	(13,082)	(19,002)	(30,081)	(34,944)	(14,462)
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	41,273	35,487	84,560	47,585	16,239
Excess of Revenue over Expenses	(1,843,667)	1,921,463	1,802,738	(493,708)	(647,956)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(1,843,667)	1,921,463	1,802,738	(493,708)	(647,956)
Total Change in Unrestricted Net Assets	(1,811,859)	2,001,908	1,915,612	(92,565)	(661,683)
Net Assets Released for Restrictions - Capital	99,879	90,768	130,273	395,000	4,957
Unrealized Gains/Losses on Investments	(68,071)	(10,323)	(17,399)	6,143	(18,684)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

Cary Medical Center Caribou, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	2.520 1.632 50.312 .272 14.072 59.937	2.569 1.726 47.255 .503 28.411 76.053	2.751 2.086 51.605 .518 23.651 53.973	3.081 2.337 55.764 .449 16.789 44.636	2.926 2.247 53.381 .450 19.284 48.409
Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	28.541 51.651	33.908 56.522	23.382 45.644	25.581 37.385	27.746 42.836
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.594 .391 (.002) (.008) .206	.629 .305 .331 .331 2.863 2.862	.695 .224 .400 .392 3.163 3.098	.741 .138 .204 .196 1.795 1.730	.736 .095 .195 .187 1.823 1.756
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.038) (.039) (.036) (.066) (.112) 2.087 .519 1.043 1.013	.036 .036 .001 .065 .104 2.304 .527 1.131	.033 .032 .042 .062 .089 2.312 .529 1.125 1.030	(.009) (.010) (.114) (.018) (.024) 2.192 .518 1.095 (147.288)	(.013) (.014) (.082) (.024) (.033) 2.242 .527 1.106 .988
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.760 4.727 13.654	1.797 5.378 15.340	1.874 5.470 15.164	1.959 4.913 14.287	1.946 5.566 14.698
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.014 (.014) (.196) .007 .245	.004 .082 (8.669) (.010) .162	.037 .032 (.397) (.017) .110	.024 (.019) (.623) .071	(.030) (.033) (.271) .022 .045

<sup>†</sup> Data not available or not applicable

Central Maine Medical Center Lewiston, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	<b>88,052,797</b> 5,287,028 6,031,791 33,598,284 †	<b>90,576,362</b> 14,547,603 6,446,320 55,502,943 46,533	<b>95,004,423</b> 22,562,420 6,475,224 51,182,883 145,321	<b>85,012,575</b> 12,406,161 5,911,158 48,448,554 †	<b>68,733,156</b> 7,712,672 3,954,481 42,469,270
Other Accounts Receivable Inventory Other Current Assets  Total Non-Current Assets	33,286,850 † 2,180,827 7,668,017 <b>188,404,181</b>	2,737,483 † 2,825,819 8,469,661 <b>183,971,353</b>	6,636,755 † 4,063,877 3,937,943 <b>172,428,290</b>	6,880,940 † 4,889,356 6,476,406 <b>187,946,198</b>	6,838,136 † 4,932,848 2,825,749 <b>175,746,613</b>
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	11,315,245 † † † 23,473,071 354,142,598 200,526,733 153,615,865	13,355,790 † † 25,616,033 362,187,610 217,188,080 144,999,530	172,426,290 13,106,308 † † 22,958,819 369,947,896 233,584,733 136,363,163	14,791,138 14,791,138 † † 24,426,888 398,509,946 249,781,774 148,728,172	175,746,613 13,728,149 † † 27,757,218 398,155,668 263,894,422 134,261,246
Total Unrestricted Assets	276,456,978	274,547,715	267,432,713	272,958,773	244,479,769
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>87,770,981</b> 5,123,296 26,092,986 † 17,855,864 38,698,835	91,648,230 6,446,320 29,817,369 † † 55,384,541	<b>85,110,992</b> 6,475,224 31,332,823 † † 47,302,945	<b>99,033,679</b> 8,081,441 27,263,367 2,993,969 8,934 60,685,968	<b>91,580,684</b> 4,335,390 27,238,496 2,108,675 † 57,898,123
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	135,442,889 126,540,490 † † 1,578,267 5,350,673 1,973,459	128,779,380 120,492,896 † † 1,628,409 4,624,007 2,034,068	120,396,857 113,934,356 † † 1,264,533 3,098,192 2,099,776	118,319,263 109,376,388 † † 4,074,838 2,738,395 2,129,642	107,301,567 101,884,944 † † 1,237,852 1,940,644 2,238,127
Fund Balance Unrestricted	53,243,108	54,120,105	61,924,864	55,605,831	45,597,518
Total Liabilities & Equity	276,456,978	274,547,715	267,432,713	272,958,773	244,479,769
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>24,676,097</b> 24,676,097 † †	<b>28,126,774</b> 28,126,774 † †	<b>28,258,825</b> 28,258,825 † †	<b>29,261,397</b> 29,261,397 † †	<b>30,131,023</b> 30,131,023 † †
<b>Total Restricted Liabilities and Equity</b>	24,676,097	28,126,774	28,258,825	29,261,397	30,131,023
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>24,671,785</b> 4,312 5,898,492 18,773,293	<b>28,122,782</b> 3,992 8,979,161 19,143,621	<b>28,255,155</b> 3,670 8,328,679 19,926,476	<b>29,258,072</b> 3,325 8,481,827 20,776,245	<b>30,127,915</b> 3,108 9,091,763 21,036,152

<sup>†</sup> Data not available or not applicable

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Central Maine Medical Center Lewiston, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	<b>651,308,553</b> 278,022,402 373,286,151 12,845,102	<b>729,396,764</b> 319,684,860 409,711,904 13,337,912	<b>761,776,048</b> 345,313,451 416,462,597 10,948,452	<b>827,203,148</b> 371,924,687 455,278,461 14,896,001	<b>887,546,190</b> 404,642,208 482,903,982 18,578,335
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	26,634,344 333,891,525 † 277,937,582 18,077,075	35,478,477 373,889,612 † 306,690,763 22,938,150	17,702,120 405,050,527 † 328,074,949 36,665,384	27,197,719 440,027,593 † 345,081,835 35,017,644	25,871,009 490,738,421 † 352,358,425 25,606,868
Total Operating Revenue	296,014,657	329,628,913	364,740,333	380,099,479	377,965,293
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	308,918,799 21,162,525 6,225,423 501,732 † 501,732 182,605,636 98,423,483	323,834,898 20,056,517 5,559,506 479,613 † 479,613 194,561,947 103,177,315	354,068,607 18,794,477 5,419,556 749,558 † 749,558 211,618,393 117,486,623	387,126,544 17,889,087 5,245,299 1,181,213 † 1,181,213 222,489,915 140,321,030	390,289,127 18,219,999 5,032,029 690,803 † 690,803 221,899,700 144,446,596
Net Operating Income	(12,904,142)	5,794,015	10,671,726	(7,027,065)	(12,323,834)
Total Non-operating Revenue	628,938	195,434	968,138	402,855	2,011,664
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	334,817 169,671 165,146 + 286,176 + 7,945	193,829 188,050 5,779 † 165,320 † (163,715)	244,131 342,997 (98,866) + 20,892 + 703,115	221,093 289,215 (68,122) † 168,046 † 13,716	225,478 262,540 (37,062) † 113,080 † 1,673,106
Excess of Revenue over Expenses Extraordinary Gains/Losses	(12,275,204)	5,989,449	11,639,864	(6,624,210)	(10,312,170)
Total Surplus/Deficit	(587,465) <b>(12,862,669)</b>	(3,600,000) <b>2,389,449</b>	(4,214,140) <b>7,425,724</b>	(6,624,210)	(481,725) <b>(10,793,895)</b>
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(11,519,624) 1,455,345 (112,300) † † † †	876,997 288,187 (99,037) † (1,701,602) † †	<b>7,804,759</b> 366,881 12,154 † † † †	(6,319,033) 129,432 175,745 † † †	(10,005,205) 808,133 (19,443) † †

<sup>†</sup> Data not available or not applicable

Central Maine Medical Center Lewiston, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.003	.988	1.116	.858	.751
Current Ratio without Board Designated and Undesignated Investments	1.003	.988	1.116	.858	.751
Days in Accounts Receivable	44.123	66.055	56.944	51.245	43.993
Acid Test	.129	.229	.341	.185	.127
Days Cash on Hand, Current	14.357	25.225	31.612	18.107	11.445
Days Cash on Hand, Incl Board Designated & Undesignated Investments	14.357	25.225	31.612	18.107	11.445
Average Payment Period, Accounts Payable and Accrued Expenses	33.097	35.827	34.111	26.950	26.721
Average Payment Period, Current Liabilities	111.332	110.118	92.657	97.897	89.841
Capital Structure			_	_	
Equity Financing Ratio	.193	.197	.232	.204	.187
Fixed Asset Financing	.824	.831	.836	.735	.759
Cash Flow Divided by Total Debt	.040	.118	.148	.052	.040
Cash Flow Divided by Total Debt with Operating Income Only	.037	.117	.143	.050	.030
Debt Service Coverage Total	1.272	2.959	3.022	1.409	.987
Debt Service Coverage Total with Operating Income Only	1.219	2.940	2.940	1.374	.833
Profitablility					
Total Margin	(.041)	.018	.032	(.017)	(.027)
Operating Margin	(.044)	.018	.029	(.018)	(.033)
Non Operating Revenue Margin	(.051)	.033	.083	(.061)	(.195)
Return On Assets	(.044)	.022	.044	(.024)	(.042)
Return On Equity	(.231)	.111	.188	(.119)	(.226)
Markup	2.167	2.323	2.255	2.227	2.340
Deductible	.513	.513	.532	.532	.553
Markup Adjustment for Deductible	1.086	1.169	1.111	1.091	1.082
Reported Income Index	1.066	6.829	1.491	1.048	1.030
Asset Efficiency					
Total Asset Turnover	1.073	1.201	1.367	1.394	1.554
Fixed Asset Turnover	1.927	2.273	2.675	2.556	2.815
Average Age Plant Depreciation Only	9.476	10.829	12.428	13.963	14.484
Other Financial Ratios					
Total Operating Expense Growth	.007	.048	.093	.093	.008
Total Operating Revenue Growth	(.023)	.114	.107	.042	(.006)
Realized Gains Divided by Non-Operating Revenue	.263	.030	(.102)	(.169)	(.018)
Realized Gains Divided by Net Income	(.013)	.001	(800.)	.010	.004
Long Term Debt to Equity	2.377	2.226	1.840	1.967	2.234

<sup>†</sup> Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>4,189,481</b> 485,378 †	<b>4,624,658</b> 168,912 †	<b>3,697,076</b> 365,677 †	<b>3,649,687</b> 237,076 549,421	<b>4,954,426</b> 2,446,345 11,457
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	2,714,927 10,955 59,000 414,073	2,837,232 6,311 628,000 518,343	1,895,993 23,208 572,000 532,774	1,992,848 7,818 451,000 115,539	1,620,314 2,972 369,426 211,493
Inventory Other Current Assets	272,783 232,365	271,104 194,756	262,167 45,257	242,724 53,261	227,196 65,223
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates  Trustee Trustee In Affiliates	<b>6,009,621</b> 12,337 2,215,826	<b>5,083,713</b> 4,151 1,052,281 †	<b>4,854,561</b> 12,465 1,172,832 †	<b>7,003,269</b> 2,605,947 750,455 †	<b>5,545,232</b> 30,066 329,230 †
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	42,768 10,006,285 6,267,595 3,738,690	277,611 10,589,948 6,840,278 3,749,670	324,093 10,701,713 7,356,542 3,345,171	19,932 11,571,151 7,944,216 3,626,935	19,932 11,250,353 6,084,349 5,166,004
Total Unrestricted Assets	10,199,102	9,708,371	8,551,637	10,652,956	10,499,658
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>3,033,776</b> 60,801 1,290,665 1,602,641 79,669	<b>3,692,622</b> 40,663 1,434,458 2,081,697 135,804	<b>3,434,605</b> 47,049 1,280,717 1,438,788 218,051 450,000	<b>3,305,695</b> 53,237 1,522,267 1,085,320 644,871 †	<b>2,572,092</b> 55,132 1,120,954 991,619 404,387
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,108,360 282,754 1,518,221 † † 1,307,385	<b>2,700,305</b> 244,970 768,803 † † 1,686,532 †	<b>2,659,611</b> 251,596 441,521 + 1,966,494 +	<b>6,896,190</b> 3,822,390 1,275,559 + + 1,798,241 +	<b>6,773,072</b> 3,757,138 1,121,342 + 1,894,592
Fund Balance Unrestricted	4,056,966	3,315,444	2,457,421	451,071	1,154,494
Total Liabilities & Equity	10,199,102	9,708,371	8,551,637	10,652,956	10,499,658
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>706,505</b> 621,720 84,785 †	<b>749,258</b> 711,878 37,380 †	<b>740,531</b> 731,157 9,374 †	<b>755,199</b> 744,006 11,193 †	<b>936,790</b> 936,790 † †
Total Restricted Liabilities and Equity	706,505	749,258	740,531	755,199	936,790
<b>Total Restricted Fund Balance</b> Total Liabilities	706,505 †	<b>749,258</b>	<b>740,531</b>	<b>755,199</b>	<b>936,790</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	346,652 359,853	389,055 360,203	380,048 360,483	394,716 360,483	576,307 360,483

<sup>†</sup> Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	<b>18,295,981</b> 4,971,133 13,324,848 524,468	<b>18,845,102</b> 4,208,792 14,636,310 552,497	<b>18,871,508</b> 4,400,798 14,470,710 283,761	<b>18,108,391</b> 4,435,902 13,672,489 341,100	<b>20,897,144</b> 4,782,037 16,115,107 378,505
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	488,729 3,585,372 (643,212) 14,340,624 506,599	680,908 3,549,926 (981,344) 15,043,115 731,951	417,982 3,667,945 (380,821) 14,882,641 1,224,940	857,560 3,094,057 8,665 13,807,009 1,171,001	713,807 4,782,253 (1,355,823) 16,378,402 1,496,577
Total Operating Revenue	14,847,223	15,775,066	16,107,581	14,978,010	17,874,979
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	14,299,968 515,556 14,332 77,937 136 77,801 9,512,136 4,180,007	16,026,405 572,789 11,283 71,562 † 71,562 10,525,330 4,845,441	16,301,048 597,116 18,509 46,817 + 46,817 10,323,584 5,315,022	16,614,605 598,550 19,974 41,965 † 41,965 10,397,183 5,556,933	16,755,971 453,624 89,444 36,265 + 36,265 10,657,015 5,519,623
Net Operating Income	547,255	(251,339)	(193,467)	(1,636,595)	1,119,008
Total Non-operating Revenue	18,520	27,046	15,702	18,345	119,645
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	18,520 18,520 † † † † †	27,046 27,046 † † † † †	15,702 15,702 † † † † †	18,345 18,345 † † † † †	119,645 119,645 † † † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	<b>565,775</b>	(224,293)	(177,765)	(1,618,250)	1,238,653
Total Surplus/Deficit	565,775	(224,293)	(177,765)	(1,618,250)	1,238,653
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers	820,847 225,429 320 132,073 (104,339)	(741,522) † 7,437 (157,966) (367,919) †	(858,023) † (19,879) (247,734) (412,659) †	(2,006,350) + 89,883 (82,195) (401,924) +	703,423 + (101,754) 97,840 (533,129) +
Consolidations with Support Other Changes	† 1,589	† 1,219	† 14	† 6,136	† 1,813

<sup>†</sup> Data not available or not applicable

Charles A. Dean Memorial Hospital Greenville, Me	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.111	1.537	1.418	1.331	2.054
Current Ratio without Board Designated and Undesignated Investments	1.381	1.252	1.076	1.104	1.926
Days in Accounts Receivable	69.101	68.841	46.500	52.683	36.109
Acid Test	.160	.046	.106	.238	.956
Days Cash on Hand, Current	12.852	3.990	8.499	17.924	55.029
Days Cash on Hand, Incl Board Designated & Undesignated Investments	71.526	28.843	35.759	35.027	62.400
Average Payment Period, Accounts Payable and Accrued Expenses	34.176	33.881	29.767	34.692	25.098
Average Payment Period, Current Liabilities	80.332	87.216	79.829	75.336	57.588
Capital Structure					
Equity Financing Ratio	.398	.342	.287	.042	.110
Fixed Asset Financing	.076	.065	.075	1.054	.727
Cash Flow Divided by Total Debt	.176	.055	.069	(.100)	.181
Cash Flow Divided by Total Debt with Operating Income Only	.173	.050	.066	(.102)	.168
Debt Service Coverage Total	15.235	4.991	7.400	(14.916)	12.487
Debt Service Coverage Total with Operating Income Only	14.977	4.616	7.134	(15.190)	11.649
Profitablility					
Total Margin	.038	(.014)	(.011)	(.108)	.069
Operating Margin	.037	(.016)	(.012)	(.109)	.063
Non Operating Revenue Margin	.033	(.121)	(.088)	(.011)	.097
Return On Assets	.055	(.023)	(.021)	(.152)	.118
Return On Equity	.139	(.068)	(.072)	(3.588)	1.073
Markup Deductible	1.315 .196	1.222 .188	1.233 .194	1.160 .171	1.336
Markup Adjustment for Deductible	1.064	1.000	1.008	.171 .974	.229 1.051
Reported Income Index	.689	.302	.207	.807	1.761
•	.009	.302	.207	.807	1.701
Asset Efficiency	1 450	1.630	1.005	1 400	1 714
Total Asset Turnover	1.458	1.628	1.885	1.408	1.714
Fixed Asset Turnover	3.971	4.207	4.815	4.130	3.460
Average Age Plant Depreciation Only	12.157	11.942	12.320	13.272	13.413
Other Financial Ratios					
Total Operating Expense Growth	.041	.121	.017	.019	.009
Total Operating Revenue Growth	.060	.062	.021	(.070)	.193
Realized Gains Divided by Non-Operating Revenue	†	<u>†</u>	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	7 254
Long Term Debt to Equity	.070	.074	.102	8.474	3.254

<sup>†</sup> Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	<b>9,323,027</b> 4,026,350 409,986 3,124,911	<b>6,627,995</b> 2,032,597 410,366 3,371,538	<b>8,023,676</b> 2,040,832 413,342 3,573,055	<b>10,156,636</b> 1,351,479 423,954 3,819,696	<b>7,407,975</b> 1,259,123 432,185 4,193,187
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 1,010,381 433,019 318,380	† † 19,603 468,621 325,270	† † 1,137,057 522,969 336,421	† † 3,528,747 499,746 533,014	† 475,227 466,816 581,437
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments	<b>13,711,812</b> † 2,029,449	<b>13,563,521</b> + 2,284,630	<b>12,433,797</b> + 2,042,913	<b>10,763,480</b> + 705,767	<b>14,931,873</b> + 1,212,691
Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	69,983 † 64,167 29,096,822 17,548,609 11,548,213	34,991 † 55,748 29,518,591 18,330,439 11,188,152	† 120,485 30,078,690 19,808,291 10,270,399	† † 384,245 30,242,861 20,569,393 9,673,468	† 258,733 35,254,166 21,793,717 13,460,449
Total Unrestricted Assets	23,034,839	20,191,516	20,457,473	20,920,116	22,339,848
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>8,114,117</b> 640,167 3,512,504 3,961,446 †	<b>7,264,047</b> 669,323 2,122,680 4,472,044 †	<b>6,049,013</b> 697,266 2,949,747 2,402,000 † †	<b>7,055,647</b> 693,346 6,146,301 216,000	<b>5,849,600</b> 846,185 3,778,263 586,533 † 638,619
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>4,927,521</b> 3,643,326 + + + 1,284,195 +	6,309,092 3,120,228 † † † 3,188,864 †	<b>7,485,876</b> 2,384,020 2,391,121 + + 2,710,735 +	<b>5,709,213</b> 1,612,591 1,548,411 + 2,548,211 +	<b>7,084,243</b> 4,482,550 † † † 2,601,693
Fund Balance Unrestricted	9,993,201	6,618,377	6,922,584	8,155,256	9,406,005
Total Liabilities & Equity	23,034,839	20,191,516	20,457,473	20,920,116	22,339,848
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>1,382,720</b> 1,382,720 † †	<b>1,449,327</b> 1,449,327 † †	<b>1,757,096</b> † 1,757,096 †	<b>2,640,813</b> 2,640,813 † †	<b>2,534,104</b> 2,534,104 † †
Total Restricted Liabilities and Equity	1,382,720	1,449,327	1,757,096	2,640,813	2,534,104
Total Restricted Fund Balance Total Liabilities Total Particle Alexander	<b>1,382,720</b>	1,449,327	1,757,096 †	<b>2,640,813</b> †	<b>2,534,104</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	39,485 1,343,235	55,731 1,393,596	363,500 1,393,596	1,247,217 1,393,596	1,140,508 1,393,596

<sup>†</sup> Data not available or not applicable

Down East Community Hospital Machias, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue	<b>59,956,628</b> 12,538,771	<b>65,112,818</b> 12,410,035	<b>73,261,912</b> 13,339,003	<b>77,520,878</b> 13,191,696	<b>85,445,795</b> 13,088,699
Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	47,417,857 1,887,811	52,702,783 1,776,310	59,922,909 1,880,930	64,329,182 2,064,620	72,357,096 2,457,007
Contractuals Changes in Prior Year Estimated/Final Settlements	1,998,937 23,915,918	2,822,935 27,268,429	2,990,480 33,438,173	2,923,477 35,500,915	2,842,442 38,761,023
Net Patient Service Revenue Other Operating Revenue	72,539 32,081,423 904,929	100,751 33,144,393 387,478	( <mark>42,000)</mark> 34,994,329 1,043,648	(1,092,000) 38,123,866 608,628	(758,000) 42,143,323 692,171
Total Operating Revenue	32,986,352	33,531,871	36,037,977	<b>38,732,494</b>	42,835,494
Total Operating Expenses	34,480,274	35,325,588	36,241,900	38,120,004	42,319,152
Depreciation and Amortization	1,514,904	1,577,502	1,495,762	1,278,690	1,224,324
Interest	182,258	157,626	135,303	114,621	134,610
Advertising Expenses	71,613	69,630	64,732	54,209	78,998
Allowed Advertising Expenses	27,999	32,548	32,583	27,717	39,251
Non-Allowed Advertising Expenses Salaries and Benefits	43,614	37,082	32,149	26,492	39,747
Other Operating Expenses	19,557,410 13,154,089	20,748,470 12,772,360	21,561,106 12,984,997	20,506,229 16,166,255	29,120,916 11,760,304
Net Operating Income	(1,493,922)	(1,793,717)	(203,923)	612,490	516,342
Total Non-operating Revenue	607,022	186,844	99,031	178,746	161,036
Total Investment Income	600,827	186,844	99,031	178,746	161,036
Interest and Dividends	127,203	174,085	99,031	178,746	161,036
Realized Gains/Losses on Sales of Securities	473,624	12,759	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	6,195	†	†	†	†
Excess of Revenue over Expenses Extraordinary Gains/Losses	(886,900)	(1,606,873)	(104,892)	791,236	677,378
Total Surplus/Deficit	(205.000)	(4.606.072)	(404.002)	704 226	T
• •	(886,900)	(1,606,873)	(104,892)	791,236	677,378
<b>Total Change in Unrestricted Net Assets</b> Net Assets Released for Restrictions - Capital	420,346	(3,374,827)	304,206	1,232,682	1,250,750
Unrealized Gains/Losses on Investments	(00 C74)	122 500	(159,970)	70,674	365,469 263,282
Minimum Pension Liability Adjustment	(80,674)	133,508 (1,938,414)		26,926	31,654
Transfers From/To Affiliates	1,573,225		604,059	243,846	
Mergers	(185,305)	36,952	(34,991)	100,000	(87,033)
Consolidations with Support	+	! +	 	1	 

<sup>†</sup> Data not available or not applicable

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Down East Community Hospital Machias, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.399	1.227	1.664	1.540	1.474
Current Ratio without Board Designated and Undesignated Investments	1.149	.912	1.326	1.440	1.266
Days in Accounts Receivable	35.553	37.129	37.268	36.570	36.317
Acid Test	.547	.336	.406	.252	.289
Days Cash on Hand, Current	49.120	26.422	25.781	17.590	15.022
Days Cash on Hand, Incl Board Designated & Undesignated Investments	71.591	51.131	47.241	24.582	25.793
Average Payment Period, Accounts Payable and Accrued Expenses	38.891	22.958	30.986	60.894	33.558
Average Payment Period, Current Liabilities	89.841	78.564	63.543	69.903	51.956
Capital Structure					
Equity Financing Ratio	.434	.328	.338	.390	.421
Fixed Asset Financing	.315	.279	.232	.167	.333
Cash Flow Divided by Total Debt	.048	(.002)	.103	.162	.147
Cash Flow Divided by Total Debt with Operating Income Only	.002	(.016)	.095	.148	.135
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.868 .218	.161	1.897 1.774	2.691 2.471	2.459 2.265
, ,	.216	(.073)	1.774	2.4/1	2,205
Profitability Table Manager	( 025)	( 040)	( 002)	020	016
Total Margin	(.026)	(.048)	(.003)	.020 .016	.016 .012
Operating Margin Non Operating Revenue Margin	(.045) (.684)	(.053) (.116)	(.006) (.944)	.226	.238
Return On Assets	(.039)	(.080)	(.005)	.038	.030
Return On Equity	(.089)	(.243)	(.015)	.097	.072
Markup	1.765	1.854	2.050	2.050	2.035
Deductible	.399	.419	.456	.458	.454
Markup Adjustment for Deductible	1.072	1.082	1.128	1.118	1.120
Reported Income Index	(2.110)	.476	(.345)	.642	.542
Asset Efficiency					
Total Asset Turnover	1.458	1.670	1.766	1.860	1.925
Fixed Asset Turnover	2.856	2.997	3.509	4.004	3.182
Average Age Plant Depreciation Only	11.584	11.620	13.243	16.086	17.801
Other Financial Ratios					
Total Operating Expense Growth	(.044)	.025	.026	.052	.110
Total Operating Revenue Growth	(.063)	.017	.075	.075	.106
Realized Gains Divided by Non-Operating Revenue	.780	.068	†	†	†
Realized Gains Divided by Net Income	(.534)	(800.)	†	†	†
Long Term Debt to Equity	.365	.471	.344	.198	.477

<sup>†</sup> Data not available or not applicable

Eastern Maine Medical Center Bangor, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	141,656,633 24,192,002 12,627,077 65,958,844 6,818,782 5,737,170 5,681,768 2,508,884 18,132,106	146,572,948 34,522,884 13,897,156 69,709,076 5,757,406 2,204,938 5,102,707 2,672,803 12,705,978	169,521,523 47,762,234 11,986,674 81,937,734 2,776,697 11,989,099 4,887,477 2,699,182 5,482,426	192,131,234 65,576,104 16,663,619 84,186,557 2,244,338 9,208,938 4,565,448 3,430,338 6,255,892	199,622,132 28,125,022 3,789,260 93,736,422 3,343,821 51,746,553 5,181,284 4,117,217 9,582,553
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	610,648,240 150,170,267 214,415,264 + + 38,919,137 493,818,175 286,674,603 207,143,572	605,890,197 106,988,457 211,145,028 † † 33,712,608 562,347,934 308,303,830 254,044,104	610,226,028 41,474,869 206,846,016 † † 33,440,894 657,583,428 329,119,179 328,464,249	<b>743,220,862</b> 144,090,612 192,417,920 + + 14,734,826 743,637,514 351,660,010 391,977,504	585,709,596 82,738,154 49,889,759 † 3,021,161 791,680,067 341,619,545 450,060,522
Total Unrestricted Assets	752,304,873	752,463,145	779,747,551	935,352,096	785,331,728
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-current Liabilities	<b>85,845,311</b> 2,772,997 67,141,909 11,377,430 3,065,876 1,487,099 <b>328,469,738</b>	90,712,471 2,791,922 70,158,448 9,814,562 6,625,088 1,322,451 313,787,316	93,848,524 3,191,672 75,353,702 8,433,361 5,561,921 1,307,868 330,519,150	88,522,871 3,286,324 76,226,192 2,405,515 5,238,899 1,365,941 467,981.891	81,184,469 3,446,144 70,837,666 842,009 4,736,646 1,322,004 455,304,333
Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	214,285,987 23,231,044 † † 89,294,429 1,658,278	210,933,391 9,313,516 † † 90,719,583 2,820,826	208,079,450 9,345,516 † † 110,440,483 2,653,701	355,955,176 9,379,516 † † 100,234,232 2,412,967	351,600,169 1,093,352 + + 100,185,555 2,425,257
Fund Balance Unrestricted	337,989,824	347,963,358	355,379,877	378,847,334	248,842,926
Total Liabilities & Equity	752,304,873	752,463,145	779,747,551	935,352,096	785,331,728
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>34,173,103</b> 34,173,103 † †	<b>39,037,936</b> 39,037,936 † †	<b>44,470,938</b> 44,470,938 † †	<b>43,705,836</b> 43,705,836 † †	<b>46,887,816</b> 46,887,816 †
Total Restricted Liabilities and Equity	34,173,103	39,037,936	44,470,938	43,705,836	46,887,816
Total Restricted Fund Balance Total Liabilities	<b>34,173,103</b> †	39,037,936	44,470,938 †	43,705,836 †	<b>46,887,816</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	23,279,271 10,893,832	27,224,227 11,813,709	32,827,338 11,643,600	31,867,125 11,838,711	34,858,924 12,028,892

<sup>†</sup> Data not available or not applicable

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Eastern Maine Medical Center Bangor, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care)	<b>1,249,578,962</b> 689,854,426 559,724,536	<b>1,370,595,051</b> 731,854,628 638,740,423	<b>1,505,053,654</b> 768,350,376 736,703,278	<b>1,631,943,865</b> 807,210,409 824,733,456	<b>1,803,509,897</b> 907,332,236 896,177,661
Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	29,223,699 26,463,601 590,949,990 (17,349,653) 620,291,325	27,542,258 40,643,964 674,747,141 (11,250,555) 638,912,243	20,465,047 32,553,501 763,767,641 (2,352,200) 690,619,665	24,911,411 25,489,594 842,711,697 (3,672,071) 742,503,234	23,753,163 39,083,541 950,676,480 (25,811,280) 815,807,993
Other Operating Revenue	27,888,923	30,060,344	29,766,277	33,686,210	40,223,509
Total Operating Revenue	648,180,248	668,972,587	720,385,942	776,189,444	856,031,502
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	618,520,632 24,804,514 2,893,339 1,518,140 † 1,518,140 329,259,525 260,045,114	652,244,681 23,168,166 3,246,120 1,495,926 † 1,495,926 346,353,455 277,981,014	680,823,269 23,769,952 2,930,842 1,621,983 1,621,983 355,113,126 297,387,366	746,442,259 28,514,737 5,329,982 1,594,176 † 1,594,176 380,058,227 330,945,137	828,215,961 20,190,627 11,733,068 2,064,704 + 2,064,704 426,990,065 367,237,497
Net Operating Income	29,659,616	16,727,906	<b>39,562,673</b>	<b>29,747,185</b>	27,815,541
Total Non-operating Revenue	19,361,534	1,534,118	2,283,319	1,777,733	15,723,300
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	19,361,534 1,766,625 17,594,909 † † †	1,534,118 1,473,221 60,897 † † †	2,283,319 1,705,837 577,482 † † †	1,777,733 1,580,657 197,076 † † †	15,723,300 789,586 14,933,714 † †
Excess of Revenue over Expenses Extraordinary Gains/Losses	49,021,150	18,262,024	41,845,992	31,524,918	43,538,841
Total Surplus/Deficit	10.021.150	10.363.034	11 045 003	7	42 520 044
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	49,021,150 57,252,383 2,264,230 (2,097,955) 12,785,482 (4,774,612) † 54,088	18,262,024 9,973,534 1,055,599 6,014,014 (360,456) (15,049,686) † 52,039	41,845,992 7,416,519 1,870,484 (3,055) (15,750,733) (20,597,537) † † 51,368	31,524,918 23,467,456 3,132,109 9,366,374 (6,971,610) (13,641,508) † 57,173	43,538,841 (130,004,408) 777,278 (16,696,328) 11,094,308 (169,031,991) † †

<sup>†</sup> Data not available or not applicable

Eastern Maine Medical Center Bangor, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.148	3.943	4.010	4.344	3.073
Current Ratio without Board Designated and Undesignated Investments	1.650	1.616	1.806	2.170	2.459
Days in Accounts Receivable	38.812	39.824	43.305	41.384	41.939
Acid Test	.429	.534	.637	.929	.393
Days Cash on Hand, Current	22.635	28.094	33.191	41.811	14.416
Days Cash on Hand, Incl Board Designated & Undesignated Investments	154.452	150.604	148.096	139.638	36.952
Average Payment Period, Accounts Payable and Accrued Expenses	41.277	40.707	41.860	38.754	31.999
Average Payment Period, Current Liabilities	52.775	52.633	52.134	45.006	36.673
Capital Structure					
Equity Financing Ratio	.449	.462	.456	.405	.317
Fixed Asset Financing	1.034	.830	.633	.908	.781
Cash Flow Divided by Total Debt	.178	.102	.155	.108	.119
Cash Flow Divided by Total Debt with Operating Income Only	.131	.099	.149	.105	.089
Debt Service Coverage Total	13.343	7.422	11.978	7.671	5.024
Debt Service Coverage Total with Operating Income Only	9.975	7.168	11.579	7.462	3.977
Profitablility					
Total Margin	.073	.027	.058	.041	.050
Operating Margin	.046	.025	.055	.038	.032
Non Operating Revenue Margin	.395	.084	.055	.056	.361
Return On Assets	.065	.024	.054	.034	.055
Return On Equity	.145	.052	.118	.083	.175
Markup	2.065	2.147	2.254	2.231	2.226
Deductible	.473	.492	.507	.516	.527
Markup Adjustment for Deductible	1.110	1.113	1.133	1.102	1.078
Reported Income Index	.856	1.831	5.642	1.343	(.335)
Asset Efficiency					
Total Asset Turnover	.887	.891	.927	.832	1.110
Fixed Asset Turnover	3.129	2.633	2.193	1.980	1.902
Average Age Plant Depreciation Only	11.557	13.307	13.846	12.333	16.920
Other Financial Ratios					
Total Operating Expense Growth	.040	.055	.044	.096	.110
Total Operating Revenue Growth	(.010)	.032	.077	.077	.103
Realized Gains Divided by Non-Operating Revenue	.909	.040	.253	.111	.950
Realized Gains Divided by Net Income	.359	.003	.014	.006	.343
Long Term Debt to Equity	.634	.606	.586	.940	1.413

<sup>†</sup> Data not available or not applicable

Franklin Memorial Hospital Farmington, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	28,943,615 2,612,381 1,132,652 10,333,479 111,399 12,608,331	15,079,757 2,718,765 1,131,163 8,137,315 113,128 612,810 †	16,367,409 1,414,900 404,076 8,387,622 268,925 1,631,015	12,134,787 13,278 361,998 7,901,603 424,036 684,951	14,362,556 1,526,555 391,810 8,070,664 486,289 1,348,338 +
Other Current Assets	1,212,571 932,802	1,273,667 1,092,909	4,260,871	2,748,921	1,735,840 803,060
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	36,795,883 † † † 1,693,990 85,640,384 50,538,491 35,101,893	34,357,203 (107,604) † † † 2,026,264 86,934,002 54,495,459 32,438,543	31,667,225 (350,765) † † † 2,239,386 88,239,511 58,460,907 29,778,604	30,968,057 (376,304) † † † 2,579,455 90,241,451 61,476,545 28,764,906	27,997,755 † † † 1,640,979 90,865,488 64,508,712 26,356,776
Total Unrestricted Assets	65,739,498	49,436,960	48,034,634	43,102,844	42,360,311
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>7,939,700</b> 762,668 7,120,921 † 56,111	<b>6,743,047</b> 670,000 6,016,990 † † 56,057	10,985,942 725,000 8,986,920 + 502,628 771,394	<b>9,345,703</b> 775,000 4,641,164 + 3,658,602 270,937	9,763,773 825,000 5,546,778 † 3,239,937 152,058
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>25,237,719</b> 24,003,228 † † † † † 1,234,491	21,806,956 19,776,019 † † † † † 2,030,937	20,172,300 18,080,455 † † † † † 2,091,845	20,148,593 17,215,654 † † † † 2,932,939	18,041,341 16,355,941 † 785,400 † † 900,000
Fund Balance Unrestricted	32,562,079	20,886,957	16,876,392	13,608,548	14,555,198
Total Liabilities & Equity	65,739,498	49,436,960	48,034,634	43,102,844	42,360,312
Total Restricted Assets Cash and Investments Receivables Other Assets	<b>2,837,639</b> 2,690,140 † 147,499	<b>2,982,078</b> 2,982,078 † †	<b>2,762,510</b> 2,762,510 †	<b>2,919,384</b> 2,919,384 † †	<b>3,307,943</b> 3,006,192 † 301,751
Total Restricted Liabilities and Equity	2,837,639	2,982,078	2,762,510	2,919,384	3,307,943
Total Restricted Fund Balance Total Liabilities	<b>2,837,639</b> †	<b>2,982,078</b> †	<b>2,762,510</b> †	<b>2,919,384</b> †	<b>3,307,943</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,387,990 1,449,649	1,705,323 1,276,755	1,525,940 1,236,570	1,679,687 1,239,697	2,149,809 1,158,134

<sup>†</sup> Data not available or not applicable

	ospital i mancial			EV 2016	EV 2017
Franklin Memorial Hospital Farmington, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	166,927,198	159,246,278	162,078,200	164,675,383	166,744,449
Gross Inpatient Service Revenue	49,705,499	43,380,159	44,337,408	42,203,555	38,907,314
Gross Outpatient Service Revenue	117,221,699	115,866,119	117,740,792	122,471,828	127,837,135
Free Care (Charity Care)	6,604,596	4,181,271	2,942,965	2,948,375	2,753,393
Bad Debt (Provision for Bad Debt)	5,311,053	3,427,410	3,603,718	4,732,302	6,146,252
Contractuals	82,441,727	82,809,113	82,053,016	86,767,094	84,720,303
Changes in Prior Year Estimated/Final Settlements	(1,674,000)	(1,693,240)	(730,000)	(2,275,000)	(267,199)
Net Patient Service Revenue	74,243,822	70,521,724	74,208,501	72,502,612	73,391,700
Other Operating Revenue	2,241,888	3,610,129	3,946,766	3,402,938	2,790,112
Total Operating Revenue	76,485,710	74,131,853	78,155,267	75,905,550	76,181,812
Total Operating Expenses	84,015,968	77,500,827	78,859,215	81,042,764	81,194,827
Depreciation and Amortization	4,512,293	4,050,233	3,742,913	3,711,734	3,690,828
Interest	1,180,951	983,664	909,838	828,673	799,853
Advertising Expenses	147,871	110,213	118,296	106,763	130,162
Allowed Advertising Expenses	147,871	110,213	118,296	106,763	130,162
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	52,808,057	48,458,138	47,164,361	46,386,411	45,482,309
Other Operating Expenses	25,366,796	23,898,579	26,923,807	30,009,183	31,091,675
Net Operating Income	(7,530,258)	(3,368,974)	(703,948)	(5,137,214)	(5,013,015)
Total Non-operating Revenue	(156,829)	516,801	19,899	141,986	1,258,282
Total Investment Income	(10,106)	(16,148)	(21,925)	83,266	(24,418)
Interest and Dividends	(10,106)	(16,148)	(21,925)	(2,300)	(24,418)
Realized Gains/Losses on Sales of Securities	†	†	†	85,566	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(187,058)	(143,179)	1,605	39,206	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	40,335	676,128	40,219	19,514	1,282,700
Excess of Revenue over Expenses	(7,687,087)	(2,852,173)	(684,049)	(4,995,228)	(3,754,733)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(7,687,087)	(2,852,173)	(684,049)	(4,995,228)	(3,754,733)
Total Change in Unrestricted Net Assets	(6,161,076)	(11,675,126)	(2,080,227)	(3,267,872)	946,650
Net Assets Released for Restrictions - Capital	(5/252/51 5 <b>/</b>	147,500	76,185	30,311	29,883
Unrealized Gains/Losses on Investments	†	†	†	†	1
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	1,526,011	(8,970,453)	(1,472,363)	1,697,045	4,671,500
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	+	+	+	+	1

<sup>†</sup> Data not available or not applicable

Franklin Memorial Hospital Farmington, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	3.645	2.236	1.490	1.298	1.471
	3.645	2.236	1.490	1.298	1.471
	50.802	42.116	41.255	39.779	40.138
	.472	.571	.166	.040	.196
	17.193	19.132	8.839	1.771	9.034
	17.193	19.132	8.839	1.771	9.034
	32.692	29.900	43.669	21.906	26.122
	36.451	33.508	53.382	44.111	45.982
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.495	.422	.351	.316	.344
	.684	.610	.607	.598	.621
	(.096)	.042	.098	(.044)	(.002)
	(.091)	.024	.098	(.048)	(.048)
	(.962)	1.249	2.512	(.293)	.467
	(.886)	.953	2.499	(.384)	(.332)
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.101) (.098) .020 (.117) (.236) 2.014 .494 1.032 1.248	(.038) (.045) (.181) (.058) (.137) 2.101 .520 1.033	(.009) (.009) (.029) (.014) (.041) 2.105 .506 1.065	(.066) (.068) (.028) (.116) (.367) 2.074 .527 1.003 1.529	(.048) (.066) (.335) (.089) (.258) 2.088 .508 1.045 (3.966)
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.161	1.510	1.627	1.764	1.828
	2.179	2.285	2.625	2.639	2.890
	11.200	13.455	15.619	16.563	17.478
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.064)	(.078)	.018	.028	.002
	(.145)	(.031)	.054	(.029)	.004
	†	†	†	.603	†
	†	†	†	(.017)	†
	.737	.947	1.071	1.265	1.124

<sup>†</sup> Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	8,489,715	9,530,917	9,882,256	7,982,545	8,340,756
Cash and Investment	121,080	309,910	776,889	23,261	109,560
Current Assets Whose Use is Limited	302,696	308,787	287,572	297,456	284,565
Net Patient Accounts Receivable	6,576,482	7,600,541	7,020,340	6,017,490	6,271,498
Due from Affiliates	†	†	†	†	t
Third Party Settlements Receivable	†	†	†	†	†
Other Accounts Receivable	255,593	171,802	568,974	352,659	392,769
Inventory	768,382	772,018	837,749	836,048	854,091
Other Current Assets	465,482	367,859	390,732	455,631	428,273
Total Non-Current Assets Trustee Held Investments	17,543,556	16,915,070	15,799,705	15,161,819	14,797,151
	7 766 005	†	†	†	1 51 7 7 7 7
Board Designated and Undesignated Investments Due From Affiliates	3,766,885	4,270,809	4,141,212	4,474,278	4,517,757
	Ţ	†	Ť	Ţ	Ť
Investments in Affiliates Other Non-current Assets	7	722.622	T	T	T
Gross Property, Plant and Equipment (PP&E)	760,161	722,632	494,360	570,989	637,633
Accumulated Depreciation	40,912,065	41,160,778	41,653,185	41,738,187	42,229,286
Net Property, Plant and Equipment (PP&E)	27,895,555	29,239,149	30,489,052	31,621,635	32,587,525
Total Unrestricted Assets	13,016,510	11,921,629	11,164,133	10,116,552	9,641,761
	26,033,271	26,445,987	25,681,961	23,144,364	23,137,907
Total Current Liabilities	10,503,188	12,099,202	9,051,639	8,837,633	10,010,531
Current Long Term Debt (LTD)	883,000	980,000	986,000	856,000	770,000
Accounts Payable and Accrued Expenses	4,751,231	5,521,372	5,420,363	5,746,114	6,424,764
Estimated Third Party Settlements	4,868,957	4,438,271	972,816	1,221,679	1,195,083
Due to Affiliates Other Current Liabilities	Ť	†	†	†	1 500 504
	Ť	1,159,559	1,672,460	1,013,840	1,620,684
Total Non-current Liabilities	11,322,752	10,305,808	13,184,419	11,282,032	9,957,086
Long Term Debt	10,177,638	9,283,486	8,071,323	7,197,038	6,450,938
Estimated Third Party Settlements	†	†	4,207,837	3,098,560	1,952,537
Due to Affiliates Self Insurance Fund	750.000	Ť	† 456.000	† 456.000	†
Accrued Pension and Post Retiree Health Benefits	750,000	625,000	456,000	456,000	961,000
Other Non-Current Liabilities	395,114	397,322	449,259	530,434	592,611
Fund Balance Unrestricted	4,207,331	4,040,977	3,445,903	3,024,699	3,170,290
Total Liabilities & Equity	26,033,271	26,445,987	25,681,961	23,144,364	23,137,907
Total Restricted Assets	66,297	136,031	66,051	66,837	64,965
Cash and Investments	51,664	51,664	51,664	51,664	51,664
Receivables	14,633	84,367	14,387	15,173	13,301
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	66,297	136,031	66,051	66,837	64,965
Total Restricted Fund Balance	66.297	136,031	66,051	66,837	64,965
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	14,633	84,367	14,387	15,173	13,301
Permanently Restricted Net Assets	51,664	51,664	51,664	51,664	51,664

<sup>†</sup> Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
			_		_
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	76,679,949	79,679,662	79,878,764	84,679,351	85,685,025
Gross Inpatient Service Revenue	18,492,039	20,635,206	21,706,982	22,024,280	22,800,375
Gross Outpatient Service Revenue	58,187,910	59,044,456	58,171,782	62,655,071	62,884,650
Free Care (Charity Care)	1,312,896	1,321,904	1,191,968	1,463,486	1,006,068
Bad Debt (Provision for Bad Debt)	2,300,000	2,755,000	3,000,000	3,350,000	3,450,000
Contractuals Changes in Drien Year Estimated / Final Cattlements	32,578,509	31,767,468	33,248,786	35,788,223	36,111,021
Changes in Prior Year Estimated/Final Settlements	339,000	(355,000)	(549,000)	364,000	65,000
Net Patient Service Revenue	40,149,544	44,190,290	42,987,010	43,713,642	45,052,936
Other Operating Revenue	1,373,156	393,218	2,174,375	2,154,726	2,332,206
Total Operating Revenue	41,522,700	44,583,508	45,161,385	45,868,368	47,385,142
Total Operating Expenses	45,218,727	45,354,339	45,820,005	46,940,919	47,890,769
Depreciation and Amortization	1,594,985	1,585,608	1,564,681	1,488,200	1,252,089
Interest	725,136	653,766	652,750	591,114	563,793
Advertising Expenses	30,349	17,921	19,621	27,541	25,673
Allowed Advertising Expenses	16,058	6,167	11,313	15,372	11,757
Non-Allowed Advertising Expenses	14,291	11,754	8,308	12,169	13,916
Salaries and Benefits	32,297,216	33,024,273	33,194,534	33,565,377	34,782,028
Other Operating Expenses	10,571,041	10,072,771	10,388,419	11,268,687	11,267,186
Net Operating Income	(3,696,027)	(770,831)	(658,620)	(1,072,551)	(505,627)
Total Non-operating Revenue	386,473	357,043	243,838	129,486	199,942
Total Investment Income	386,473	357,043	243,838	129,486	199,942
Interest and Dividends	125,279	164,176	93,253	216,767	108,587
Realized Gains/Losses on Sales of Securities	261,194	192,867	150,585	(87,281)	91,355
Permanently Impaired Security Writedowns	†	†	. +	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	†	†	†	†
Excess of Revenue over Expenses	(3,309,554)	(413,788)	(414,782)	(943,065)	(305,685)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(3,309,554)	(413,788)	(414,782)	(943,065)	(305,685)
Total Change in Unrestricted Net Assets	(2,931,592)	(166,354)	(595,074)	(421,204)	145,591
Net Assets Released for Restrictions - Capital	273,857	55,444	154,237	173,728	51,993
Unrealized Gains/Losses on Investments	104,105	191,990	(334,529)	348,133	399,283
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	+	†	+
Consolidations with Support	· +	<u>.</u>	·	<u>.</u>	·
Consolidations with Support	ı	I	l l	ı	1

<sup>†</sup> Data not available or not applicable

Houlton Regional Hospital Houlton, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.167	1.141	1.549	1.410	1.284
Current Ratio without Board Designated and Undesignated Investments	.808	.788	1.092	.903	.833
Days in Accounts Receivable	59.787	62.778	59.609	50.245	50.809
Acid Test	.040 3.546	.051 5.159	.118 8.779	.036 2.575	.039 3.084
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	35.063	5.159 40.775	8.779 42.934	2.575 38.505	3.084 38.441
Average Payment Period, Accounts Payable and Accrued Expenses	39.754	40.775 46.044	42.93 <del>4</del> 44.705	38.505 46.143	50.281
Average Payment Period, Accounts Payable and Accided Expenses  Average Payment Period, Current Liabilities	87.880	100.899	74.654	70.969	78.344
	87.860	100.899	74.034	70.909	70.344
Capital Structure Equity Financing Ratio	.162	.153	.134	.131	.137
Fixed Asset Financing	.782	.133 .779	.723	.711	.669
Cash Flow Divided by Total Debt	(.079)	.052	.052	.027	.047
Cash Flow Divided by Total Debt with Operating Income Only	(.096)	.032	.041	.027	.047
Debt Service Coverage Total	(.612)	1.188	1.104	.720	1.064
Debt Service Coverage Total with Operating Income Only	(.851)	.956	.955	.638	.923
Profitability	(1882)	.555	.555	.000	.525
Total Margin	(.079)	(.009)	(.009)	(.021)	(.006)
Operating Margin	(.089)	(.017)	(.015)	(.023)	(.011)
Non Operating Revenue Margin	(.117)	(.863)	(.588)	(.137)	(.654)
Return On Assets	(.127)	(.016)	(.016)	(.041)	(.013)
Return On Equity	(.787)	(.102)	(.120)	(.312)	(.096)
Markup	1,726	1.765	1,791	1.850	1.838
Deductible	.425	.399	.416	.423	.421
Markup Adjustment for Deductible	1.006	1.065	1.065	1.087	1.084
Reported Income Index	1.129	2.487	.697	2.239	(2.100)
Asset Efficiency					
Total Asset Turnover	1.610	1.699	1.768	1.987	2.057
Fixed Asset Turnover	3.190	3.740	4.045	4.534	4.915
Average Age Plant Depreciation Only	17.490	18.440	19.486	21.248	26.027
Other Financial Ratios					
Total Operating Expense Growth	.027	.003	.010	.024	.020
Total Operating Revenue Growth	(.015)	.074	.013	.016	.033
Realized Gains Divided by Non-Operating Revenue	.676	.540	.618	(.674)	.457
Realized Gains Divided by Net Income	(.079)	(.466)	(.363)	.093	(.299)
Long Term Debt to Equity	2.419	2.297	2.342	2.379	2.035

<sup>†</sup> Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	17,601,126 5,108,976 89,688 8,126,348 161,167 540,228 1,531,093 554,602 1,489,024	12,442,576 239,013 75,364 8,243,608 48,724 1,020,178 986,584 635,780 1,193,325	12,538,052 276,979 69,043 7,369,034 181,688 2,618,806 906,517 678,186 437,799	10,385,465 (2,064,986) 102,306 7,853,960 79,734 3,008,863 200,987 671,246 533,355	13,888,745 (3,864,709) 99,107 8,910,891 42,910 7,235,652 257,382 609,062 598,450
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	37,562,895 2,046,983 7,138,817 † † 7,556,806 42,992,878 22,172,589 20,820,289	37,469,035 2,533,897 8,410,597 † † 6,355,899 44,878,190 24,709,548 20,168,642	38,043,518 2,570,795 8,595,495 † † 8,178,930 45,846,859 27,148,561 18,698,298	34,977,138 2,873,260 9,046,379 † 4,709,375 47,689,552 29,341,428 18,348,124	20,545,880 † 3,440,875 † † 357,787 45,684,617 28,937,399 16,747,218
Total Unrestricted Assets	55,164,021	49,911,611	50,581,570	45,362,603	34,434,625
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	17,503,823 719,776 7,012,303 2,454,229 761,171 6,556,344 12,971,977 4,264,559 2,849,511 † 5,742,907	15,900,288 540,848 6,598,029 909,807 1,607,021 6,244,583 12,547,578 5,306,875 2,827,305 † 4,196,673	16,972,826 557,889 6,010,428 1,057,787 1,384,639 7,962,083 13,308,359 4,973,737 2,549,284 † 5,560,811	9,600,985 407,408 6,820,011 1,027,805 1,345,761 † 17,315,180 11,627,658 2,587,714 † 2,873,260	9,053,739 429,595 6,828,951 460,129 1,335,064 † 14,959,455 11,183,691 323,747 † 3,223,770
Other Non-Current Liabilities	115,000	216,725	224,527	2,873,260	228,247
Fund Balance Unrestricted Total Liabilities & Equity	24,688,221 55,164,021	21,463,745 49,911,611	20,300,385 50,581,570	18,446,438 45,362,603	10,421,431 34,434,625
Total Restricted Assets Cash and Investments Receivables Other Assets  Total Restricted Liabilities and Equity  Total Restricted Fund Balance Total Liabilities	1,939,303 1,939,303 † † 1,939,303 1,939,303	1,824,367 1,824,367 † † 1,824,367 1,824,367	2,785,451 2,785,451 1 2,785,450 2,785,450 2,785,450	2,733,986 2,733,986 † † 2,733,986 2,733,986	2,947,804 2,947,804 † † 2,947,804 2,947,804
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,225,808 713,495	1,077,940 746,427	694,587 2,090,863	505,376 2,228,610	689,863 2,257,941

<sup>†</sup> Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	116,565,585 21,694,733 94,870,852 2,758,589 4,063,525 46,722,513 (1,716,993)	121,011,300 23,627,510 97,383,790 2,973,445 5,376,318 47,773,996 (580,404)	127,144,903 25,254,680 101,890,223 2,979,255 5,561,575 51,780,958 (1,014,442)	140,236,728 28,536,558 111,700,170 2,215,897 5,096,764 61,996,716 347,955	<b>151,209,307</b> 27,466,956 123,742,351 1,625,986 6,193,821 68,404,956 86,000
Net Patient Service Revenue Other Operating Revenue	64,737,951 2,467,055	65,467,945 2,188,565	67,837,557 3,585,723	70,579,396 3,018,182	74,898,544 3,398,370
Total Operating Revenue	67,205,006	67,656,510	71,423,280	73,597,578	78,296,914
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	66,415,711 2,391,012 479,412 243,507 † 243,507 36,160,212 27,141,568	69,218,631 2,608,928 390,600 303,565 † 303,565 36,313,468 29,602,070	<b>71,201,481</b> 2,642,302 461,152 323,317 † 323,317 37,089,356 30,685,354	<b>74,186,676</b> 2,782,317 514,029 245,596 † 245,596 38,357,225 32,287,509	77,356,010 1,966,841 516,034 276,043 † 276,043 39,931,843 34,665,249
Net Operating Income	789,295	(1,562,121)	221,799	(589,098)	940,904
Total Non-operating Revenue	441,334	144,679	160,382	191,471	531,037
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>441,334</b> 211,360 229,974  † † † †	144,679 203,418 (58,739) † † †	160,382 183,575) † † † †	191,471 177,175 14,296 † † †	<b>531,037</b> 38,126 492,911 + + + +
Excess of Revenue over Expenses Extraordinary Gains/Losses	1,230,629	(1,417,442)	382,181	(397,627)	1,471,941
Total Surplus/Deficit	1 220 620	(1.417.442)	202.101	(207.627)	1 471 041
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,230,629 981,942 626,991 (351,364) † (524,314) †	(1,417,442) (3,224,476) 275,422 167,495 † (2,249,951) †	382,181 (1,163,359) 274,447 75,432 † (1,895,419) †	(397,627) (1,853,947) 235,845 312,120 † (2,004,285) †	1,471,941 (8,025,007) 94,332 (610,868) † (8,980,412) †

<sup>†</sup> Data not available or not applicable

Inland Hospital Waterville, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses	1.413 1.006 45.817 .297 29.637 70.335 39.977	1.311 .783 45.960 .020 1.723 47.810 36.155	1.245 .739 39.649 .020 1.842 47.603 31.999	2.024 1.082 40.617 (.204) (10.033) 36.210 34.862	1.914 1.534 43.425 (.416) (18.231) (1.572) 33.063
Average Payment Period, Current Liabilities	99.788	87.129	90.361	49.078	43.834
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.448 .205 .119 .104 2.899 2.587	.430 .263 .042 .037 1.425 1.295	.401 .266 .100 .095 3.479 3.319	.407 .634 .089 .081 2.704 2.526	.303 .668 .143 .121 4.283 3.708
Profitablility					
Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.018 .012 .359 .022 .050 1.792 .401 1.089 1.253	(.021) (.023) (.102) (.028) (.066) 1.780 .395 1.090 .440	.005 .003 .420 .008 .019 1.836 .407 1.109 (.329)	(.005) (.008) (.482) (.009) (.022) 1.931 .442 1.095	.019 .012 .361 .043 .141 1.999 .452 1.114 (.183)
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.226 3.228 9.273	1.358 3.355 9.471	1.415 3.820 10.275	1.627 4.011 10.546	2.289 4.675 14.713
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.037) (.036) .521 .187 .173	.042 .007 (.406) .041 .247	.029 .056 (.147) (.062) .245	.042 .030 .075 (.036) .630	.043 .064 .928 .335 1.073

<sup>†</sup> Data not available or not applicable

LincolnHealth Damariscotta, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	† † † †	<b>22,053,847</b> 1,712,786 395,758 9,991,844 4,857,768 2,716,260	<b>23,276,933</b> 5,403,789 384,487 9,434,425 5,488,024	<b>18,625,673</b> 3,808,523 418,071 9,522,684 102,123 2,103,916	<b>25,916,142</b> 4,986,941 417,862 9,817,762 3,445,101 4,720,894
Other Accounts Receivable Inventory Other Current Assets <b>Total Non-Current Assets</b>	† † †	2,710,200 † 1,787,455 591,976 <b>44,456,218</b>	1,850,275 715,933 <b>43,808,022</b>	1,966,127 704,229 <b>44,818,289</b>	2,010,67 516,90 <b>46,247,55</b> 8
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† † † † † †	† 9,576,443 † 1,872,000 661,841 76,811,617 44,465,683 32,345,934	*** 8,947,031	7,626,999 + 1,872,000 594,455 83,878,873 49,154,038 34,724,835	† 8,477,561 1,872,000 592,942 87,650,407 52,345,352 35,305,055
Total Unrestricted Assets	†	66,510,065	67,084,955	63,443,962	72,163,700
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Expenses Expenses Due to Affiliates Other Current Liabilities	† † † †	<b>9,800,189</b> 915,004 2,957,083 † 5,217,069 <b>711,033</b>	<b>9,981,166</b> 1,071,042 3,150,121 507,078 5,161,747 <b>91,178</b>	<b>5,131,314</b> 1,405,784 2,861,432 + 672,869 <b>191,229</b>	13,008,383 1,517,110 4,075,530 † 7,229,804 185,939
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † † † †	13,447,228 13,130,394 † † † † 316,834	<b>12,750,046</b> 12,454,297 † † † † 295,749	14,743,906 12,439,516 † † † † 2,304,390	<b>14,691,025</b> 11,044,769 † † † 3,646,256
Fund Balance Unrestricted	†	43,262,648	44,353,743	43,568,742	44,464,292
Total Liabilities & Equity	†	66,510,065	67,084,955	63,443,962	72,163,700
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	† † †	<b>5,693,732</b> 5,693,229 503 †	<b>6,477,389</b> 5,677,389 800,000 †	<b>6,868,460</b> 6,066,018 802,442 †	<b>8,169,781</b> 6,286,477 1,883,304 †
Total Restricted Liabilities and Equity	†	5,693,731	6,477,389	6,868,460	8,169,781
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	† † † †	<b>5,662,049</b> 31,682 413,611 5,248,438	<b>6,477,389</b> † 1,408,755 5,068,634	<b>6,868,460</b> † 1,609,291 5,259,169	<b>8,169,781</b> † 2,605,029 5,564,752

<sup>†</sup> Data not available or not applicable

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LincolnHealth Damariscotta, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	†	114,576,670	113,193,499	121,327,052	129,542,115
Gross Inpatient Service Revenue	†	39,286,182	38,170,528	37,872,843	40,414,741
Gross Outpatient Service Revenue	†	75,290,488	75,022,971	83,454,209	89,127,374
Free Care (Charity Care)	†	3,716,815	3,246,981	4,261,969	4,059,092
Bad Debt (Provision for Bad Debt)	†	4,591,259	3,361,191	4,580,128	5,167,194
Contractuals	†	39,996,957	39,051,386	40,652,275	43,067,694
Changes in Prior Year Estimated/Final Settlements	†	(1,669,000)	(5,627,000)	(973,000)	(2,222,000)
Net Patient Service Revenue	†	67,940,639	73,160,941	72,805,680	79,470,135
Other Operating Revenue	†	2,244,588	1,466,475	4,279,485	2,717,188
Total Operating Revenue	†	70,185,227	74,627,416	77,085,165	82,187,323
Total Operating Expenses	†	71,174,000	71,637,500	75,085,823	79,402,198
Depreciation and Amortization	†	2,916,078	2,977,759	3,432,331	3,886,940
Interest	†	709,968	683,045	689,520	646,794
Advertising Expenses	†	72,063	87,046	68,137	56,734
Allowed Advertising Expenses	†	63,887	73,292	58,364	38,626
Non-Allowed Advertising Expenses	†	8,176	13,754	9,773	18,108
Salaries and Benefits	†	27,941,794	28,770,775	30,494,914	31,705,684
Other Operating Expenses	†	39,534,097	39,118,875	40,400,921	43,106,046
Net Operating Income	†	(988,773)	2,989,916	1,999,342	2,785,125
Total Non-operating Revenue	†	643,779	1,447,935	815,874	1,292,251
Total Investment Income	†	533,222	1,142,691	489,838	1,048,261
Interest and Dividends	†	285,777	202,594	188,488	135,158
Realized Gains/Losses on Sales of Securities	†	247,445	940,097	301,350	913,103
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	†	110,557	305,244	326,036	243,990
Excess of Revenue over Expenses	†	(344,994)	4,437,851	2,815,216	4,077,376
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	†	(344,994)	4,437,851	2,815,216	4,077,376
Total Change in Unrestricted Net Assets	†	(3,126)	1,091,095	(785,001)	895,550
Net Assets Released for Restrictions - Capital	†	511,831	241,313	183,537	1,372,562
Unrealized Gains/Losses on Investments	†	426,006	(1,132,666)	72,198	(140,881)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	(595,969)	(2,455,403)	(3,855,952)	(4,413,507)
Mergers Consolidations with Support	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	Ť	Ť	Ť	Ť	Ť

<sup>†</sup> Data not available or not applicable

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LincolnHealth Damariscotta, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	†	+	3,228	5.116	2.644
Current Ratio without Board Designated and Undesignated Investments	†	· †	2.332	3.630	1.992
Days in Accounts Receivable	†	†	47.068	47.741	45.092
Acid Test	†	†	.580	.824	.415
Days Cash on Hand, Current	†	†	30.771	21.530	26.124
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	†	78.334	60.382	67.100
Average Payment Period, Accounts Payable and Accrued Expenses	†	†	16.746	14.576	19.699
Average Payment Period, Current Liabilities	†	†	53.061	26.139	62.876
Capital Structure					
Equity Financing Ratio	†	†	.661	.687	.616
Fixed Asset Financing	†	†	.384	.358	.313
Cash Flow Divided by Total Debt	†	†	.326	.314	.288
Cash Flow Divided by Total Debt with Operating Income Only	†	†	.263	.273	.241
Debt Service Coverage Total	†	†	5.068	3.940	4.195
Debt Service Coverage Total with Operating Income Only	Ť	†	4.162	3.477	3.566
Profitablility					
Total Margin	†	†	.058	.036	.049
Operating Margin	†	†	.040	.026	.034
Non Operating Revenue Margin Return On Assets	†	†	.326	.290	.317
Return On Assets Return On Equity	†	†	.066	.044	.057
Markup	Ť	Ţ	.100	.065	.092
Deductible	T +	T +	1.601	1.673 .335	1.666
Markup Adjustment for Deductible	 	 	.345 1.055	.335 1.131	.332 1.123
Reported Income Index	+	+	4.067	(3.586)	4.553
Asset Efficiency	ı	'	4.007	(3.300)	4.555
Total Asset Turnover	_	_	1 124	1 220	1 157
Fixed Asset Turnover	T +	T +	1.134 2.302	1.228 2.220	1.157 2.328
Average Age Plant Depreciation Only	 	†	2.302 15.882	2.220 14.321	13.467
Other Financial Ratios	ı	ı	15.002	14.321	13.407
Total Operating Expense Growth			007	2.42	0.57
Total Operating Revenue Growth	Ť	Ť	.007	.048	.057
Realized Gains Divided by Non-Operating Revenue	T ±	T _	.063	.033	.066
Realized Gains Divided by Not Income	T +	T +	.649 .212	.369 .107	.707 .224
Long Term Debt to Equity	 	+	.212	.107	.248
20.3 . 5 2 55t 65 Equity	ı	ı	.201	.200	.240

<sup>†</sup> Data not available or not applicable

Hospital Financial Report Furt III								
Maine Behavioral Healthcare South Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017			
DATA ELEMENTS	\$	\$	\$	\$	\$			
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	† † †	<b>24,181,214</b> 17,052,428 407,264	<b>23,749,882</b> 16,375,736 406,965	<b>23,861,807</b> 15,321,421 406,840	<b>24,007,597</b> 15,067,187 407,634			
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	†	5,656,950 † † 791,301	5,683,738 591,669 † 402,673	6,261,621 411,232 † 1,188,816	7,910,218 † † 152,379			
Inventory Other Current Assets	†	128,987 144,284	132,279 156,822	138,507 133,370	131,383 338,796			
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	† † †	<b>30,549,190</b> 97,893 601,021 †	<b>28,514,455</b> 106,229 454,395 †	<b>28,284,742</b> 113,823 225,927 †	<b>27,249,988</b> 121,773 206,890			
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† † † †	† 1,247,612 46,845,104 18,242,440 28,602,664	1,472,848 46,398,548 19,917,565 26,480,983	1,825,255 47,323,066 21,203,329 26,119,737	1,657,319 45,306,646 20,042,640 25,264,006			
Total Unrestricted Assets	†	54,730,404	52,264,337	52,146,549	51,257,585			
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	† † † †	<b>7,363,330</b> 1,328,459 5,670,084 † 364,787	<b>6,147,242</b> 1,363,792 4,783,450 † †	<b>7,983,118</b> 1,393,476 4,592,969 † † 1,996,673	<b>7,650,738</b> 1,204,872 5,491,822 203,358 655,998 94,688			
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † † † †	<b>30,391,211</b> 22,313,453 7,576,123 † † † 501,635	<b>31,243,984</b> 20,607,263 10,199,533 + + 4 437,188	<b>30,202,672</b> 19,236,362 10,522,974 † † 443,336	<b>27,314,814</b> 18,053,301 8,830,883 † † 4 430,630			
Fund Balance Unrestricted	†	16,975,863	14,873,111	13,960,759	16,292,033			
Total Liabilities & Equity	†	54,730,404	52,264,337	52,146,549	51,257,585			
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	† † †	<b>1,438,255</b> 1,438,255 † †	<b>1,816,445</b> 1,816,445 †	<b>1,931,695</b> 1,803,797 † 127,898	<b>2,173,902</b> 2,040,229 † 133,673			
Total Restricted Liabilities and Equity	†	1,438,255	1,816,445	1,931,695	2,173,902			
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	† † † †	<b>1,427,079</b> 11,176 758,834 668,245	<b>1,805,269</b> 11,176 1,145,640 659,629	<b>1,920,519</b> 11,176 1,255,140 665,379	<b>2,162,726</b> 11,176 1,491,572 671,154			

<sup>†</sup> Data not available or not applicable

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Maine Behavioral Healthcare South Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	† † † † † †	<b>96,117,904</b> 52,533,547 43,584,357 8,063,278 1,239,091 22,697,459 + 64,118,076	98,933,210 53,754,025 45,179,185 9,183,980 1,712,458 20,256,908 † 67,779,864	100,244,282 55,396,098 44,848,184 9,387,758 1,807,168 19,359,107 † 69,690,249	112,906,596 66,095,640 46,810,956 12,004,159 2,212,183 23,505,092 † 75,185,162
Other Operating Revenue	†	10,030,567	10,852,893	13,681,592	14,158,379
Total Operating Revenue	†	74,148,643	78,632,757	83,371,841	89,343,541
Total Operating Expenses  Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	† † † † †	73,844,430 1,877,847 955,457 24,333 † 24,333 56,318,941 14,667,852	<b>78,295,885</b> 1,908,626 930,228 24,638 + 24,638 60,244,347 15,188,046	84,726,919 2,119,050 904,779 30,182 + 30,182 64,928,464 16,744,444	87,319,983 2,220,798 856,999 54,947 + 54,947 67,191,251 16,995,988
Net Operating Income	+	304,213	336,872	(1,355,078)	2,023,558
Total Non-operating Revenue	+	94,212	(2,377,624)	506,726	359,716
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	† † † † †	94,212 94,212 † † † †	625,182 625,182 † † † (3,002,806)	506,726 506,726 † † † †	359,716 359,716 4 + + +
Excess of Revenue over Expenses	†	398,425	(2,040,752)	(848,352)	2,383,274
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit  Total Change in Unrestricted Net Assets  Net Assets Released for Restrictions - Capital  Unrealized Gains/Losses on Investments  Minimum Pension Liability Adjustment	† † † †	398,425 305,425 † † †	(2,040,752) (2,102,752) † † †	(848,352) (912,352) † † †	2,383,274 2,331,274 † †
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	† † † †	(93,000) † † †	(62,000) † † †	(64,000) † † †	(52,000) + + +

<sup>†</sup> Data not available or not applicable

Maine Behavioral Healthcare South Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	†	†	3.937	3.017	3.165
Current Ratio without Board Designated and Undesignated Investments	†	†	3.864	2.989	3.138
Days in Accounts Receivable	†	†	30.607	32.795	38.402
Acid Test	†	†	2.730	1.970	2.023
Days Cash on Hand, Current	†	†	80.193	69.495	66.373
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	†	82.364	70.493	67.261
Average Payment Period, Accounts Payable and Accrued Expenses	†	†	22.857	20.294	23.555
Average Payment Period, Current Liabilities	†	†	29.373	35.273	32.815
Capital Structure					
Equity Financing Ratio	†	†	.285	.268	.318
Fixed Asset Financing	Ť	†	.778	.736	.715
Cash Flow Divided by Total Debt	†	†	(.004)	.033	.132
Cash Flow Divided by Total Debt with Operating Income Only	†	†	.060	.020	.121
Debt Service Coverage Total	†	†	.353	.959	2.427
Debt Service Coverage Total with Operating Income Only	†	†	1.406	.736	2.267
Profitablility					
Total Margin	+	+	(.027)	(.010)	.027
Operating Margin	· +	· +	.004	(.016)	.023
Non Operating Revenue Margin	· +	· +	1.165	(.597)	.151
Return On Assets	· +	· +	(.039)	(.016)	.046
Return On Equity	÷	†	(.137)	(.061)	.146
Markup	Ť	†	1.402	1.345	1.455
Deductible	Ť	†	.205	.193	.208
Markup Adjustment for Deductible	Ť	†	1.143	1.116	1.186
Reported Income Index	†	†	.971	.930	1.022
Asset Efficiency					
Total Asset Turnover	+	+	1.459	1.609	1.750
Fixed Asset Turnover	+	+	2.969	3.192	3.536
Average Age Plant Depreciation Only	+	+	10.436	10.006	9.025
Other Financial Ratios	'	'	10.150	10.000	5.025
Total Operating Expense Growth	1	_	050	000	004
Total Operating Expense Growth	†	Ţ	.060	.082	.031
Realized Gains Divided by Non-Operating Revenue	†	Ţ	.060	.060	.072
Realized Gains Divided by Net Income	†	Ţ	Ť	Ţ	Ť
Long Term Debt to Equity	†	Ţ	1 200	1 270	Ť
Long Term Debt to Equity	Ť	T	1.386	1.378	1.108

<sup>†</sup> Data not available or not applicable

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Where the in Limited	<b>29,039,012</b> 5,574,101	<b>15,578,088</b> 2,158,158	<b>15,451,735</b> 934,010	<b>21,779,671</b> 3,048,744	<b>9,313,055</b> (12,315,018)
Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates	489,278 8,868,070 51,855	718,255 9,982,229 107,949	747,009 9,974,102 331,432	22,895 10,634,580 539,934	45,205 15,247,504 357,319
Third Party Settlements Receivable Other Accounts Receivable	12,402,188 †	1,056,027 †	1,170,281 †	5,223,207 399,262	4,011,040 211,435
Inventory Other Current Assets	594,493 1,059,027	503,588 1,051,882	679,830 1,615,071	755,534 1,155,515	632,833 1,122,737
<b>Total Non-Current Assets</b> Trustee Held Investments	<b>47,169,836</b> †	<b>54,279,696</b> †	<b>47,626,344</b> †	<b>46,017,042</b> 1,127,274	<b>31,420,964</b> †
Board Designated and Undesignated Investments Due From Affiliates	11,260,995	19,738,310	16,868,511	18,005,720	6,096,904
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 2,234,589 65,010,496 31,336,244 33,674,252	2,625,237 65,794,525 33,878,376 31,916,149	1,306,512 66,674,587 37,223,266 29,451,321	436,313 29,844,670 3,396,935 26,447,735	300,000 30,943,120 5,919,060 25,024,060
Total Unrestricted Assets	76,208,848	69,857,784	63,078,079	67,796,713	40,734,019
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	16,184,919 691,080 8,611,806 6,882,033 †	<b>12,963,994</b> 594,616 8,584,652 3,784,726 †	<b>13,664,082</b> 641,479 9,426,228 3,596,375 †	<b>21,517,603</b> 207,415 9,775,464 5,339,638 6,195,086 †	14,937,248 221,113 10,002,614 2,926,096 1,787,425
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>13,830,268</b> 12,910,818 †	<b>13,363,939</b> 12,287,655 †	<b>12,603,785</b> 11,617,135 †	<b>14,072,719</b> 12,124,767 806,000	<b>13,412,538</b> 11,863,197 †
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† † †	† † †	† † †	† † 1,127,274	† † 1,534,553
Other Non-Current Liabilities  Fund Balance Unrestricted	919,450	1,076,284	986,650	14,678	14,788
Total Liabilities & Equity	46,193,661 76,208,848	43,529,851 69,857,784	36,810,212 63,078,079	32,206,391 67,796,713	12,384,233 40,734,019
<b>Total Restricted Assets</b> Cash and Investments Receivables	<b>1,077,365</b> 1,077,365 †	<b>1,192,973</b> 1,192,973 †	<b>1,646,650</b> 1,646,650	<b>3,715,340</b> 3,715,340	<b>4,400,390</b> 4,400,390
Other Assets  Total Restricted Liabilities and Equity	1 077 265	†	†	7 745 240	1 400 300
Total Restricted Fund Balance Total Liabilities	1,077,365 1,077,365 +	1,192,973 1,192,973 +	1,646,650 1,646,650 +	3,715,340 3,715,340 +	4,400,390 4,400,390 +
Temporarily Restricted Net Assets Permanently Restricted Net Assets	387,488 689,877	491,325 701,648	945,390 701,260	1,094,082 2,621,258	1,623,504 2,776,886

<sup>†</sup> Data not available or not applicable

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Maine Coast Memorial Hospital Ellsworth, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	169,565,275 46,143,227 123,422,048 5,895,307 4,723,934 84,969,211 (3,900,000) 77,876,823 2,295,682	164,281,145 38,454,820 125,826,325 4,963,038 5,266,803 82,194,081 (24,000) 71,881,223 3,612,655	160,333,325 37,937,000 122,396,325 3,531,704 6,282,515 79,456,568 † 71,062,538 2,796,128	169,647,096 45,267,382 124,379,714 2,869,919 9,650,811 79,809,745 † 77,316,621 3,932,037	177,665,113 46,544,266 131,120,847 2,700,140 8,996,806 87,395,227 (1,935,634) 80,508,574
Total Operating Revenue	80,172,505	<b>75,493,878</b>	73,858,666	81,248,658	83,083,412
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	80,547,975 3,363,197 756,010 259,721 36,687 223,034 50,031,165 26,137,882	80,417,782 3,376,713 695,184 267,579 32,951 234,628 48,390,518 27,687,788	81,010,567 3,355,301 648,484 236,194 29,052 207,142 48,249,562 28,521,026	87,285,741 3,401,273 397,718 122,678 † 122,678 48,641,575 34,722,497	89,330,873 2,522,126 445,430 93,913 + 93,913 52,698,644 33,570,760
Net Operating Income	(375,470)	(4,923,904)	(7,151,901)	(6,037,083)	(6,247,461)
Total Non-operating Revenue	668,192	1,176,743	115,456	(807,726)	1,359,451
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>483,756</b> 394,877 88,879 † † † † 184,436	904,989 322,026 582,963 † † † 271,754	(132,396) 391,879 (524,275) † † † 247,852	(807,726) (837,210) 29,484 † † †	1,386,589 138,247 1,248,342 † (27,138) †
Excess of Revenue over Expenses	292,722	(3,747,161)	(7,036,445)	(6,844,809)	(4,888,010)
Extraordinary Gains/Losses	(116,945)	†	†	32,794,434	†
Total Surplus/Deficit	175,777	(3,747,161)	(7,036,445)	25,949,625	(4,888,010)
Total Change in Unrestricted Net Assets  Net Assets Released for Restrictions - Capital  Unrealized Gains/Losses on Investments  Minimum Pension Liability Adjustment  Transfers From/To Affiliates  Mergers  Consolidations with Support  Other Changes	<b>1,532,800</b> 892,110 464,913 † † †	(2,663,811) 360,962 945,294 † (222,906) †	(6,719,638) 316,807 † † † † † †	32,206,391 189,352 1,630,827 † (13,735) † 4,450,322	(19,822,158) 370,985 (1,729,254) † (13,723,245) † 147,366

<sup>†</sup> Data not available or not applicable

Maine Coast Memorial Hospital Ellsworth, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	2.490	2.724	2.365	1.849	1.032
	1.794	1.202	1.131	1.012	.623
	41.564	50.688	51.230	50.204	69.127
	.375	.222	.123	.143	(.821)
	28.673	13.628	7.901	13.365	(51.590)
	81.925	107.143	87.188	91.712	(25.955)
	40.724	40.672	44.306	42.535	42.057
	76.537	61.420	64.225	93.628	62.806
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.606	.623	.584	.475	.304
	.383	.385	.394	.458	.474
	.122	(.014)	(.140)	(.097)	(.083)
	.100	(.059)	(.145)	(.074)	(.131)
	2.204	.234	(2.440)	(2.931)	(2.942)
	1.870	(.615)	(2.532)	(2.154)	(5.024)
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.004 (.005) 2.283 .004 .006 2.134 .501 1.079	(.049) (.065) (.314) (.054) (.086) 2.088 .500 1.066 1.407	(.095) (.097) (.016) (.112) (.191) 2.014 .496 1.033 1.047	(.085) (.074) .118 (.101) (.213) 1.989 .470 1.074	(.058) (.075) (.278) (.120) (.395) 2.018 .492 1.039
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.061	1.098	1.173	1.187	2.073
	2.381	2.365	2.508	3.072	3.320
	9.317	10.033	11.094	.999	2.347
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.005)	(.002)	.007	.077	.023
	.003	(.058)	(.022)	.100	.023
	.133	.495	(4.541)	(.037)	.918
	.304	(.156)	.075	(.004)	(.255)
	.279	.282	.316	.376	.958

<sup>†</sup> Data not available or not applicable

MaineGeneral Medical Center Augusta, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>124,189,532</b> 11,626,319 +	<b>143,287,437</b> 24,042,759 +	<b>129,985,754</b> 26,706,884 +	<b>133,452,346</b> 15,378,900	<b>130,009,465</b> 23,566,859
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	56,876,151 240,471 38,000,000 †	102,008,755 745,108 † †	90,166,543 371,024 † †	85,648,180 565,181 14,581,000	80,238,298 1,303,838 8,496,493 †
Inventory Other Current Assets	4,573,785 12,872,806	6,401,351 10,089,464	5,460,540 7,280,763	5,645,395 11,633,690	5,275,431 11,128,546
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	<b>512,972,857</b> 47,248,572 84,984,886	<b>518,659,419</b> 33,593,442 50,399,562	<b>498,140,863</b> 24,516,455 52,953,883	<b>483,116,450</b> 24,263,341 60,257,746	<b>466,589,596</b> 24,294,245 58,920,821
Other Non-current Assets Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	9,506,594 535,142,761 163,909,956 371,232,805	8,159,916 598,189,903 171,683,404 426,506,499	7,866,673 598,210,080 185,406,228 412,803,852	2,987,511 602,342,532 206,734,680 395,607,852	2,132,564 2,132,564 602,717,645 221,475,679 381,241,966
Total Unrestricted Assets	637,162,389	661,946,856	628,126,617	616,568,796	596,599,061
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>77,096,164</b> 2,840,693 42,368,502 9,044,570 4,704,694 18,137,705	<b>87,677,821</b> 2,900,504 43,344,722 13,785,620 8,888,859 18,758,116	<b>77,124,913</b> 3,078,152 32,833,776 12,975,063 10,186,359 18,051,563	<b>70,038,836</b> 3,493,049 32,451,810 8,070,640 7,626,062 18,397,275	<b>70,085,844</b> 10,792,175 30,595,125 † 6,733,095 21,965,449
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>338,882,968</b> 312,201,318	<b>332,581,140</b> 309,300,815	<b>334,873,936</b> 306,222,664	<b>346,432,198</b> 299,822,644	<b>326,721,270</b> 289,207,631
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † 24,599,527 2,082,123	† † 21,059,871 2,220,454	; † 26,193,544 2,457,728	† † 44,126,843 2,482,711	† † 33,926,145 3,587,494
Fund Balance Unrestricted	221,183,257	241,687,895	216,127,768	200,097,762	199,791,947
Total Liabilities & Equity	637,162,389	661,946,856	628,126,617	616,568,796	596,599,061
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>44,044,501</b> 38,619,227 5,425,274 †	<b>23,775,318</b> 20,137,337 3,637,981	<b>22,487,126</b> 20,463,350 2,023,776 †	<b>21,807,438</b> 20,522,582 1,284,856 †	<b>23,228,406</b> 22,514,727 713,679
Total Restricted Liabilities and Equity	44,044,501	23,775,318	22,487,126	21,807,438	23,228,406
Total Restricted Fund Balance Total Liabilities	44,044,501	23,775,318 †	22,487,126 †	21,807,438 †	23,228,406
Temporarily Restricted Net Assets Permanently Restricted Net Assets	29,352,466 14,692,035	7,440,626 16,334,692	5,707,308 16,779,818	4,454,112 17,353,326	4,568,545 18,659,861

<sup>†</sup> Data not available or not applicable

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MaineGeneral Medical Center Augusta, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	788,529,710	790,401,643	843,043,211	910,123,283	956,756,011
Gross Inpatient Service Revenue	279,832,874	255,747,004	275,100,531	299,327,291	312,446,321
Gross Outpatient Service Revenue	508,696,836	534,654,639	567,942,680	610,795,992	644,309,690
Free Care (Charity Care)	15,673,704	11,321,984	12,586,822	12,262,918	8,071,116
Bad Debt (Provision for Bad Debt)	22,824,134	24,048,918	34,619,280	32,880,356	30,958,763
Contractuals	397,892,186	382,354,173	422,388,836	457,775,592	502,914,106
Changes in Prior Year Estimated/Final Settlements	(3,000,000)	(1,200,000)	(4,300,000)	(14,700,000)	(2,700,000)
Net Patient Service Revenue	355,139,686	373,876,568	377,748,273	421,904,417	417,512,026
Other Operating Revenue	23,562,071	24,954,721	29,867,507	31,085,867	31,100,029
Total Operating Revenue	378,701,757	398,831,289	407,615,780	452,990,284	448,612,055
Total Operating Expenses	367,962,686	413,143,820	431,924,624	451,708,135	467,732,126
Depreciation and Amortization	14,801,180	24,073,980	28,934,935	28,700,414	28,568,903
Interest	1,124,746	12,482,704	20,111,518	20,125,907	19,980,189
Advertising Expenses	825,257	907,030	781,314	649,802	854,890
Allowed Advertising Expenses	825,257	907,030	781,314	649,802	854,890
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	204,146,725	212,450,458	218,559,348	228,505,372	240,788,191
Other Operating Expenses	147,064,778	163,229,648	163,537,509	173,726,640	177,539,953
Net Operating Income	10,739,071	(14,312,531)	(24,308,844)	1,282,149	(19,120,071)
Total Non-operating Revenue	4,439,816	6,299,665	3,371,349	1,637,575	4,550,452
Total Investment Income	3,424,841	6,233,201	3,097,434	1,032,331	4,151,553
Interest and Dividends	1,266,622	1,039,870	744,102	1,038,487	593,776
Realized Gains/Losses on Sales of Securities	2,158,219	5,193,331	2,353,332	(6,156)	3,557,777
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	1,014,975	66,464	273,915	605,244	398,899
Excess of Revenue over Expenses	15,178,887	(8,012,866)	(20,937,495)	2,919,724	(14,569,619)
Extraordinary Gains/Losses	†	2,488,295	†	†	†
Total Surplus/Deficit	15,178,887	(5,524,571)	(20,937,495)	2,919,724	(14,569,619)
Total Change in Unrestricted Net Assets	40,277,361	20,504,638	(25,560,126)	(16,030,006)	(306,815)
Net Assets Released for Restrictions - Capital	12,774,871	25,563,493	6,952,800	822,486	674,304
Unrealized Gains/Losses on Investments	1,178,890	655,117	(2,688,993)	(1,321,773)	2,333,949
Minimum Pension Liability Adjustment	11,144,713	455,599	(8,186,438)	(17,950,443)	11,709,551
Transfers From/To Affiliates	+	(645,000)	(700,000)	(500,000)	(455,000)
Mergers	!	(0.15/000)			
	†	†	†	†	†
Consolidations with Support Other Changes	†	† †	† †	† †	†

<sup>†</sup> Data not available or not applicable

MaineGeneral Medical Center Augusta, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
<b>Liquidity</b> Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test	2.713	2.209	2.372	2.766	2.696
	1.611	1.634	1.685	1.905	1.855
	58.455	99.587	87.124	74.096	70.146
	.151	.274	.346	.220	.336
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	12.016	22.555	24.189	13.270	19.587
	99.850	69.837	72.151	65.264	68.558
	43.789	40.663	29.739	28.002	25.428
	79.681	82.254	69.854	60.434	58.250
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.347	.365	.344	.325	.335
	.841	.725	.742	.758	.759
	.072	.038	.019	.076	.035
	.061	.023	.011	.072	.024
	5.055	1.863	1.221	2.230	1.448
	4.333	1.452	1.075	2.159	1.254
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	.040 .028 .292 .024 .069 2.207 .505 1.126	(.020) (.036) (.786) (.012) (.033) 1.974 .484 1.048 (.391)	(.051) (.060) (.161) (.033) (.097) 2.021 .501 1.043 .819	.006 .003 .561 .005 .015 2.084 .503 1.070 (.182)	(.032) (.043) (.312) (.024) (.073) 2.112 .526 1.037 47.642
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.601	.612	.654	.737	.760
	1.020	.935	.987	1.145	1.177
	11.074	7.131	6.408	7.203	7.752
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.027	.123	.045	.046	.035
	.019	.053	.022	.111	(.010)
	.486	.824	.698	(.004)	.782
	.142	(.648)	(.112)	(.002)	(.244)
	1.412	1.280	1.417	1.498	1.448

<sup>†</sup> Data not available or not applicable

Maine Medical Center Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>385,661,000</b> 248,286,000 5,746,000	<b>305,855,000</b> 176,899,000 4,454,000	<b>498,202,000</b> 337,509,000 19,799,000	<b>578,912,000</b> 403,628,000 4,688,000	<b>687,862,000</b> 480,836,000 5,026,000
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	77,134,000 77,586,000 24,452,000 †	76,099,000 10,382,000 19,706,000	78,866,000 11,320,000 21,850,000	102,332,000 12,933,000 20,234,000	120,700,000 11,661,000 30,007,000
Inventory Other Current Assets	7,748,000 14,709,000	9,556,000 8,759,000	14,640,000 14,218,000	18,786,000 16,311,000	20,184,000 19,448,000
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	<b>661,120,000</b> 23,128,000 141,259,000 5,564,000 †	<b>803,784,000</b> 21,153,000 265,801,000 5,564,000 †	<b>786,284,000</b> 21,393,000 236,789,000 6,490,000	<b>826,874,000</b> 21,920,000 250,883,000 6,490,000	<b>875,563,000</b> 23,282,000 266,688,000 6,491,000
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	58,062,000 940,461,000 507,354,000 433,107,000	78,106,000 946,270,000 513,110,000 433,160,000	82,006,000 1,007,319,000 567,713,000 439,606,000	102,384,000 1,067,903,000 622,706,000 445,197,000	106,918,000 1,152,046,000 679,862,000 472,184,000
Total Unrestricted Assets	1,046,781,000	1,109,639,000	1,284,486,000	1,405,786,000	1,563,425,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>172,271,000</b> 8,100,000 75,292,000 51,860,000 20,324,000 16,695,000	149,272,000 5,191,000 73,870,000 52,880,000 15,699,000 1,632,000	<b>243,574,000</b> 2,277,000 89,470,000 61,190,000 20,654,000 69,983,000	259,086,000 1,663,000 89,491,000 75,983,000 15,238,000 76,711,000	<b>319,349,000</b> 1,532,000 117,377,000 65,310,000 31,678,000 103,452,000
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>273,804,000</b> 98,667,000 +	<b>353,303,000</b> 93,628,000 +	<b>470,007,000</b> 135,978,000 +	<b>578,506,000</b> 135,489,000 +	<b>518,705,000</b> 134,298,000
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	12,107,000 15,483,000 118,185,000 29,362,000	28,885,000 16,049,000 170,271,000 44,470,000	42,738,000 16,321,000 239,995,000 34,975,000	60,026,000 18,344,000 321,901,000 42,746,000	64,045,000 16,166,000 265,531,000 38,665,000
Fund Balance Unrestricted	600,706,000	607,064,000	570,905,000	568,194,000	725,371,000
Total Liabilities & Equity	1,046,781,000	1,109,639,000	1,284,486,000	1,405,786,000	1,563,425,000
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>109,377,000</b> 109,377,000 † †	<b>117,038,000</b> 117,038,000 † †	<b>103,411,000</b> 103,411,000 † †	<b>102,128,000</b> 102,128,000 † †	<b>114,483,000</b> 114,483,000 † †
Total Restricted Liabilities and Equity	109,377,000	117,038,000	103,411,000	102,128,000	114,483,000
<b>Total Restricted Fund Balance</b> Total Liabilities	<b>109,377,000</b>	<b>117,038,000</b>	103,411,000 †	<b>102,128,000</b> †	<b>114,483,000</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	82,892,000 26,485,000	90,066,000 26,972,000	75,246,000 28,165,000	73,753,000 28,375,000	85,854,000 28,629,000

<sup>†</sup> Data not available or not applicable

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Maine Medical Center Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	1,575,221,000	1,717,205,000	1,884,986,000	2,048,650,000	2,332,726,000
Gross Inpatient Service Revenue	955,811,000	1,059,373,000	1,179,660,000	1,274,374,000	1,446,814,000
Gross Outpatient Service Revenue	619,410,000	657,832,000	705,326,000	774,276,000	885,912,000
Free Care (Charity Care)	46,277,000	47,552,000	40,064,000	43,294,000	52,473,000
Bad Debt (Provision for Bad Debt)	45,414,000	45,872,000	43,047,000	36,773,000	40,994,000
Contractuals	653,897,000	756,158,300	865,645,000	947,842,000	1,147,648,000
Changes in Prior Year Estimated/Final Settlements	9,899,000	12,998,700	10,541,000	1,447,000	(26,561,000)
Net Patient Service Revenue	819,734,000	854,624,000	925,689,000	1,019,294,000	1,118,172,000
Other Operating Revenue	138,324,000	134,714,000	160,701,000	206,348,000	238,518,000
Total Operating Revenue	958,058,000	989,338,000	1,086,390,000	1,225,642,000	1,356,690,000
Total Operating Expenses	911,047,000	912,352,000	1,002,981,000	1,114,310,000	1,231,213,000
Depreciation and Amortization	57,057,000	56,562,000	56,901,000	60,162,000	72,832,000
Interest	3,367,000	3,072,000	3,967,000	6,458,000	6,614,000
Advertising Expenses	1,888,000	1,988,000	2,008,000	1,185,059	2,092,383
Allowed Advertising Expenses	30,000	216,000	43,473	6,580	1,291
Non-Allowed Advertising Expenses	1,858,000	1,772,000	1,964,527	1,178,479	2,091,092
Salaries and Benefits	511,350,000	499,693,000	552,736,000	600,762,000	658,790,000
Other Operating Expenses	337,385,000	351,037,000	387,369,000	445,742,941	490,884,617
Net Operating Income	47,011,000	76,986,000	83,409,000	111,332,000	125,477,000
Total Non-operating Revenue	16,151,000	5,466,000	4,746,000	7,786,000	26,572,000
Total Investment Income	12,843,000	5,661,000	5,987,000	7,162,000	14,376,000
Interest and Dividends	7,786,000	6,249,000	8,880,000	10,085,000	10,511,000
Realized Gains/Losses on Sales of Securities	5,057,000	(588,000)	(2,893,000)	(2,923,000)	3,865,000
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	709,000	(781,000)	(354,000)	1,174,000	14,318,000
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,599,000	586,000	(887,000)	(550,000)	(2,122,000)
Excess of Revenue over Expenses	63,162,000	82,452,000	88,155,000	119,118,000	152,049,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	63,162,000	82,452,000	88,155,000	119,118,000	152,049,000
Total Change in Unrestricted Net Assets	113,169,000	6,358,000	(36,159,000)	(2,709,000)	157,177,000
Net Assets Released for Restrictions - Capital	215,000	285,000	375,000	24,000	51,000
Unrealized Gains/Losses on Investments	1,641,000	(358,000)	(348,000)	†	†
Minimum Pension Liability Adjustment	91,196,000	(57,602,000)	(70,671,000)	(86,642,000)	64,339,000
Transfers From/To Affiliates	(40,478,000)	(24,766,000)	(39,127,000)	(55,794,000)	(59,262,000)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	(2,567,000)	6,347,000	(14,543,000)	20,585,000	†

<sup>†</sup> Data not available or not applicable

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Maine Medical Center Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017			
RATIOS								
Liquidity								
Current Ratio with Board Designated and Undesignated Investments	3.059	3.830	3.018	3.203	2.989			
Current Ratio without Board Designated and Undesignated Investments	2.239	2.049	2.045	2.234	2.154			
Days in Accounts Receivable	34.345	32.501	31.097	36.644	39.400			
Acid Test	1.475	1.215	1.467	1.576	1.521			
Days Cash on Hand, Current	108.575	77.348	137.850	141.380	153.093			
Days Cash on Hand, Incl Board Designated & Undesignated Investments	168.950	190.714	229.204	228.248	237.125			
Average Payment Period, Accounts Payable and Accrued Expenses	32.180	31.506	34.518	30.986	36.985			
Average Payment Period, Current Liabilities	73.630	63.665	93.971	89.709	100.625			
Capital Structure								
Equity Financing Ratio	.574	.547	.444	.404	.464			
Fixed Asset Financing	.228	.216	.309	.304	.284			
Cash Flow Divided by Total Debt	.270	.277	.203	.214	.268			
Cash Flow Divided by Total Debt with Operating Income Only	.233	.266	.197	.205	.237			
Debt Service Coverage Total	9.116	12.718	16.272	21.264	27.968			
Debt Service Coverage Total with Operating Income Only	7.925	12.229	15.754	20.372	24.758			
Profitablility	955	999		207	440			
Total Margin	.065	.083	.081	.097	.110			
Operating Margin	.049	.078	.077	.091	.092			
Non Operating Revenue Margin Return On Assets	.256 .060	.066 .074	.054 .069	.065 .085	.175 .097			
Return On Equity	.105	.136	.154	.210	.210			
Markup	1.881	2.030	2.040	2.024	2.088			
Deductible	.415	.440	.459	.463	.492			
Markup Adjustment for Deductible	1.163	1.201	1.177	1.173	1.156			
Reported Income Index	.558	12.968	(2.438)	(43.939)	.967			
Asset Efficiency	.550	12.300	(2.155)	(10.505)	.507			
Total Asset Turnover	.931	.897	.849	.877	.885			
Fixed Asset Turnover	2.212	2.284	2.471	2.753	2.873			
Average Age Plant Depreciation Only	8.892	9.072	9.977	10.350	9.335			
Other Financial Ratios	0.032	3.072	3.377	10.550	3.333			
Total Operating Expense Growth	.103	.001	.099	.111	.105			
Total Operating Revenue Growth	.085	.033	.098	.128	.107			
Realized Gains Divided by Non-Operating Revenue	.313	(.108)	(.610)	(.375)	.145			
Realized Gains Divided by Net Income	.080	(.007)	(.033)	(.025)	.025			
Long Term Debt to Equity	.164	.154	.238	.238	.185			
	.101	.23 !	50	.230	1103			

<sup>†</sup> Data not available or not applicable

Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>14,005,140</b> 6,469,098 †	<b>12,792,158</b> 4,887,847 †	<b>13,857,983</b> 5,455,837	<b>10,939,928</b> 2,830,057	<b>9,920,972</b> 2,608,175 †
Net Patient Accounts Receivable Due from Affiliates	5,570,997 †	5,944,677 †	5,928,824 †	5,494,438 †	5,056,699 †
Third Party Settlements Receivable Other Accounts Receivable	† †	† †	† †	† †	19,326 †
Inventory Other Current Assets	960,132 1,004,913	744,769 1,214,865	767,823 1,705,499	722,215 1,893,218	721,503 1,515,269
<b>Total Non-Current Assets</b> Trustee Held Investments	<b>25,417,265</b>	<b>24,765,330</b> †	23,575,284 †	<b>24,406,622</b>	<b>29,862,636</b>
Board Designated and Undesignated Investments Due From Affiliates	11,689,862	12,383,075	11,585,367	12,660,431	13,936,755
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 104,373 38,022,267 24,399,237	† 197,803 38,521,553 26,337,101	† 178,307 39,953,541 28,141,931	† 208,583 41,297,358 29,759,750	† 250,337 46,978,765 31,303,221
Total Unrestricted Assets	13,623,030 <b>39,422,405</b>	12,184,452 <b>37,557,488</b>	11,811,610 <b>37,433,267</b>	11,537,608 <b>35,346,550</b>	15,675,544 <b>39,783,608</b>
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>8,054,547</b> 405,000 4,187,042 3,462,505 †	<b>6,066,276</b> 442,666 4,265,807 1,357,803 † †	<b>6,590,462</b> 444,093 3,989,297 2,157,072 † †	<b>5,640,118</b> 445,584 4,622,481 572,053 †	<b>5,760,068</b> 487,361 4,921,379 + + 351,328
Total Non-current Liabilities Long Term Debt	<b>3,735,000</b> 3,735,000	<b>3,440,832</b> 3,440,832	<b>2,996,739</b> 2,996,739	<b>2,551,155</b> 2,551,155	<b>6,790,295</b> 6,790,295
Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † † †	† † † †	† † † †	† † † †	† † † †
Fund Balance Unrestricted	27,632,858	28,050,380	27,846,066	27,155,277	27,233,245
Total Liabilities & Equity	39,422,405	37,557,488	37,433,267	35,346,550	39,783,608
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>983,400</b> 983,400 † †	<b>1,019,363</b> 1,019,363 † †	<b>965,555</b> 965,555 † †	<b>1,239,413</b> 1,239,413 † †	<b>1,046,680</b> 1,046,680 †
Total Restricted Liabilities and Equity	983,400	1,019,363	965,555	1,239,413	1,046,680
<b>Total Restricted Fund Balance</b> Total Liabilities	983,400 †	1,019,363 †	965,555 †	1,239,413 †	1,046,680
Temporarily Restricted Net Assets Permanently Restricted Net Assets	555,227 428,173	582,907 436,456	540,872 424,683	811,101 428,312	601,404 445,276

<sup>†</sup> Data not available or not applicable

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Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	78,146,952	81,357,828	80,185,539	84,504,336	86,622,311
Gross Inpatient Service Revenue	15,237,807	13,737,610	12,745,980	13,712,271	15,299,874
Gross Outpatient Service Revenue	62,909,145	67,620,218	67,439,559	70,792,065	71,322,437
Free Care (Charity Care)	3,070,146	3,585,410	2,967,891	2,967,289	2,223,381
Bad Debt (Provision for Bad Debt)	3,031,345	2,914,181	2,844,420	2,980,153	2,421,525
Contractuals	29,543,423	28,318,538	31,324,731	32,179,516	35,592,994
Changes in Prior Year Estimated/Final Settlements	197,000	1,775,000	(1,655,000)	471,000	(56,000)
Net Patient Service Revenue	42,305,038	44,764,699	44,703,497	45,906,378	46,440,411
Other Operating Revenue	1,554,447	1,935,318	3,318,910	3,149,295	3,188,608
Total Operating Revenue	43,859,485	46,700,017	48,022,407	49,055,673	49,629,019
Total Operating Expenses	45,776,062	47,576,672	48,033,540	50,661,240	51,415,992
Depreciation and Amortization	2,192,123	1,959,117	1,849,936	1,725,471	1,847,899
Interest	180,047	164,776	164,235	145,751	154,325
Advertising Expenses	147,193	†	†	†	+
Allowed Advertising Expenses	117,133	· †	· †	†	· †
Non-Allowed Advertising Expenses	147,193	†	†	†	†
Salaries and Benefits	30,044,718	31,162,810	30,468,498	31,513,876	32,351,634
Other Operating Expenses	13,211,981	14,289,969	15,550,871	17,276,142	17,062,134
Net Operating Income	(1,916,577)	(876,655)	(11,133)	(1,605,567)	(1,786,973)
Total Non-operating Revenue	1,087,049	1,296,688	(226,347)	906,308	1,558,528
Total Investment Income	1,050,202	1,230,675	(266,962)	889,208	1,542,656
Interest and Dividends	298,568	284,116	215,144	301,214	306,169
Realized Gains/Losses on Sales of Securities	751,634	946,559	(482,106)	587,994	1,236,487
Permanently Impaired Security Writedowns	†	†	†	†	_,,
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	36,847	66,013	40,615	17,100	15,872
Excess of Revenue over Expenses	(829,528)	420,033	(237,480)	(699,259)	(228,445)
Extraordinary Gains/Losses	†	†	†	251,120	46,594
Total Surplus/Deficit	(829,528)	420,033	(237,480)	(448,139)	(181,851)
Total Change in Unrestricted Net Assets	(784,620)	453,485	(258,122)	(416,931)	(114,765)
Net Assets Released for Restrictions - Capital	Ť	, +	†	†	†
Unrealized Gains/Losses on Investments	44,908	33,452	(20,642)	31,208	67,086
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

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Mayo Regional Hospital Dover-Foxcroft, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017				
RATIOS									
Liquidity									
Current Ratio with Board Designated and Undesignated Investments	3.190	4.150	3.861	4.184	4.142				
Current Ratio without Board Designated and Undesignated Investments	1.739	2.109	2.103	1.940	1.722				
Days in Accounts Receivable	48.066	48.471	48.408	43.686	39.743				
Acid Test	.803	.806	.828	.502	.453				
Days Cash on Hand, Current	54.176	39.109	43.119	21.109	19.206				
Days Cash on Hand, Incl Board Designated & Undesignated Investments	152.075	138.190	134.681	115.540	121.830				
Average Payment Period, Accounts Payable and Accrued Expenses	35.065	34.132	31.528	34.478	36.239				
Average Payment Period, Current Liabilities	67.454	48.538	52.086	42.068	42.415				
Capital Structure									
Equity Financing Ratio	.701	.747	.744	.768	.685				
Fixed Asset Financing	.274	.282	.254	.221	.433				
Cash Flow Divided by Total Debt	.116	.250	.168	.125	.129				
Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.023 2.637	.114 4.465	.192 2.927	.015 1.987	.005 2.957				
Debt Service Coverage Total with Operating Income Only	.779	2.189	3,300	.450	.359				
, ,	.779	2.109	3.300	.430	.339				
Profitability Tabal Magin	( 010)	000	( 005)	(014)	( 004)				
Total Margin Operating Margin	(.018) (.044)	.009	(.005)	(.014)	(.004)				
Non Operating Revenue Margin	(1.310)	(. <mark>019)</mark> 3.087	(. <mark>000</mark> ) .953	(.033) (1.296)	(.036) (6.822)				
Return On Assets	(1.310)	.011	(.006)	(.020)	(.006)				
Return On Equity	(.030)	.015	(.009)	(.026)	(.008.)				
Markup	1.741	1.751	1.738	1.730	1.747				
Deductible	.378	.348	.391	.381	.411				
Markup Adjustment for Deductible	1.096	1.155	1.086	1.095	1.054				
Reported Income Index	1.046	1.006	1.162	1.012	(2.930)				
Asset Efficiency									
Total Asset Turnover	1.140	1.278	1.277	1.413	1.287				
Fixed Asset Turnover	3.220	3.833	4.066	4.252	3.166				
Average Age Plant Depreciation Only	11.130	13.443	15.212	17.247	16.940				
Other Financial Ratios									
Total Operating Expense Growth	.015	.039	.010	.055	.015				
Total Operating Revenue Growth	(.004)	.065	.028	.022	.012				
Realized Gains Divided by Non-Operating Revenue	.691	.730	2.130	.649	.793				
Realized Gains Divided by Net Income	(.906)	2.254	2.030	(.841)	(5.413)				
Long Term Debt to Equity	.135	.123	.108	.094	.249				

<sup>†</sup> Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>52,556,000</b> 4,548,000 810,000	<b>55,362,539</b> 10,742,480 21,728	<b>52,929,961</b> 10,461,867 19,917	<b>40,524,207</b> 4,328,335 155,328	<b>24,352,570</b> (8,364,781) 165,282
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	33,459,000 † 2,661,000 4,385,000 5,166,000	34,920,923 43,756 88,867 2,202,777 4,416,925	30,547,749 1,518,758 473,299 4,454,770 4,496,776	26,876,917 3,149,783 102,000 1,054,883 4,059,505	24,916,814 104,595 419,040 1,562,253 4,353,525
Other Current Assets	1,527,000	2,925,083	956,825	797,456	1,195,842
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	<b>122,449,000</b> 715,000 15,475,000 +	<b>132,847,927</b> 3,095,845 † †	<b>130,237,715</b> 5,050,184 † †	<b>114,964,923</b> 4,108,072 16,867	<b>109,062,781</b> 391,691 3,679,352 +
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† 10,678,000 195,232,000 99,651,000 95,581,000	7,412,407 131,884,953 9,545,278 122,339,675	9,778,515 138,698,214 23,289,198 115,409,016	+ 6,639,686 140,670,635 36,470,337 104,200,298	+ 5,727,149 142,321,575 43,056,986 99,264,589
Total Unrestricted Assets	175,005,000	188,210,466	183,167,676	155,489,130	133,415,351
<b>Total Current Liabilities</b> Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>42,129,000</b> 8,424,000 19,283,000 4,749,000 + 9,673,000	<b>46,881,396</b> 2,677,835 29,782,335 3,992,554 10,428,672 †	<b>58,833,947</b> 2,804,458 32,220,913 1,756,873 19,051,703 3,000,000	<b>56,209,109</b> 2,974,169 24,036,848 2,223,163 26,974,929 †	<b>34,059,372</b> 3,085,687 21,407,639 2,249,000 7,317,046
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements Due to Affiliates	<b>82,756,000</b> 66,500,000 †	<b>83,429,852</b> 66,291,060 351,000	<b>82,443,999</b> 63,720,444 351,000	<b>78,921,407</b> 66,231,144 375,000	<b>74,316,649</b> 63,182,199 67,000
Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † 16,256,000	5,188,247 2,957,279 8,642,266	6,971,471 3,078,732 8,322,352	2,198,324 3,141,211 6,975,728	1,551,485 3,668,282 5,847,683
Fund Balance Unrestricted	50,120,000	57,899,218	41,889,730	20,358,614	25,039,330
Total Liabilities & Equity	175,005,000	188,210,466	183,167,676	155,489,130	133,415,351
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>3,493,000</b> 3,284,000 † 209,000	<b>3,883,361</b> 3,883,361 †	<b>3,506,724</b> 3,506,724 †	<b>8,703,054</b> 8,703,054 †	<b>9,210,586</b> 9,210,586 † +
Total Restricted Liabilities and Equity	3,493,000	3,883,361	3,506,724	8,703,054	9,210,586
Total Restricted Fund Balance Total Liabilities	<b>3,493,000</b> †	<b>3,883,361</b> †	<b>3,506,724</b> †	<b>8,703,054</b> †	<b>9,210,586</b> †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,657,000 1,836,000	1,993,819 1,889,542	1,649,546 1,857,178	6,776,487 1,926,567	7,212,788 1,997,798

<sup>†</sup> Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements	<b>429,298,000</b> 136,994,000 292,304,000 14,818,000 14,332,000 201,925,000 (2,553,000)	<b>496,471,288</b> 149,860,872 346,610,416 16,762,384 13,974,702 247,906,900	529,496,481 176,508,621 352,987,860 13,808,471 19,083,611 283,413,323 (502,704)	534,217,130 176,481,309 357,735,821 10,682,028 11,804,106 296,999,880 (509,229)	<b>510,518,758</b> 160,954,173 349,564,585 8,709,325 15,904,354 278,320,099 (875,654)
Net Patient Service Revenue Other Operating Revenue	200,776,000 5,948,000	217,827,302 5,829,166	213,693,780 3,855,111	215,240,345 4,898,145	208,460,634 3,705,489
Total Operating Revenue	206,724,000	223,656,468	217,548,891	220,138,490	212,166,123
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	216,213,000 11,007,000 2,205,000 310,000 4,000 306,000 118,917,000 83,774,000	<b>221,074,575</b> 9,588,694 1,476,232 434,602 17,513 417,089 124,925,043 84,650,004	239,788,262 13,837,221 2,294,689 524,603 2,206 522,397 126,575,306 96,556,443	237,582,512 13,264,858 2,355,183 421,122 44,041 377,081 121,725,248 99,816,101	216,097,467 7,161,702 2,388,317 253,948 4,155 249,793 107,499,634 98,793,866
Net Operating Income	(9,489,000)	2,581,893	(22,239,371)	(17,444,022)	(3,931,344)
Total Non-operating Revenue	206,000	57,982,548	(128,240)	42,039	71,296
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	822,000 (246,000) 1,068,000 + 463,000 + (1,079,000)	† † † † (1,350,682) † 59,333,230	25,004 25,004 † † † † † (153,244)	<b>42,939</b> 42,939 † † † † † (900)	28,889 28,889 † † † † 42,407
Excess of Revenue over Expenses Extraordinary Gains/Losses	(9,283,000)	60,564,441	(22,367,611)	(17,401,983)	(3,860,048)
Total Surplus/Deficit	(9.283.000)	60,564,441	(22,367,611)	(17,401,983)	(3,860,048)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(7,002,000) 2,281,000 † † † † †	57,899,218 26,731 † † (2,691,954) †	(16,009,488) 678,417 † † 5,679,706 † †	(21,531,116) 239,369 † † (4,368,502) †	<b>4,680,716</b> 86,170 † † 8,454,594 †

<sup>†</sup> Data not available or not applicable

Mercy Hospital Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	1.615	1.181	.900	.721	.823
	1.248	1.181	.900	.721	.715
	60.827	58.515	52.177	45.577	43.628
	.127	.230	.178	.080	(.241)
	9.530	18.578	16.932	7.296	(14.324)
	37.056	18.578	16.932	7.323	(7.896)
Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	37.056 34.299 74.935	51.401 80.912	52.049 95.040	7.323 39.112 91.461	37.398 59.500
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.286	.308	.229	.131	.188
	.696	.542	.552	.636	.637
	.014	.538	(.060)	(.031)	.030
	.012	.093	(.059)	(.031)	.030
	.251	7.235	(1.254)	(.345)	1.061
	.237	1.378	(1.228)	(.354)	1.048
Profitability Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.045) (.046) (.022) (.053) (.185) 2.013 .470 1.079 1.399	.215 .012 .957 .322 1.046 2.272 .499 1.151 7.785	(.103) (.102) .006 (.122) (.534) 2.224 .535 1.042 1.397	(.079) (.079) (.002) (.112) (.855) 2.269 .556 1.019	(.018) (.019) (.018) (.029) (.154) 2.380 .545 1.092 (.825)
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only Other Financial Ratios	1.182	1.496	1.187	1.416	1.591
	2.163	1.828	1.885	2.113	2.137
	9.053	.995	1.683	2.749	6.012
Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.002)	.022	.085	(.009)	(.090)
	.023	.082	(.027)	.012	(.036)
	5.184	†	†	†	†
	(.115)	†	†	†	†
	1.327	1.145	1.521	3.253	2.523

<sup>†</sup> Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited	<b>29,104,358</b> 6,434,167 710,072	<b>32,865,535</b> 6,036,991 711,479	<b>38,221,984</b> 5,236,629 711,121	<b>38,774,419</b> 5,691,528 711,123	<b>42,779,683</b> 8,390,99
let Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	16,023,706 1,197,119 †	19,358,376 1,366,229 †	25,030,337 1,424,724 †	24,605,411 1,399,704 †	26,897,35 816,16
Other Accounts Receivable nventory Other Current Assets	† 2,149,927 2,589,367	† 2,275,489 3,116,971	† 2,974,822 2,844,351	† 2,990,867 3,375,786	3,117,20 3,557,95
Total Non-Current Assets Trustee Held Investments	113,892,379	118,109,881	121,228,577	126,419,171	134,388,122
Frustee Heid Thestments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	т 49,198,567 2,094,711 †	51,763,753 2,213,490	49,641,007 1,198,895 +	52,808,487 1,064,419 +	3,340,690 51,686,382 1,179,917
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	8,225,853 108,395,671 54,022,423 54,373,248	9,771,551 112,969,035 58,607,948 54,361,087	11,427,603 122,418,210 63,457,138 58,961,072	13,310,392 128,350,918 69,115,045 59,235,873	15,018,807 135,786,821 72,624,495 63,162,326
Total Unrestricted Assets	142,996,737	150,975,416	159,450,561	165,193,590	177,167,805
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>17,314,716</b> 1,342,986 10,564,579 5,407,151 †	<b>17,597,864</b> 1,403,119 11,654,523 4,540,222 † †	<b>20,129,824</b> 1,458,405 14,930,286 3,741,133 †	<b>20,308,880</b> 1,518,848 15,657,105 3,132,927 †	<b>20,938,033</b> 3,372,007 15,883,344 1,682,682
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>39,105,954</b> 30,117,214 †	<b>39,302,637</b> 28,701,227 †	<b>39,289,443</b> 27,229,954 †	<b>39,794,757</b> 25,698,238 †	<b>45,281,87</b> 3 29,442,489
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † † † † † † † † † † † † † † † † † † †	† † †	† † †	† † †	
Fund Balance Unrestricted	8,988,740 <b>86,576,067</b>	10,601,410 <b>94,074,915</b>	12,059,489 <b>100,031,294</b>	14,096,519 <b>105,089,953</b>	15,839,384 <b>110,947,89</b> 9
Total Liabilities & Equity	142,996,737	150,975,416	159,450,561	165,193,590	177,167,805
Total Restricted Assets Cash and Investments Receivables Other Assets	<b>17,739,375</b> 17,739,375 † †	<b>18,948,589</b> 18,948,589 † †	<b>18,128,679</b> 18,128,679 † †	<b>19,231,175</b> 19,231,175 † †	<b>21,497,218</b> 21,264,121 233,091
Total Restricted Liabilities and Equity	17,739,375	18,948,589	18,128,679	19,231,175	21,497,218
<b>Total Restricted Fund Balance</b> Total Liabilities	<b>17,739,375</b>	18,948,589 †	18,128,679 †	19,231,175 †	<b>21,497,218</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	9,960,251 7,779,124	10,910,349 8,038,240	10,036,160 8,092,519	11,076,041 8,155,134	13,284,181 8,213,037

<sup>†</sup> Data not available or not applicable

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Mid Coast Hospital Brunswick, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	239,103,885	266,052,795	299,702,726	352,852,401	392,512,328
Gross Inpatient Service Revenue	71,974,220	74,722,406	80,427,856	88,057,518	94,998,613
Gross Outpatient Service Revenue	167,129,665	191,330,389	219,274,870	264,794,883	297,513,715
Free Care (Charity Care)	5,500,466	5,645,785	5,032,555	5,779,733	5,876,108
Bad Debt (Provision for Bad Debt)	6,431,743	7,789,208	10,087,708	12,592,376	14,732,594
Contractuals	106,166,951	122,003,101	137,977,144	165,031,672	193,463,470
Changes in Prior Year Estimated/Final Settlements	(18,000)	(500,000)	(768,000)	, , ,	+
Net Patient Service Revenue	121,022,725	131,114,701	147,373,319	169,448,620	178,440,156
Other Operating Revenue	4,924,322	5,117,415	5,161,139	5,894,137	5,395,582
Total Operating Revenue	125,947,047	136,232,116	152,534,458	175,342,757	183,835,738
Total Operating Expenses	124,209,345	132,768,542	149,627,287	174,192,175	180,805,174
Depreciation and Amortization	5,359,816	5,552,628	5,658,751	5,907,252	6,157,076
Interest	1,706,926	1,665,919	1,611,095	1,553,364	1,179,739
Advertising Expenses	451,651	301,526	341,218	274,463	249,487
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	451,651	301,526	341,218	274,463	249,487
Salaries and Benefits	70,398,524	78,182,007	85,017,633	99,012,275	102,064,560
Other Operating Expenses	46,292,428	47,066,462	56,998,590	67,444,821	71,154,312
Net Operating Income	1,737,702	3,463,574	2,907,171	1,150,582	3,030,564
Total Non-operating Revenue	1,828,559	1,831,235	2,888,273	2,163,445	2,050,388
Total Investment Income	1,661,224	1,694,972	2,713,675	1,903,248	1,810,028
Interest and Dividends	1,087,475	1,689,156	2,281,984	1,922,158	1,872,671
Realized Gains/Losses on Sales of Securities	573,749	5,816	431,691	(18,910)	(62,643)
Permanently Impaired Security Writedowns	· †	· †	· †	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	167,335	136,263	174,598	260,197	240,360
Excess of Revenue over Expenses	3,566,261	5,294,809	5,795,444	3,314,027	5,080,952
Extraordinary Gains/Losses	1,880,781	1,053,985	593,865	242,890	(895,539)
Total Surplus/Deficit	5,447,042	6,348,794	6,389,309	3,556,917	4,185,413
Total Change in Unrestricted Net Assets	5,605,482	7,498,848	5,956,379	5,058,659	5,857,946
Net Assets Released for Restrictions - Capital	30,000	62,784	261,770	40,000	3,966
Unrealized Gains/Losses on Investments	139,295	1,087,270	(694,700)	1,461,742	1,668,567
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(10,855)	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

Mid Coast Hospital Brunswick, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.522	4.809	4.365	4.510	4.512
Current Ratio without Board Designated and Undesignated Investments	1.681	1.868	1.899	1.909	2.043
Days in Accounts Receivable	48.327	53.890	61.993	53.001	55.019
Acid Test	.413	.383	.295	.315	.401
Days Cash on Hand, Current	21.941	19.362	15.079	13.887	17.536
Days Cash on Hand, Incl Board Designated & Undesignated Investments	173.035	167.880	140.933	128.425	125.557
Average Payment Period, Accounts Payable and Accrued Expenses	32.445	33.438	37.852	33.959	33.195
Average Payment Period, Current Liabilities	53.175	50.491	51.035	44.049	43.759
Capital Structure					
Equity Financing Ratio	.605	.623	.627	.636	.626
Fixed Asset Financing	.554	.528	.462	.434	.466
Cash Flow Divided by Total Debt	.158	.191	.193	.153	.170
Cash Flow Divided by Total Debt with Operating Income Only	.126	.158	.144	.117	.139
Debt Service Coverage Total	3.761	4.159	4.335	3.578	4.602
Debt Service Coverage Total with Operating Income Only	3.114	3.550	3.376	2.859	3.842
Profitablility					
Total Margin	.028	.038	.037	.019	.027
Operating Margin	.014	.025	.019	.007	.016
Non Operating Revenue Margin	.513	.346	.498	.653	.404
Return On Assets	.025	.035	.036	.020	.029
Return On Equity	.041	.056	.058	.032	.046
Markup	1.965	2.042	2.037	2.059	2.201
Deductible	.444	.459	.460	.468	.493
Markup Adjustment for Deductible	1.110	1.124	1.115	1.112	1.131
Reported Income Index	.636	.706	.973	.655	.867
Asset Efficiency					
Total Asset Turnover	.894	.914	.975	1.075	1.049
Fixed Asset Turnover	2.316	2.506	2.587	2.960	2.911
Average Age Plant Depreciation Only	10.079	10.555	11.214	11.700	11.795
Other Financial Ratios					
Total Operating Expense Growth	.054	.069	.127	.164	.038
Total Operating Revenue Growth	.059	.082	.120	.150	.048
Realized Gains Divided by Non-Operating Revenue	.314	.003	.149	(.009)	(.031)
Realized Gains Divided by Net Income	.161	.001	.074	(.006)	(.012)
Long Term Debt to Equity	.348	.305	.272	.245	.265

<sup>†</sup> Data not available or not applicable

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Millinocket Regional Hospital Millinocket, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
<b>Total Current Assets</b> Cash and Investment Current Assets Whose Use is Limited	<b>5,376,561</b> 702,598 †	<b>5,792,493</b> 858,385 †	<b>5,469,493</b> 303,888 †	<b>8,186,772</b> 480,312	<b>12,747,199</b> 249,516 †
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	2,929,957 † 29,421	2,707,764 † 70,204	2,799,361 † 154,574	3,629,306 † 76,623	3,957,321 † 1,610,000
Other Accounts Receivable Inventory Other Current Assets	162,914 421,206 1,130,465	143,480 502,768 1,509,892	166,241 518,715 1,526,714	185,924 577,617 3,236,990	4,453,943 637,893 1,838,526
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	17,918,297 369,496 9,492,579 † 1,464,160 15,439 19,085,714 12,509,091 6,576,623	18,770,484 369,496 11,005,739 † 1,397,244 14,036 19,242,275 13,258,306 5,983,969	18,538,230 369,496 11,110,283 † 1,329,274 12,632 19,725,516 14,008,971 5,716,545	15,467,954 220,122 8,072,483 † 1,420,169 11,229 20,540,284 14,796,333 5,743,951	12,292,803 220,122 5,229,132 † 1,466,353 9,825 20,918,546 15,551,175 5,367,371
Total Unrestricted Assets	23,294,858	24,562,977	24,007,723	23,654,726	25,040,002
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>3,218,077</b> 374,709 2,053,080 (180,607) + 970,895	<b>5,376,979</b> 238,282 1,999,827 1,900,751 + 1,238,119	<b>5,407,725</b> 204,773 2,303,927 1,490,371 + 1,408,654	<b>6,383,080</b> 205,734 4,018,865 740,000 + 1,418,481	<b>9,627,049</b> 243,546 5,017,510 + + 4,365,993
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	5,148,153 5,148,153 † † † †	<b>4,797,556</b> 4,797,556 † † † † †	<b>4,347,416</b> 4,347,416 † † † † † †	<b>4,014,361</b> 4,014,361 + + + + + +	3,868,494 3,868,494 + + + +
Fund Balance Unrestricted	14,928,628	14,388,442	14,252,582	13,257,285	11,544,459
Total Liabilities & Equity  Total Restricted Assets  Cash and Investments  Receivables  Other Assets	23,294,858 118,338 113,338 † 5,000	<b>24,562,977 121,972</b> 116,972 † 5,000	<b>24,007,723 129,052</b> 124,052 † 5,000	23,654,726 5,000 † † 5,000	<b>25,040,002</b> <b>5,000</b> 5,000 †
Total Restricted Liabilities and Equity	118,338	121,972	129,052	5,000	5,000
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>113,458</b> 4,880 108,458 5,000	<b>116,180</b> 5,792 111,180 5,000	<b>113,899</b> 15,153 108,899 5,000	<b>5,000</b>	<b>5,000</b>

<sup>†</sup> Data not available or not applicable

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Millinocket Regional Hospital Millinocket, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	44,531,709	42,142,128	42,466,562	45,220,271	49,793,640
Gross Inpatient Service Revenue	11,704,561	10,628,052	11,221,843	10,876,196	12,483,239
Gross Outpatient Service Revenue	32,827,148	31,514,076	31,244,719	34,344,075	37,310,401
Free Care (Charity Care)	1,026,140	1,233,118	1,111,288	1,153,713	884,496
Bad Debt (Provision for Bad Debt)	1,489,878	1,336,500	1,374,495	1,435,843	2,120,423
Contractuals	15,321,292	15,206,632	15,607,496	16,976,661	18,731,831
Changes in Prior Year Estimated/Final Settlements	†	. , †	(750,000)	(86,000)	16,000
Net Patient Service Revenue	26,694,399	24,365,878	25,123,283	25,740,054	28,040,890
Other Operating Revenue	463,334	615,963	190,190	431,160	398,071
Total Operating Revenue	27,157,733	24,981,841	25,313,473	26,171,214	28,438,961
Total Operating Expenses	27,599,099	27,239,580	26,103,114	27,044,172	30,763,937
Depreciation and Amortization	870,933	874,351	823,843	788,765	769,771
Interest	258,396	223,915	197,817	181,658	168,294
Advertising Expenses	41,036	73,149	32,508	15,541	18,329
Allowed Advertising Expenses	34,279	20,811	17,260	10,007	18,329
Non-Allowed Advertising Expenses	6,757	52,338	15,248	5,534	†
Salaries and Benefits	17,191,903	16,919,774	16,381,287	17,224,434	19,135,794
Other Operating Expenses	9,236,831	9,148,391	8,667,659	8,833,774	10,671,749
Net Operating Income	(441,366)	(2,257,739)	(789,641)	(872,958)	(2,324,976)
Total Non-operating Revenue	597,455	995,375	634,354	439,313	941,220
Total Investment Income	514,082	970,587	648,231	430,185	967,985
Interest and Dividends	177,056	170,708	175,374	163,990	131,903
Realized Gains/Losses on Sales of Securities	337,026	799,879	472,857	266,195	836,082
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	63,008	2,207	(33,467)	(27,406)	(73,816)
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	20,365	22,581	19,590	36,534	47,051
Excess of Revenue over Expenses	156,089	(1,262,364)	(155,287)	(433,645)	(1,383,756)
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	156,089	(1,262,364)	(155,287)	(433,645)	(1,383,756)
Total Change in Unrestricted Net Assets	563,331	(540,188)	(135,859)	(995,301)	(1,712,827)
Net Assets Released for Restrictions - Capital	155,387	†	†	†	†
Unrealized Gains/Losses on Investments	251,855	722,176	19,428	(651,974)	(329,071)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	90,318	†
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

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Millinocket Regional Hospital Millinocket, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	4.621	3.124	3.066	2.547	1.867
Current Ratio without Board Designated and Undesignated Investments	1.671	1.077	1.011	1.283	1.324
Days in Accounts Receivable	40.062	40.562	40.670	51.464	51.511
Acid Test	.218	.160	.056	.075	.026
Days Cash on Hand, Current	9.595	11.883	4.388	6.677	3.036
Days Cash on Hand, Incl Board Designated & Undesignated Investments	139.225	164.247	164.806	118.900	66.670
Average Payment Period, Accounts Payable and Accrued Expenses	28.037	27.686	33.266	55.870	61.058
Average Payment Period, Current Liabilities	43.946	74.439	78.081	88.737	117.152
Capital Structure					
Equity Financing Ratio	.641	.586	.594	.560	.461
Fixed Asset Financing	.783	.802	.760	.699	.721
Cash Flow Divided by Total Debt	.123	(.038)	.069	.034	(.045)
Cash Flow Divided by Total Debt with Operating Income Only	.051	(.136)	.004	(800.)	(.115)
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	2.077 1.112	(.274) (1.937)	1.987 .532	1.389 .252	(1.192) (3.708)
, ,	1.112	(1.957)	.532	.232	(3.706)
Profitability	006	( 040)	( 005)	(016)	( 0.47)
Total Margin	.006	(.049)	(.006)	(.016)	(.047)
Operating Margin Non Operating Revenue Margin	(.016) 3.828	(.090) (.789)	(.031) (4.085)	(.033) (1.013)	(.082) (.680)
Return On Assets	.007	(.051)	(.006)	(.018)	(.055)
Return On Equity	.010	(.088)	(.011)	(.033)	(.120)
Markup	1.630	1.570	1.634	1.688	1.632
Deductible	.344	.361	.368	.375	.376
Markup Adjustment for Deductible	1.075	1.011	1.036	1.060	1.023
Reported Income Index	.277	2.337	1.143	.436	.808.
Asset Efficiency					
Total Asset Turnover	1.191	1.058	1.081	1.125	1.173
Fixed Asset Turnover	4.129	4.175	4.428	4.556	5.298
Average Age Plant Depreciation Only	14.363	15.164	17.004	18.759	20.202
Other Financial Ratios					
Total Operating Expense Growth	(.003)	(.013)	(.042)	.036	.138
Total Operating Revenue Growth	(.001)	(.080)	.013	.034	.087
Realized Gains Divided by Non-Operating Revenue	.564	.804	.745	.606	.888.
Realized Gains Divided by Net Income	2.159	(.634)	(3.045)	(.614)	(.604)
Long Term Debt to Equity	.345	.333	.305	.303	.335

<sup>†</sup> Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	10,446,765	8,399,783	8,765,722	9,678,751	10,863,247
Cash and Investment	41,553	76,474	86,417	281,522	198,347
Current Assets Whose Use is Limited	493,887	499,805	509,432	532,152	449,444
Net Patient Accounts Receivable	6,056,753	6,139,447	6,791,636	7,700,678	6,579,530
Due from Affiliates	†	(22,168)	†	†	†
Third Party Settlements Receivable	2,161,435	†	†	†	1,713,222
Other Accounts Receivable	954,978	843,858	521,977		
Inventory Other Current Assets	523,227	590,932	609,760	711,591	719,180
Total Non-Current Assets	214,932	271,435	246,500	452,808	1,203,524
Trustee Held Investments	34,921,059	35,421,603	36,041,895	34,560,640	35,433,750
Board Designated and Undesignated Investments	5,487,802	7,367,584	6,200,608	4,648,144	5,351,378
Due From Affiliates	4,801,787	4,703,985	4,688,321	4,811,698	4,405,406
Investments in Affiliates	†	1,7 03,303	1,000,321	1,011,050	1,105,100
Other Non-current Assets	1,910,787	180,194	2,491,873	3,531,165	4,181,633
Gross Property, Plant and Equipment (PP&E)	46,192,585	48,507,798	49,725,703	49,779,184	51,319,179
Accumulated Depreciation	23,471,902	25,337,958	27,064,610	28,209,551	29,823,846
Net Property, Plant and Equipment (PP&E)	22,720,683	23,169,840	22,661,093	21,569,633	21,495,333
Total Unrestricted Assets	45,367,824	43,821,386	44,807,617	44,239,391	46,296,997
Total Current Liabilities	18,088,673	16,882,437	16,841,584	17,313,891	14,361,142
Current Long Term Debt (LTD)	2,404,282	2,012,473	1,451,794	1,516,025	881,811
Accounts Payable and Accrued Expenses	10,484,631	8,580,365	7,327,256	9,158,634	7,769,563
Estimated Third Party Settlements	3,127,209	3,622,845	5,066,878	4,438,340	2,887,614
Due to Affiliates Other Current Liabilities	† 2,072,551	† 2,666,754	† 2,995,656	† 2,200,892	† 2,822,154
Total Non-current Liabilities	2,072,551 <b>13.013.348</b>	12.073.361	2,993,030 <b>11.492.789</b>		2,022,134 <b>11,824,894</b>
Long Term Debt	13,013,348 10,970,640	9,609,072	11, <b>492,789</b> 8,656,521	<b>10,223,009</b> 7,227,499	7,360,944
Estimated Third Party Settlements	10,970,640	9,009,072	6,636,321 +	7,227, <del>499</del> +	7,300,9 <del>44</del> +
Due to Affiliates	309,807	309,807	399,807	400,146	399,807
Self Insurance Fund	700,007	505,007	555,007 †	100,110	+
Accrued Pension and Post Retiree Health Benefits	†	†	÷	÷	÷
Other Non-Current Liabilities	1,732,901	2,154,482	2,436,461	2,595,364	4,064,143
Fund Balance Unrestricted	14,265,803	14,865,588	16,473,244	16,702,491	20,110,961
Total Liabilities & Equity	45,367,824	43,821,386	44,807,617	44,239,391	46,296,997
Total Restricted Assets	7,075,710	5,715,734	4,516,428	3,835,859	5,672,389
Cash and Investments	4,542,085	2,439,974	2,067,498	2,052,929	2,910,228
Receivables	1,424,206	942,196	545,819	154,775	1,011,501
Other Assets	1,109,419	2,333,564	1,903,111	1,628,155	1,750,660
Total Restricted Liabilities and Equity	7,075,710	5,715,734	4,516,428	3,835,859	5,672,389
Total Restricted Fund Balance Total Liabilities	7,075,710	5,715,734	4,516,428	3,835,859	5,672,389
Temporarily Restricted Net Assets	⊤ 5,141,021	⊤ 3,674,156	↑ 2,450,152	1,831,059	⊤ 3,485,084
Permanently Restricted Net Assets	5,141,021 1,934,689	3,674,156 2,041,578	2,450,152 2,066,276	1,831,059 2,004,800	3,485,084 2,187,305
remanding resoluted Net Assets	1,554,669	2,U <del>1</del> 1,5/8	2,000,270	2,00 <del>4</del> ,000	2,107,305

<sup>†</sup> Data not available or not applicable

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Mount Desert Island Hospital Mount Desert Island, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	70,392,951	70,829,984	74,473,100	75,749,794	82,865,645
Gross Inpatient Service Revenue	17,111,176	14,816,206	17,040,326	16,784,426	17,386,723
Gross Outpatient Service Revenue	53,281,775	56,013,778	57,432,774	58,965,368	65,478,922
Free Care (Charity Care)	1,152,435	762,058	774,175	997,395	875,887
Bad Debt (Provision for Bad Debt)	3,156,954	2,592,434	3,369,535	3,702,221	3,735,577
Contractuals	19,408,619	22,439,693	23,871,962	24,373,693	26,462,202
Changes in Prior Year Estimated/Final Settlements	(846,000)	(92,000)	(347,000)	(30,000)	(627,000)
Net Patient Service Revenue	47,520,943	45,127,799	46,804,428	46,706,485	52,418,979
Other Operating Revenue	2,687,775	3,779,171	3,184,758	4,971,069	5,186,126
Total Operating Revenue	50,208,718	48,906,970	49,989,186	51,677,554	57,605,105
Total Operating Expenses	51,354,604	50,393,478	49,742,281	51,413,982	55,342,739
Depreciation and Amortization	2,064,239	1,876,839	1,737,456	1,610,958	1,624,206
Interest	668,632	709,336	655,348	751,700	525,578
Advertising Expenses	46,047	23,606	62,948	182,886	148,170
Allowed Advertising Expenses	†	†	†	†	†
Non-Allowed Advertising Expenses	46,047	23,606	62,948	182,886	148,170
Salaries and Benefits	31,783,143	31,365,713	30,897,252	31,732,044	33,462,611
Other Operating Expenses	16,792,543	16,417,984	16,389,277	17,136,394	19,582,174
Net Operating Income	(1,145,886)	(1,486,508)	246,905	263,572	2,262,366
Total Non-operating Revenue	314,746	202,403	353,965	(141,495)	(54,757)
Total Investment Income	81,642	3,194	155,981	71,654	76,683
Interest and Dividends	81,642	3,194	155,981	81,322	74,509
Realized Gains/Losses on Sales of Securities	†	†	†	(9,668)	2,174
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	233,104	199,209	197,984	(213,149)	(131,440)
Excess of Revenue over Expenses	(831,140)	(1,284,105)	600,870	122,077	2,207,609
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(831,140)	(1,284,105)	600,870	122,077	2,207,609
Total Change in Unrestricted Net Assets	643,352	599,785	1,607,656	229,247	3,408,470
Net Assets Released for Restrictions - Capital	1,074,311	1,531,848	1,320,033	624,015	609,989
Unrealized Gains/Losses on Investments	400,181	352,042	(313,247)	(516,845)	608,168
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	†	†	†	†	(17,296)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	Ť	†	†	†	†

<sup>†</sup> Data not available or not applicable

Mount Desert Island Hospital Mount Desert Island, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	.881	.934	.889	.827	1.129
	.578	.498	.520	.559	.756
	46.521	49.657	52.964	60.179	45.814
	.030	.034	.035	.047	.045
	3.965	4.335	4.530	5.963	4.402
	44.603	59.763	51.676	40.029	40.762
	77.640	64.552	55.712	67.122	52.792
	133.948	127.010	128.053	126.891	97.579
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.314	.339	.368	.378	.434
	.483	.415	.382	.335	.342
	.040	.020	.083	.063	.146
	.030	.013	.070	.068	.148
	.647	.418	1.122	1.128	2.134
	.540	.353	.989	1.192	2.161
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.016) (.023) (.379) (.018) (.058) 1.423 .276 1.045 (1.292)	(.026) (.030) (.158) (.029) (.086) 1.481 .317 1.035 (2.141)	.012 .005 .589 .013 .036 1.561 .321 1.081	.002 .005 (1.159) .003 .007 1.570 .322 1.096	.038 .039 (.025) .048 .110 1.591 .319 1.113
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	1.114	1.121	1.124	1.165	1.243
	2.210	2.111	2.206	2.396	2.680
	11.371	13.500	15.577	17.511	18.362
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	(.006)	(.019)	(.013)	.034	.076
	.031	(.026)	.022	.034	.115
	†	†	†	.068	(.040)
	†	†	†	(.079)	.001
	.769	.646	.525	.433	.366

<sup>†</sup> Data not available or not applicable

	FY 2013	•		FY 2016	FY 2017
New England Rehabilitation Hospital Portland, Me.		FY 2014	FY 2015		
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	12,319,537	13,120,185	13,428,229	11,706,870	12,905,743
Cash and Investment Current Assets Whose Use is Limited	6,335,796	6,696,523	5,757,111	4,240,947	6,290,560
Net Patient Accounts Receivable	↑ 4,445,196	⊤ 5.140.946	↑ 6,135,729	⊤ 5,893,007	6,172,594
Due from Affiliates	4,445,196 1,145,644	5,140,946 879,399	0,135,729 1,143,645	1,052,850	0,1/2,59 <del>4</del> +
Third Party Settlements Receivable	1,143,044	679,399 †	1,145,045	1,032,830	· +
Other Accounts Receivable	†	†	†	†	†
Inventory	128,333	160,994	140,414	151,452	141,958
Other Current Assets	264,568	242,323	251,330	368,614	300,631
Total Non-Current Assets	9,568,921	8,588,251	7,479,941	6,663,347	5,690,740
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments  Due From Affiliates	†	†	†	†	†
Investments in Affiliates	T +	T +	T +	T +	T +
Other Non-current Assets	+	+	 	 	+
Gross Property, Plant and Equipment (PP&E)	18,893,577	18,994,121	18,979,845	19,179,428	19,294,270
Accumulated Depreciation	9,324,656	10,405,870	11,499,904	12,516,081	13,603,530
Net Property, Plant and Equipment (PP&E)	9,568,921	8,588,251	7,479,941	6,663,347	5,690,740
Total Unrestricted Assets	21,888,458	21,708,436	20,908,170	18,370,217	18,596,483
Total Current Liabilities	3,179,719	4,866,427	3,769,366	3,677,553	6,073,411
Current Long Term Debt (LTD)	587,947	634,221	681,675	735,325	793,198
Accounts Payable and Accrued Expenses	1,378,354	1,694,635	1,439,583	1,519,529	1,670,244
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates Other Current Liabilities	†	†	†	†	11,124
	1,213,418	2,537,571	1,648,108	1,422,699	3,598,845
Total Non-current Liabilities	8,566,495	7,876,771	7,107,094	6,375,516	5,631,464
Long Term Debt Estimated Third Party Settlements	8,566,495	7,876,771	7,107,094	6,307,419	5,444,806
Due to Affiliates	I +	 	 	 	 
Self Insurance Fund	+	· +	+	+	+
Accrued Pension and Post Retiree Health Benefits	†	†	· †	;	<u>;</u>
Other Non-Current Liabilities	†	†	†	68,097	186,658
Fund Balance Unrestricted	10,142,244	8,965,238	10,031,710	8,317,148	6,891,608
Total Liabilities & Equity	21,888,458	21,708,436	20,908,170	18,370,217	18,596,483
Total Restricted Assets	†	+	+	+	+
Cash and Investments	†	†	†	†	†
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	t	†	†	†	t
Total Restricted Fund Balance	+	t	†	†	†
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	†	†	†	†	†
Permanently Restricted Net Assets	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

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New England Rehabilitation Hospital Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>50,271,637</b> 48,221,425 2,050,212 204,893 116,417 15,545,681 † 34,404,646	56,131,187 53,369,477 2,761,710 256,767 470,123 19,654,486 † 35,749,811	<b>53,518,873</b> 50,404,021 3,114,852 218,593 637,979 18,000,583 † 34,661,718	<b>52,446,432</b> 49,392,962 3,053,470 469,418 620,287 14,656,148 † 36,700,579	<b>53,963,882</b> 50,734,443 3,229,439 183,380 454,799 15,587,696 + 37,738,007
Other Operating Revenue  Total Operating Revenue	584,457	686,690	689,402	703,842	517,294
Total Operating Revenue  Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	34,989,103 26,491,192 1,065,840 756,403 † † † 16,175,576 8,493,373	36,436,501 27,254,572 1,184,634 695,788 † † 16,434,503 8,939,647	35,351,120 27,358,545 1,185,854 626,955 † † 16,297,890 9,247,846	37,404,421 27,337,347 1,166,921 569,116 † † 16,731,441 8,869,869	38,255,301 27,331,667 1,105,577 501,142 † † 16,769,198 8,955,750
Net Operating Income	8,497,911	9,181,929	7,992,575	10,067,074	10,923,634
Total Non-operating Revenue	3,031	7,066	5,897	13,438	16,826
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,031 3,031 † † † †	7,066 7,066 † † † † †	5,897 5,897 † † † † †	13,438 13,438 † † † †	16,826 16,826 † † †
Excess of Revenue over Expenses	8,500,942	9,188,995	7,998,472	10,080,512	10,940,460
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit  Total Change in Unrestricted Net Assets  Net Assets Released for Restrictions - Capital  Unrealized Gains/Losses on Investments  Minimum Pension Liability Adjustment  Transfers From/To Affiliates  Mergers  Consolidations with Support  Other Changes	8,500,942 8,500,942 † † † † † †	9,188,995 9,188,995 † † † † † †	7,998,472 7,998,472 † † † † † † †	10,080,512 10,080,512 † † † † † †	10,940,460 10,940,460 † † † †

<sup>†</sup> Data not available or not applicable

New England Rehabilitation Hospital Portland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.874	2.696	3.562	3.183	2.125
Current Ratio without Board Designated and Undesignated Investments	3.874	2.696	3.562	3.183	2.125
Days in Accounts Receivable	47.159	52.488	64.611	58.608	59.701
Acid Test	1.993	1.376	1.527	1.153	1.036
Days Cash on Hand, Current	90.955	93.757	80.288	59.149	87.548
Days Cash on Hand, Incl Board Designated & Undesignated Investments	90.955	93.757	80.288	59.149	87.548
Average Payment Period, Accounts Payable and Accrued Expenses	19.787	23.726	20.076	21.193	23.246
Average Payment Period, Current Liabilities	45.647	68.134	52.567	51.291	84.526
Capital Structure					
Equity Financing Ratio	.463	.413	.480	.453	.371
Fixed Asset Financing	.895	.917	.950	.947	.957
Cash Flow Divided by Total Debt	.814	.814	.844	1.119	1.029
Cash Flow Divided by Total Debt with Operating Income Only	.814	.813	.844	1.117	1.028
Debt Service Coverage Total	6.596	8.623	7.779	9.447	10.148
Debt Service Coverage Total with Operating Income Only	6.594	8.617	7.775	9.437	10.134
Profitablility					
Total Margin	.243	.252	.226	.269	.286
Operating Margin	.243	.252	.226	.269	.286
Non Operating Revenue Margin	.000	.001	.001	.001	.002
Return On Assets	.388	.423	.383	.549	.588
Return On Equity	.838	1.025	.797	1.212	1.588
Markup	1.920	2.085	1.981	1.944	1.993
Deductible	.309	.350	.336	.279	.289
Markup Adjustment for Deductible	1.333	1.364	1.323	1.408	1.423
Reported Income Index	2.362	(7.807)	7.500	(5.879)	(7.675)
Asset Efficiency					
Total Asset Turnover	1.599	1.679	1.691	2.037	2.058
Fixed Asset Turnover	3.657	4.243	4.726	5.613	6.722
Average Age Plant Depreciation Only	8.749	8.784	9.698	10.726	12.304
Other Financial Ratios					
Total Operating Expense Growth	.043	.029	.004	(.001)	(.000)
Total Operating Revenue Growth	.018	.041	(.030)	.058	.023
Realized Gains Divided by Non-Operating Revenue	†	†	ť	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.845	.879	.708	.758	.790

<sup>†</sup> Data not available or not applicable

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Northern Maine Medical Center Fort Kent, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>22,474,103</b> 10,736,559 +	<b>19,175,008</b> 8,034,453 †	<b>20,166,883</b> 6,432,770 +	<b>19,339,667</b> 7,962,082	<b>23,832,778</b> 13,340,044 +
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable	5,684,117 23,819 2,615,084	5,707,418 14,369 3,311,682	6,347,046 490,163 2,511,219	5,520,442 490,926 3,401,987	5,851,437 503,457 2,232,675
Other Accounts Receivable Inventory Other Current Assets	636,607 716,381 2,061,536	451,860 742,033 913,193	157,037 831,013 3,397,635	846,023 751,903 366,304	699,598 796,540 409,027
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	23,766,146 357,169 699,890 69,133 † 3,398,931 43,727,619 24,486,596 19,241,023	23,280,814 377,422 700,684 52,487 † 2,454,904 44,235,168 24,539,851 19,695,317	26,021,465 97,674 2,939,743 22,959 † 2,055,139 45,860,827 24,954,877 20,905,950	25,313,586 135,349 3,141,055 † 2,239,946 47,424,973 27,627,737 19,797,236	25,361,306 158,506 3,208,935 (1,500) † 2,751,432 49,386,311 30,142,378 19,243,933
Total Unrestricted Assets	46,240,249	42,455,822	46,188,348	44,653,253	49,194,084
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	13,001,935 685,141 6,770,172 5,471,429 75,193 †	<b>9,233,260</b> 596,025 4,756,508 3,818,262 62,465	<b>11,574,932</b> 727,141 7,330,411 3,517,380 †	<b>9,120,132</b> 644,758 4,155,168 4,320,206 †	<b>5,843,877</b> 656,929 4,406,982 779,966 †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>8,563,709</b> 7,880,805 † † † † 682,904 †	<b>8,165,869</b> 7,299,713 † † † * ** 866,156 †	<b>8,310,713</b> 7,512,453 † † † 798,260 †	<b>8,808,686</b> 7,909,344 † † † * **899,342 †	<b>8,376,139</b> 7,281,083 † † † † 1,095,056 †
Fund Balance Unrestricted	24,674,605	25,056,693	26,302,703	26,724,435	34,974,068
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>46,240,249 375,432</b> 375,432 † +	<b>42,455,822</b> <b>358,058</b> 358,058 †	<b>46,188,348 346,407</b> 346,407 †	<b>44,653,253 453,573</b> 453,573 +	<b>49,194,084 480,812</b> 480,812 +
Total Restricted Liabilities and Equity	375,432	358.058	346,407	453,573	480,812
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	375,432 † 375,432 †	358,058 + 358,058 +	346,407 † 346,407 †	453,573 + 453,573 +	480,812 + 480,812 +

<sup>†</sup> Data not available or not applicable

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Northern Maine Medical Center Fort Kent, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	71,911,300	74,971,806	77,578,327	78,556,870	86,101,456
Gross Inpatient Service Revenue	23,319,028	22,835,929	26,603,555	26,122,021	30,930,586
Gross Outpatient Service Revenue	48,592,272	52,135,877	50,974,772	52,434,849	55,170,870
Free Care (Charity Care)	927,844	845,098	700,171	766,200	729,173
Bad Debt (Provision for Bad Debt)	1,354,273	1,879,489	1,571,529	1,375,063	1,782,272
Contractuals	27,472,871	29,782,952	30,374,814	30,447,313	32,390,825
Changes in Prior Year Estimated/Final Settlements	(989,000)	(981,000)	67,000	(1,258,000)	(5,216,000)
Net Patient Service Revenue	43,145,312	43,445,267	44,864,813	47,226,294	56,415,186
Other Operating Revenue	1,327,771	1,871,729	2,599,697	2,258,699	2,960,866
Total Operating Revenue	44,473,083	45,316,996	47,464,510	49,484,993	59,376,052
Total Operating Expenses	42,442,949	43,880,084	46,351,625	49,046,018	51,457,066
Depreciation and Amortization	2,134,192	2,812,765	2,630,836	2,862,897	2,677,368
Interest	314,021	368,723	370,316	344,837	332,605
Advertising Expenses	†	†	67,023	48,797	37,250
Allowed Advertising Expenses	†	†	18,394	16,152	5,936
Non-Allowed Advertising Expenses	†	†	48,629	32,645	31,314
Salaries and Benefits	26,436,658	27,944,177	28,772,544	30,353,639	32,586,448
Other Operating Expenses	13,558,078	12,754,419	14,510,906	15,435,848	15,823,395
Net Operating Income	2,030,134	1,436,912	1,112,885	438,975	7,918,986
Total Non-operating Revenue	1,442,115	161,382	540,102	180,939	382,556
Total Investment Income	14,207	35,337	64,021	43,801	43,528
Interest and Dividends	14,207	35,337	8,017	38,442	43,934
Realized Gains/Losses on Sales of Securities	†	†	56,004	5,359	(406)
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	759,038	(1,242,207)	234,770	37,607	205,800
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	668,870	1,368,252	241,311	99,531	133,228
Excess of Revenue over Expenses	3,472,249	1,598,294	1,652,987	619,914	8,301,542
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	3,472,249	1,598,294	1,652,987	619,914	8,301,542
Total Change in Unrestricted Net Assets	1,543,601	382,088	1,246,010	421,732	8,249,633
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	27,408	8,894	(19,514)	42,587	(4,587)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(1,956,056)	(1,225,100)	(387,463)	(240,769)	(47,322)
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

Northern Maine Medical Center Fort Kent, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
<b>Liquidity</b> Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments	1.782	2.153	1.996	2.465	4.627
	1.729	2.077	1.742	2.121	4.078
Days in Accounts Receivable	48.086	47.950	51.637	42.666	37.858
Acid Test	.826	.870	.556	.873	2.283
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	97.221	71.409	53.704	62.927	99.818
	103.558	77.637	78.246	87.752	123.830
	61.305	42.275	61.197	32.840	32.976
	117.734	82.064	96.633	72.079	43.728
Capital Structure Equity Financing Ratio Fixed Asset Financing	.534	.590	.569	.598	.711
	.410	.371	.359	.400	.378
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total	.260	.254	.215	.194	.772
	.193	.244	.188	.184	.745
	5.898	4.535	4.816	3.571	11.574
Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only Profitablility	4.461	4.382	4.257	3.402	11.182
Total Margin Operating Margin Non Operating Revenue Margin	.076	.035	.034	.012	.139
	.046	.032	.023	.009	.133
	.415	.101	.327	.292	.046
Return On Assets Return On Equity Markup	.075	.038	.036	.014	.169
	.141	.064	.063	.023	.237
	1.726	1.751	1.730	1.648	1.731
Deductible	.382	.397	.392	.388	.376
Markup Adjustment for Deductible	1.078	1.072	1.074	1.027	1.101
Reported Income Index Asset Efficiency	2.249	4.183	1.327	1.470	1.006
Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.993	1.071	1.039	1.112	1.215
	2.311	2.301	2.270	2.500	3.085
	11.473	8.724	9.486	9.650	11.258
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue	.172	.034	.056	.058	.049
	(.136)	.019	.047	.043	.200
	†	†	.104	.030	(.001)
Realized Gains Divided by Net Income Long Term Debt to Equity	.319	.291	.034 .286	.009 .296	(.000) .208

<sup>†</sup> Data not available or not applicable

Penobscot Bay Medical Center Rockland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	<b>45,804,190</b> 19,136,042 773,965 18,135,618 630,834 3,639,978 † 1,438,200	<b>49,503,090</b> 11,657,921 3,232,172 20,139,455 1,033,199 8,392,233 † 1,659,414	<b>41,364,598</b> 12,147,267 639,818 16,280,591 1,335,795 6,217,345 † 1,717,792	32,968,178 11,142,372 652,437 18,403,934 (537,152) † 1,661,169	34,890,016 6,305,876 538,962 18,238,476 651,042 6,566,523 † 1,658,861
Other Current Assets	2,049,553	3,388,696	3,025,990	1,645,418	930,276
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	55,367,868 † † † † 15,880,465 123,410,337 83,922,934	71,477,214 † † † † 17,713,062 142,897,845 89,133,693	73,985,271 † † † 17,842,138 150,799,449 94,656,316	75,757,428 † † † † 20,965,127 151,304,643 96,512,342	<b>76,685,299</b> † † † † 24,194,019 139,523,460 87,032,180
Net Property, Plant and Equipment (PP&E)  Total Unrestricted Assets	39,487,403 <b>101,172,058</b>	53,764,152 <b>120,980,304</b>	56,143,133 <b>115,349,869</b>	54,792,301 <b>108,725,606</b>	52,491,280 <b>111,575,315</b>
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	25,337,330 2,404,288 11,395,139 1,835,442 9,202,414 500,047	<b>16,996,856</b> 3,132,123 10,415,398 1,648,247 1,801,088	21,809,183 2,999,282 10,643,468 546,092 7,620,341	<b>45,441,486</b> 2,808,934 9,525,860 (2,818,207) 35,044,899 880,000	46,681,589 2,650,919 9,577,794 † 34,452,876
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>29,600,787</b> 20,071,534 † 9,529,253 † † †	<b>53,082,572</b> 25,930,186 † 27,152,386 † †	<b>47,253,113</b> 23,109,160 † 24,143,953 † † †	<b>27,627,927</b> 20,269,775 † 6,230,652 † 1,127,500	33,662,552 17,823,161 † 13,928,479 † 1,910,912
Fund Balance Unrestricted	46,233,941	50,900,876	46,287,573	35,656,193	31,231,174
Total Liabilities & Equity	101,172,058	120,980,304	115,349,869	108,725,606	111,575,315
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>8,789,124</b> 8,621,204 † 167,920	<b>9,063,628</b> 8,884,471 11,237 167,920	<b>8,566,682</b> 8,385,279 8,327 173,076	<b>8,834,098</b> 5,656,360 11,107 3,166,631	<b>9,733,779</b> 6,293,920 8,902 3,430,957
Total Restricted Liabilities and Equity	8,789,124	9,063,628	8,566,682	8,834,098	9,733,779
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>8,777,969</b> 11,155 3,377,428 5,400,541	<b>9,052,391</b> 11,237 3,029,435 6,022,956	<b>8,558,355</b> 8,327 2,574,754 5,983,601	<b>8,822,991</b> 11,107 2,681,902 6,141,089	<b>9,724,877</b> 8,902 3,319,462 6,405,415

<sup>†</sup> Data not available or not applicable

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Penobscot Bay Medical Center Rockland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>205,357,796</b> 75,803,488 129,554,308 5,662,384 5,316,637 82,703,270 † 111,675,505	<b>215,318,937</b> 76,911,130 138,407,807 6,077,345 5,709,720 90,736,204 † 112,795,668	226,923,377 83,805,940 143,117,437 4,717,075 9,998,513 99,713,625 724,000 111,770,164	238,740,430 83,971,425 154,769,005 6,628,249 9,027,460 108,515,948 † 114,568,773	260,493,748 94,451,515 166,042,233 7,137,814 11,488,517 117,718,220 † 124,149,197
Other Operating Revenue  Total Operating Revenue	9,745,732	14,119,837 <b>126,915,505</b>	10,669,792	9,300,738 <b>123,869,511</b>	10,192,808
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	121,421,237 121,933,362 5,268,245 1,236,771 788 † 788 67,988,308	126,471,028 5,311,034 1,242,682 834 † 834 72,707,718	122,439,956 126,771,046 5,614,363 1,283,406 † † † † 75,711,879	131,968,744 6,082,736 1,180,802 † † † 79,996,054	134,342,005 139,654,275 6,990,781 1,231,533 † † † 76,650,336
Net Operating Income	47,439,250 <b>(512,125)</b>	47,208,760 <b>444,477</b>	44,161,398 <b>(4,331,090)</b>	44,709,152 <b>(8,099,233)</b>	54,781,625 <b>(5,312,270)</b>
Total Non-operating Revenue	2,347,546	(936,020)	(504,519)	750,165	174,559
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>575,462</b> 346,129 + 229,333 + + 1,772,084	615,790 361,229 254,561 † † (1,551,810)	(463,215) 790,095 (1,253,310) † † † (41,304)	761,040 188,609 572,431 † † † (10,875)	174,339 179,016 220,558 (41,542) † † †
Excess of Revenue over Expenses	1,835,421	(491,543)	(4,835,609)	(7,349,068)	(5,137,711)
Extraordinary Gains/Losses Total Surplus/Deficit	†	†	†	†	†
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	1,835,421 704,041 70,631 † † (1,202,011) † †	(491,543) 4,666,939 525,841 † + 4,632,641 † †	(4,835,609) (3,536,303) 853,201 † † 983,603 † † (537,498)	(7,349,068) (7,354,458) 323,610 † † (329,000) † †	(5,137,711) (4,425,019) 1,009,692 † † (297,000) †

<sup>†</sup> Data not available or not applicable

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Penobscot Bay Medical Center Rockland, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.808	2.912	1.897	.726	.747
Current Ratio without Board Designated and Undesignated Investments	1.808	2.912	1.897	.726	.747
Days in Accounts Receivable	59.274	65.170	53.166	58.632	53.621
Acid Test	.786	.876	.586	.260	.147
Days Cash on Hand, Current	62.291	44.857	38.523	34.198	18.832
Days Cash on Hand, Incl Board Designated & Undesignated Investments	62.291	44.857	38.523	34.198	18.832
Average Payment Period, Accounts Payable and Accrued Expenses	35.651	31.377	32.065	27.620	26.352
Average Payment Period, Current Liabilities	79.271	51.204	65.703	131.755	128.436
Capital Structure	457	474	401	220	300
Equity Financing Ratio	.457	.421	.401	.328	.280
Fixed Asset Financing	.508	.482	.412	.370	.340
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only	.129 .087	.069 .082	.011 .019	(.017) (.028)	.023 .021
Debt Service Coverage Total	2.192	1.662	.019 .467	(.020)	.763
Debt Service Coverage Total  Debt Service Coverage Total with Operating Income Only	1.575	1.919	.581	(.200)	.720
Profitability	1.373	1.313	.501	(.200)	1,720
Total Margin	.015	(.004)	(.040)	(.059)	(.038)
Operating Margin	(.004)	.004	(.035)	(.065)	(.040)
Non Operating Revenue Margin	1.279	1.904	.104	(.102)	(.034)
Return On Assets	.018	(.004)	(.042)	(.068)	(.046)
Return On Equity	.040	(.010)	(`.104)	(`.206)	(165)
Markup	1.764	1.814	1.874	1.880	1.938
Deductible	.403	.421	.439	.455	.452
Markup Adjustment for Deductible	1.086	1.097	1.088	1.057	1.095
Reported Income Index	2.607	(.105)	1.048	.691	1.161
Asset Efficiency					
Total Asset Turnover	1.223	1.041	1.057	1.146	1.206
Fixed Asset Turnover	3.075	2.361	2.181	2.261	2.559
Average Age Plant Depreciation Only	15.930	16.783	16.860	15.867	12.450
Other Financial Ratios					
Total Operating Expense Growth	.015	.037	.002	.041	.058
Total Operating Revenue Growth	.059	.045	(.035)	.012	.085
Realized Gains Divided by Non-Operating Revenue	† +	(.272)	2.484	.763	(.238)
Realized Gains Divided by Net Income	.434	(.518)	.259 . <del>4</del> 99	(. <mark>078</mark> ) .568	.008 .571
Long Term Debt to Equity	.434	.509	. <del>4</del> 99	.568	.5/1

<sup>†</sup> Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited	<b>6,943,133</b>	<b>5,571,423</b>	<b>5,163,836</b>	<b>4,475,938</b>	<b>4,239,604</b>
	3,233,896	1,791,125	1,484,094	1,147,317	728,549
	63,975	61,424	62,023	62,023	62,436
Net Patient Accounts Receivable	2,634,038	2,684,404	2,637,986	2,553,474	2,768,271
Due from Affiliates	†	†	†	†	†
Third Party Settlements Receivable Other Accounts Receivable	† †	† †	† †	† †	†
Inventory Other Current Assets	675,089	746,891	708,900	484,182	440,578
	336,135	287,579	270,833	228,942	239,770
<b>Total Non-Current Assets</b> Trustee Held Investments Board Designated and Undesignated Investments	7,718,691	7,565,197	7,140,061	6,093,281	5,028,705
	†	†	†	†	†
Due From Affiliates Investments in Affiliates	1,088,788	1,197,824	1,124,609	670,323	304,658
	†	†	†	†	†
	20,844	36,423	68,332	78,712	74,792
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	20,644	30,423	66,332	76,712	74,792
	100,159	137,702	88,330	161,019	31,848
	18,183,782	18,728,346	19,002,008	19,121,815	19,181,803
	11,674,882	12,535,098	13,143,218	13,938,588	14,564,396
	6,508,900	6,193,248	5,858,790	5,183,227	4,617,407
Total Unrestricted Assets	14,661,824	13,136,620	12,303,897	10,569,219	9,268,309
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>5,091,189</b> 617,993 2,755,851 906,342 + 811,003	<b>4,562,058</b> 458,357 2,516,841 1,283,657 + 303,203	<b>5,389,835</b> 509,400 1,984,531 2,895,904 † †	<b>4,762,804</b> 451,131 2,810,790 1,229,550 + 271,333	<b>6,463,343</b> 545,160 2,687,050 2,409,034 † 822,099
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>5,603,348</b> 5,524,239 †	<b>5,436,149</b> 5,317,020 †	<b>4,877,422</b> 4,805,189 †	<b>5,765,768</b> 4,344,528 1,273,841	<b>4,337,028</b> 3,913,022 403,302
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
	†	†	†	†	†
	†	†	†	†	†
Other Non-Current Liabilities  Fund Balance Unrestricted	79,109	119,129	72,233	147,399	20,704
	<b>3.967.287</b>	<b>3,138,413</b>	<b>2,036,640</b>	<b>40,647</b>	<b>(1,532,062)</b>
Total Liabilities & Equity	3,967,287 14,661,824	3,138,413 13,136,620	2,036,640 12,303,897	40,64 <i>7</i> 10,569,219	9,268,309
Total Restricted Assets Cash and Investments Receivables Other Assets	<b>246,584</b> 246,584 + +	241,910 241,910 † †	<b>241,136</b> 241,136 †	238,996 238,996 †	<b>160,998</b> 160,998 †
Total Restricted Liabilities and Equity	246,584	241,910	241,136	238,996	160,998
<b>Total Restricted Fund Balance</b> Total Liabilities	246,584	241,910	241,136	238,996	160,998
	†	†	†	†	†
Temporarily Restricted Net Assets	170,035	165,361	164,587	162,447	84,449
Permanently Restricted Net Assets	76,549	76,549	76,549	76,549	76,549

<sup>†</sup> Data not available or not applicable

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Penobscot Valley Hospital Lincoln, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	<b>37,579,347</b> 9,954,950 27,624,397 1,069,556 1,584,329 8,796,019 496,000	<b>36,695,215</b> 7,661,032 29,034,183 1,423,903 1,766,554 9,016,356 (281,000)	<b>36,313,289</b> 7,404,192 28,909,097 1,377,290 1,559,983 10,691,218 249,000	<b>35,453,703</b> 5,665,846 29,787,857 1,345,461 1,686,079 11,009,964 287,000	<b>33,791,647</b> 4,168,922 29,622,725 1,168,497 1,607,042 10,986,692 (89,000)
Other Operating Revenue	25,633,443 538,791	24,769,402 246,059	22,435,798 386,530	21,125,199 275,178	20,118,416 412,550
Total Operating Revenue	26,172,234	25,015,461	22,822,328	21,400,377	20,530,966
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	26,685,607 1,018,700 302,073 24,481 † 24,481 14,180,573 11,159,780	25,993,929 864,609 274,603 25,056 † 25,056 15,043,829 9,785,832	23,995,958 830,793 258,367 16,692 † 16,692 13,364,990 9,525,116	23,462,637 831,408 246,075 13,990 † 13,990 12,961,102 9,410,062	<b>22,271,452</b> 696,110 295,103 7,488 + 7,488 11,124,018 10,148,733
Net Operating Income	(513,373)	(978,468)	(1,173,630)	(2,062,260)	(1,740,486)
Total Non-operating Revenue	69,176	64,677	77,193	69,783	48,479
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	71,232 29,757 41,475 † (2,056) †	61,879 17,402 44,477 † 2,798 †	<b>59,669</b> 25,609 34,060 + 17,524 + +	76,030 16,137 59,893 † (6,247) †	37,281 13,036 24,245 + 11,198 +
Excess of Revenue over Expenses Extraordinary Gains/Losses	(444,197) +	(913, <b>791</b> )	(1,096,437)	(1,992,477) +	(1,692,007)
Total Surplus/Deficit	(444,197)	(913,791)	(1,096,437)	(1,992,477)	(1,692,007)
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	(385,016) † 59,860 † (679) † †	(828,874) 57,154 14,982 † 12,781 † †	(1,101,777) 31,202 (50,927) † 14,385 † †	(1,995,989) 46,956 (67,095) † 16,627 † †	(1,572,709) 102,303 † † 16,995 † †

<sup>†</sup> Data not available or not applicable

Penobscot Valley Hospital Lincoln, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	1.578	1.484	1.167	1.081	.703
Current Ratio without Board Designated and Undesignated Investments	1.364	1.221	.958	.940	.656
Days in Accounts Receivable	37.507	39.557	42.916	44.119	50.224
Acid Test	.648	.406	.287 24.361	.254	.122 13.381
Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments	46.898 62.381	26.908 44.306	42.081	19.504 30.315	18.535
Average Payment Period, Accounts Payable and Accrued Expenses	39.190	36.557	31.269	45.333	45.458
Average Payment Period, Accounts Payable and Accided Expenses  Average Payment Period, Current Liabilities	72.400	66.263	84.924	76.815	109.343
•	72.100	00.203	01.521	70.015	103.515
Capital Structure Equity Financing Ratio	.271	.239	.166	.004	(.165)
Fixed Asset Financing	.849	.859	.820	.838	.847
Cash Flow Divided by Total Debt	.054	(.005)	(.026)	(.110)	(.092)
Cash Flow Divided by Total Debt with Operating Income Only	.047	(.011)	(.033)	(.117)	(.097)
Debt Service Coverage Total	1.279	.253	(.010)	(1.211)	(.939)
Debt Service Coverage Total with Operating Income Only	1.179	.180	(.118)	(1.304)	(1.004)
Profitablility					
Total Margin	(.017)	(.036)	(.048)	(.093)	(.082)
Operating Margin	(.020)	(.039)	(.051)	(.096)	(.085)
Non Operating Revenue Margin	(.156)	(.071)	(.070)	(.035)	(.029)
Return On Assets	(.030)	(.070)	(.089)	(.189)	(.183)
Return On Equity	(.112)	(.291)	(.538)	(49.019)	1.104
Markup	1.428	1.421	1.529	1.523	1.536
Deductible	.234	.246	.294	.311	.325
Markup Adjustment for Deductible	1.099 1.154	1.074 1.102	1.084 .995	1.054 .998	1.042 1.076
Reported Income Index	1.154	1.102	.995	.998	1.076
Asset Efficiency	1,790	1 000	1.061	2.021	2 220
Total Asset Turnover Fixed Asset Turnover	1.790 4.021	1.909 4.039	1.861 3.895	2.031 4.129	2.220 4.446
Average Age Plant Depreciation Only	4.021 11.461	4.039 14.498	15.820	16.765	20.923
	11.401	14.430	13.820	10.703	20.923
Other Financial Ratios	.004	( 026)	(.077)	( 022)	(051)
Total Operating Expense Growth Total Operating Revenue Growth	.004 (.011)	(.026) (.044)	(.077)	(.022) (.062)	(.051) (.041)
Realized Gains Divided by Non-Operating Revenue	.600	.688	(. <del>088)</del> .441	.858	.500
Realized Gains Divided by Net Income	(.093)	(.049)	(.031)	(.030)	(.014)
Long Term Debt to Equity	1.392	1.694	2.359	106.884	(2.554)
2019 2021 to Equity	1.332	1.051	2.555	100,001	(2.551)

<sup>†</sup> Data not available or not applicable

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Redington-Fairview General Hospital Skowhegan, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	49,917,947	52,534,647	54,360,856	53,294,254	55,774,726
Cash and Investment	29,232,237	39,920,209	40,506,832	36,957,338	40,563,193
Current Assets Whose Use is Limited	†	†	†	†	†
Net Patient Accounts Receivable Due from Affiliates	10,512,091	10,717,370	11,813,893	14,235,574	13,130,090
Third Party Settlements Receivable	**************************************	T +	† +	† +	T +
Other Accounts Receivable	253,238	257,636	326,821	400,488	382,350
Inventory	1,392,696	1,508,274	1,545,444	1,504,264	1,505,843
Other Current Assets	96,401	131,158	167,866	196,590	193,250
Total Non-Current Assets	45,248,924	48,378,337	48,864,656	55,970,092	55,321,856
Trustee Held Investments	140.823	158,891	141.062	2.246.311	788,657
Board Designated and Undesignated Investments	17,753,455	20,167,166	21,075,117	22,256,034	23,811,076
Due From Affiliates	†	†	+	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	1,047,713	964,802	848,453	679,107	623,124
Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	67,597,746	71,818,972	75,096,612	82,907,231	86,330,445
Net Property, Plant and Equipment (PP&E)	41,290,813	44,731,494	48,296,588	52,118,591	56,231,446
Total Unrestricted Assets	26,306,933	27,087,478	26,800,024	30,788,640	30,098,999
	95,166,871	100,912,984	103,225,512	109,264,346	111,096,582
Total Current Liabilities	9,065,738	13,509,521	19,391,313	20,166,094	18,877,024
Current Long Term Debt (LTD)	750,000	775,000	810,000	1,335,000	1,375,000
Accounts Payable and Accrued Expenses Estimated Third Party Settlements	7,083,808	8,165,135	8,622,521	8,587,846	8,413,207
Due to Affiliates	Ť	3,184,853	8,282,992	8,419,361	7,084,738
Other Current Liabilities	1,231,930	1,384,533	1,675,800	1,823,887	2,004,079
Total Non-current Liabilities					
Long Term Debt	<b>26,413,715</b> 22,385,190	<b>23,286,769</b> 21,575,718	<b>27,268,154</b> 20,726,246	<b>31,438,541</b> 26,851,775	<b>28,420,523</b> 25,437,304
Estimated Third Party Settlements	22,363,190	21,3/3,/16	20,720,240	20,831,773	23,437,304
Due to Affiliates	· †	†	†	· †	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	4,028,525	1,711,051	6,541,908	4,586,766	2,983,219
Other Non-Current Liabilities	†	†	†	†	†
Fund Balance Unrestricted	59,687,418	64,116,694	56,566,045	57,659,711	63,799,035
Total Liabilities & Equity	95,166,871	100,912,984	103,225,512	109,264,346	111,096,582
Total Restricted Assets	812,435	1,079,545	1,077,667	862,928	1,144,892
Cash and Investments	812,435	1,079,545	1,077,667	862,928	1,144,892
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	812,435	1,079,545	1,077,667	862,928	1,144,892
Total Restricted Fund Balance	812,435	1,079,545	1,077,667	862,928	1,144,892
Total Liabilities Temporarily Restricted Net Assets	†	†	†	†	†
Permanently Restricted Net Assets	812,435	1,079,545	1,077,667	862,928	1,144,892
remainently resultied Net Assets	Ť	Ţ	Ť	Ť	Ť

<sup>†</sup> Data not available or not applicable

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Redington-Fairview General Hospital Skowhegan, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	107,480,916	112,484,591	120,180,687	131,710,753	140,654,411
Gross Inpatient Service Revenue	26,625,846	27,023,783	26,263,128	27,349,091	26,849,681
Gross Outpatient Service Revenue	80,855,070	85,460,808	93,917,559	104,361,662	113,804,730
Free Care (Charity Care)	2,695,744	2,684,279	2,285,208	3,364,712	3,690,747
Bad Debt (Provision for Bad Debt)	6,554,465	7,322,462	8,321,678	9,526,662	9,089,395
Contractuals	29,200,357	31,965,085	35,477,474	37,333,630	42,746,397
Changes in Prior Year Estimated/Final Settlements	, , <sub>†</sub>		+	<i>,</i> , †	, , ,
Net Patient Service Revenue	69,030,350	70,512,765	74,096,327	81,485,749	85,127,872
Other Operating Revenue	2,133,146	1,826,039	2,290,302	3,893,520	3,655,397
Total Operating Revenue	71,163,496	72,338,804	76,386,629	85,379,269	88,783,269
Total Operating Expenses	73,194,552	74,981,705	79,175,026	85,369,744	88,674,167
Depreciation and Amortization	3,933,202	3,440,679	3,565,095	3,822,002	4,112,854
Interest	1,116,536	1,089,617	1,060,844	1,028,052	1,142,781
Advertising Expenses	274,392	214,237	424,156	385,577	288,488
Allowed Advertising Expenses	165,724	121,278	355,897	308,237	222,550
Non-Allowed Advertising Expenses	108,668	92,959	68,259	77,340	65,938
Salaries and Benefits	38,240,273	38,924,199	40,644,558	45,016,475	47,242,985
Other Operating Expenses	29,630,149	31,312,973	33,480,373	35,117,638	35,887,059
Net Operating Income	(2,031,056)	(2,642,901)	(2,788,397)	9,525	109,102
Total Non-operating Revenue	1,245,397	1,427,739	4,055,937	2,597,238	1,315,586
Total Investment Income	1,101,456	1,337,768	3,413,735	1,614,730	611,125
Interest and Dividends	1,101,456	1,337,768	3,413,735	1,614,730	611,125
Realized Gains/Losses on Sales of Securities	†	†	†	†	†
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(46,573)	(65,702)	(69,029)	(85,935)	4,207
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	190,514	155,673	711,231	1,068,443	700,254
Excess of Revenue over Expenses	(785,659)	(1,215,162)	1,267,540	2,606,763	1,424,688
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	(785,659)	(1,215,162)	1,267,540	2,606,763	1,424,688
Total Change in Unrestricted Net Assets	1,190,060	4,429,276	(7,550,649)	1,093,666	6,139,325
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	2,072,384	4,141,369	(2,852,910)	(2,494,979)	4,222,344
Minimum Pension Liability Adjustment	(96,665)	1,503,069	(5,965,279)	981,882	492,293
Transfers From/To Affiliates	†	†	†	†	†
Mergers	†	†	†	†	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

Redington-Fairview General Hospital Skowhegan, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity Current Ratio with Board Designated and Undesignated Investments Current Ratio without Board Designated and Undesignated Investments Days in Accounts Receivable Acid Test Days Cash on Hand, Current Days Cash on Hand, Incl Board Designated & Undesignated Investments Average Payment Period, Accounts Payable and Accrued Expenses Average Payment Period, Current Liabilities	7.465	5.382	3.890	3.746	4.216
	5.506	3.889	2.803	2.643	2.955
	55.583	55.477	58.195	63.766	56.297
	3.224	2.955	2.089	1.833	2.149
	154.051	203.672	195.543	165.418	175.087
	247.610	306.564	297.281	265.033	277.865
	37.331	41.658	41.624	38.438	36.315
	47.775	68.925	93.610	90.262	81.481
Capital Structure Equity Financing Ratio Fixed Asset Financing Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only Debt Service Coverage Total Debt Service Coverage Total with Operating Income Only	.627	.635	.548	.528	.574
	.851	.797	.773	.872	.845
	.089	.060	.104	.125	.117
	.054	.022	.017	.074	.089
	2.322	1.802	3.210	4.057	2.696
	1.644	1.026	1.001	2.644	2.165
Profitablility Total Margin Operating Margin Non Operating Revenue Margin Return On Assets Return On Equity Markup Deductible Markup Adjustment for Deductible Reported Income Index	(.011) (.029) (1.585) (.008) (.013) 1.498 .272 1.099 (.660)	(.016) (.037) (1.175) (.012) (.019) 1.525 .284 1.098 (.274)	.016 (.037) 3.200 .012 .022 1.547 .295 1.099 (.168)	.030 .000 .996 .024 .045 1.588 .283 1.151 2.384	.016 .001 .923 .013 .022 1.627 .304 1.145
Asset Efficiency Total Asset Turnover Fixed Asset Turnover Average Age Plant Depreciation Only	.761	.731	.779	.805	.811
	2.705	2.671	2.850	2.773	2.950
	10.498	13.001	13.547	13.636	13.672
Other Financial Ratios Total Operating Expense Growth Total Operating Revenue Growth Realized Gains Divided by Non-Operating Revenue Realized Gains Divided by Net Income Long Term Debt to Equity	.075	.024	.056	.078	.039
	.054	.017	.056	.118	.040
	†	†	†	†	†
	†	†	†	†	†
	.375	.337	.366	.466	.399

<sup>†</sup> Data not available or not applicable

Rumford Community Hospital Rumford, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	12,446,964	9,709,646	9,600,573	9,197,479	11,078,643
Cash and Investment	6,065,943	3,273,619	4,425,790	3,719,539	4,314,334
Current Assets Whose Use is Limited	48,502	48,512	48,522	48,531	48,541
Net Patient Accounts Receivable	4,052,750	6,742,502	5,877,789	4,915,770	4,157,450
Due from Affiliates	†	†	650	†	†
Third Party Settlements Receivable	1,757,687	(1,691,049)	(1,398,932)	(253,038)	2,004,901
Other Accounts Receivable	23,033	903,374	161,886	15,409	14,506
Inventory	246,917	269,166	339,970	442,980	434,404
Other Current Assets	252,132	163,522	144,898	308,288	104,507
Total Non-Current Assets	15,786,197	15,828,799	15,172,825	16,645,362	16,121,113
Trustee Held Investments	†	†	†	†	†
Board Designated and Undesignated Investments	2,247,860	2,635,830	2,470,201	2,501,604	2,753,966
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	623,439	526,423	530,597	540,469	954,434
Gross Property, Plant and Equipment (PP&E)	31,429,817	32,272,163	32,972,504	35,562,989	35,430,394
Accumulated Depreciation	18,514,919	19,605,617	20,800,477	21,959,700	23,017,681
Net Property, Plant and Equipment (PP&E)	12,914,898	12,666,546	12,172,027	13,603,289	12,412,713
Total Unrestricted Assets	28,233,161	25,538,445	24,773,398	25,842,841	27,199,756
Total Current Liabilities	5,867,418	2,689,314	2,773,848	4,633,853	6,135,340
Current Long Term Debt (LTD)	202,204	205,682	209,238	261,820	181,760
Accounts Payable and Accrued Expenses	2,632,732	2,402,050	2,534,328	2,152,444	1,852,841
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	2,971,521	54,217	†	†	†
Other Current Liabilities	60,961	27,365	30,282	2,219,589	4,100,739
Total Non-current Liabilities	4,473,681	4,111,859	3,682,971	3,686,914	4,071,361
Long Term Debt	1,427,590	1,221,905	1,012,666	1,110,931	764,812
Estimated Third Party Settlements	†	†	†	†	†
Due to Affiliates	†	†	†	†	†
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	3,200,597	3,103,127	2,855,643	2,797,413	2,876,451
Other Non-Current Liabilities	(154,506)	(213,173)	(185,338)	(221,430)	430,098
Fund Balance Unrestricted	17,892,062	18,737,272	18,316,579	17,522,074	16,993,055
Total Liabilities & Equity	28,233,161	25,538,445	24,773,398	25,842,841	27,199,756
Total Restricted Assets	1,047,404	1,147,913	1,154,930	1,178,913	1,308,713
Cash and Investments	1,047,404	1,147,913	1,154,930	1,178,913	1,308,713
Receivables	†	†	†	†	†
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,047,404	1,147,913	1,154,930	1,178,913	1,308,713
Total Restricted Fund Balance	491,674	504,227	508,032	504,309	575,743
Total Liabilities	555,730	643,686	646,898	674,604	732,970
Temporarily Restricted Net Assets	237,935	246,970	251,404	251,434	321,715
Permanently Restricted Net Assets	253,739	257,257	256,628	252,875	254,028

<sup>†</sup> Data not available or not applicable

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Rumford Community Hospital Rumford, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	66,073,107 14,655,817 51,417,290 1,052,605 2,807,963 29,947,821 †	70,314,362 17,594,032 52,720,330 881,476 4,808,547 29,709,799 †	72,578,268 17,048,550 55,529,718 919,539 2,709,819 32,959,264 †	76,813,223 17,055,368 59,757,855 1,158,279 4,091,135 33,883,271 †	84,079,222 17,580,443 66,498,779 1,321,027 4,028,904 39,938,766 †
Other Operating Revenue	1,171,531	1,014,226	1,499,329	2,157,937	1,870,837
Total Operating Revenue	33,436,249	35,928,766	37,488,975	39,838,475	40,661,362
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	<b>33,965,061</b> 1,115,156 55,195 51,378 † 51,378 22,455,589 10,287,743	<b>35,591,218</b> 1,449,606 63,205 51,794 51,794 23,835,713 10,190,900	<b>37,950,768</b> 1,411,307 68,756 119,966 119,966 25,342,417 11,008,322	<b>40,809,406</b> 1,361,016 58,233 118,844 † 118,844 27,300,710 11,970,603	<b>40,778,685</b> 1,448,892 48,281 47,366 + 47,366 26,901,346 12,332,800
Net Operating Income	(528,812)	337,548	(461,793)	(970,931)	(117,323)
Total Non-operating Revenue	228,544	250,915	(77,198)	(9,129)	155,177
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	180,219 54,666 125,553 † † 48,325	196,311 76,085 120,226 † † 54,604	85,552 101,184 (15,632) † † (162,750)	49,063 100,780 (51,717) † (62,192) 4,000	125,107 96,434 28,673 † 1 30,070
Excess of Revenue over Expenses	(300,268)	588,463	(538,991)	(980,060)	37,854
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit  Total Change in Unrestricted Net Assets  Net Assets Released for Restrictions - Capital  Unrealized Gains/Losses on Investments  Minimum Pension Liability Adjustment  Transfers From/To Affiliates	(300,268) (304,428) † (4,160) †	588,463 814,291 † 225,828 † †	(538,991) (620,329) + (81,338) + +	(980,060) (1,059,198) † (79,138) †	<b>37,854 204,040</b> + 166,186 + +
Mergers Consolidations with Support Other Changes	† † †	† † †	† † †	† † †	† † †

<sup>†</sup> Data not available or not applicable

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Rumford Community Hospital Rumford, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.504	4.591	4.352	2.525	2.255
Current Ratio without Board Designated and Undesignated Investments	2.121	3.610	3.461	1.985	1.806
Days in Accounts Receivable	45.847	70.487	59.611	47.618	39.120
Acid Test	1.042	1.235	1.613	.813	.711
Days Cash on Hand, Current	67.938	35.516	44.695	34.864	40.490
Days Cash on Hand, Incl Board Designated & Undesignated Investments	92.915	63.695	69.370	58.011	66.048
Average Payment Period, Accounts Payable and Accrued Expenses	29.253	25.680	25.316	19.916	17.195
Average Payment Period, Current Liabilities	65.194	28.751	27.709	42.875	56.939
Capital Structure					
Equity Financing Ratio	.634	.734	.739	.678	.625
Fixed Asset Financing	.111	.096	.083	.082	.062
Cash Flow Divided by Total Debt	.079	.300	.135	.046	.146
Cash Flow Divided by Total Debt with Operating Income Only	.057	.263	.147	.047	.130
Debt Service Coverage Total	4.048	7.917	3.429	1.642	4.950
Debt Service Coverage Total with Operating Income Only	2.985	6.972	3.710	1.676	4.450
Profitablility					
Total Margin	(.009)	.016	(.014)	(.025)	.001
Operating Margin	(.016)	.009	(.012)	(.024)	(.003)
Non Operating Revenue Margin	(.761)	.426	.143	.009	4.099
Return On Assets	(.011)	.023	(.022)	(.038)	.001
Return On Equity	(.017)	.031	(.029)	(.056)	.002
Markup	1.980	2.004	1.952	1.935	2.108
Deductible	.453	.423	.454	.441	.475
Markup Adjustment for Deductible	1.098 .986	1.169 .696	1.083 1.281	1.105 1.234	1.128
Reported Income Index	.986	.696	1.281	1.234	(.072)
Asset Efficiency	4 403	4 447	4.540	4 544	4 504
Total Asset Turnover	1.192	1.417	1.510	1.541	1.501
Fixed Asset Turnover	2.589	2.837	3.080	2.929	3.276
Average Age Plant Depreciation Only	16.603	13.525	14.738	16.135	15.886
Other Financial Ratios					,
Total Operating Expense Growth	(.019)	.048	.066	.075	(.001)
Total Operating Revenue Growth	(.021)	.075	.043	.063	.021
Realized Gains Divided by Non-Operating Revenue	.549	.479	.202	5.665	.185
Realized Gains Divided by Net Income	(.418)	.204	.029	.053	.757
Long Term Debt to Equity	.080	.065	.055	.063	.045

<sup>†</sup> Data not available or not applicable

Sebasticook Valley Hospital Pittsfield, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets	10,150,750	10,471,808	11,599,514	12,415,031	16,246,451
Cash and Investment	4,395,076	6,332,243	6,057,496	6,372,169	9,612,304
Current Assets Whose Use is Limited	1,292,574	421	†	18,774	19,477
Net Patient Accounts Receivable	2,229,256	3,084,775	3,226,547	3,157,225	2,842,456
Due from Affiliates	95,046	2,778	141,073	43,009	50,345
Third Party Settlements Receivable	1,306,909	318,338	1,632,276	2,110,713	3,011,303
Other Accounts Receivable	261,836	117.515	127,798	224,185	131,527
Inventory	221,869	260,168	249,683	289,404	290,651
Other Current Assets	348,184	355,570	164,641	199,552	288,388
Total Non-Current Assets	32,624,268	32,811,034	32,057,654	30,517,823	20,245,648
Trustee Held Investments	†	†	390,579	494,569	†
Board Designated and Undesignated Investments	7,475,858	8,188,902	8,145,997	8,939,111	529,594
Due From Affiliates	†	†	†	†	†
Investments in Affiliates	†	†	†	†	†
Other Non-current Assets	3,227,044	2,514,774	2,147,219	802,918	494,533
Gross Property, Plant and Equipment (PP&E)	40,241,914	42,202,635	43,114,403	43,648,307	40,058,929
Accumulated Depreciation	18,320,548	20,095,277	21,740,544	23,367,082	20,837,408
Net Property, Plant and Equipment (PP&E)	21,921,366	22,107,358	21,373,859	20,281,225	19,221,521
Total Unrestricted Assets	42,775,018	43,282,842	43,657,168	42,932,854	36,492,099
Total Current Liabilities	7,506,223	7,308,871	7,223,233	5,937,263	7,233,034
Current Long Term Debt (LTD)	587,906	687,128	673,472	700,524	730,372
Accounts Payable and Accrued Expenses	3,396,846	3,432,953	3,261,078	2,937,118	2,550,549
Estimated Third Party Settlements	3,343,090	2,913,057	2,805,221	1,913,371	3,532,858
Due to Affiliates	178,381	275,733	483,462	386,250	419,255
Other Current Liabilities	†	†	†	†	†
Total Non-current Liabilities	14,773,488	12,600,499	12,065,277	10,799,431	8,095,612
Long Term Debt	9,752,604	9,065,156	8,391,374	7,614,428	6,896,684
Estimated Third Party Settlements	2,947,192	1,881,342	1,997,961	2,690,434	724,957
Due to Affiliates	†	†	†	†	. +
Self Insurance Fund	†	†	†	†	†
Accrued Pension and Post Retiree Health Benefits	†	†	†	†	†
Other Non-Current Liabilities	2,073,692	1,654,001	1,675,942	494,569	473,971
Fund Balance Unrestricted	20,495,307	23,373,472	24,368,658	26,196,160	21,163,453
Total Liabilities & Equity	42,775,018	43,282,842	43,657,168	42,932,854	36,492,099
Total Restricted Assets	1,221,043	1,062,296	885,867	780,917	790,688
Cash and Investments	1,221,043	1,062,296	885,867	780,917	790,688
Receivables	†	†	. +	†	+
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity	1,221,043	1,062,296	885,867	780,917	790,688
Total Restricted Fund Balance	1,221,043	1,062,296	885,867	780,917	790,688
Total Liabilities	†	†	†	†	†
Temporarily Restricted Net Assets	851,186	688,598	527,320	409,871	401,432
Permanently Restricted Net Assets	369,857	373,698	358,547	371,046	389,256

<sup>†</sup> Data not available or not applicable

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Sebasticook Valley Hospital Pittsfield, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	53,566,747	58,775,933	61,849,523	65,361,672	66,155,660
Gross Inpatient Service Revenue	7,918,984	10,051,690	9,795,209	10,893,034	11,075,871
Gross Outpatient Service Revenue	45,647,763	48,724,243	52,054,314	54,468,638	55,079,789
Free Care (Charity Care)	1,655,396	1,865,324	1,965,577	1,551,711	1,721,551
Bad Debt (Provision for Bad Debt)	2,959,256	2,905,024	3,202,919	2,941,270	3,075,607
Contractuals	18,373,713	20,706,304	21,434,667	22,720,696	24,044,068
Changes in Prior Year Estimated/Final Settlements	(1,771,789)	(1,790,347)	(407,633)	482,949	(2,962,615)
Net Patient Service Revenue	32,350,171	35,089,628	35,653,993	37,665,046	40,277,049
Other Operating Revenue	1,302,601	1,242,523	1,952,452	2,207,658	1,903,501
Total Operating Revenue	33,652,772	36,332,151	37,606,445	39,872,704	42,180,550
Total Operating Expenses	32,078,500	33,979,724	36,360,618	38,296,244	37,795,486
Depreciation and Amortization	1,668,218	1,818,727	1,869,714	1,928,559	1,233,063
Interest	96,244	311,353	306,207	294,360	272,529
Advertising Expenses	159,373	125,788	169,304	189,219	173,355
Allowed Advertising Expenses	25,414	5,927	1,506	1,195	5,173
Non-Allowed Advertising Expenses	133,959	119,861	167,798	188,024	168,182
Salaries and Benefits	19,875,601	20,534,011	20,836,694	21,785,207	22,485,778
Other Operating Expenses	10,279,064	11,189,845	13,178,699	14,098,899	13,630,761
Net Operating Income	1,574,272	2,352,427	1,245,827	1,576,460	4,385,064
Total Non-operating Revenue	357,762	621,031	684,367	440,137	1,478,185
Total Investment Income	330,268	625,522	468,755	517,079	1,478,185
Interest and Dividends	255,966	216,145	246,045	250,085	83,316
Realized Gains/Losses on Sales of Securities	74,302	409,377	222,710	266,994	1,394,869
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	24,623	(555)	(59,922)	(67,089)	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	2,871	(3,936)	275,534	(9,853)	†
Excess of Revenue over Expenses	1,932,034	2,973,458	1,930,194	2,016,597	5,863,249
Extraordinary Gains/Losses	(48,123)	†	†	†	†
Total Surplus/Deficit	1,883,911	2,973,458	1,930,194	2,016,597	5,863,249
Total Change in Unrestricted Net Assets	1,862,074	2,869,002	995,186	1,827,502	(5,032,707)
Net Assets Released for Restrictions - Capital	206,372	344,165	221,389	184,579	123,480
Unrealized Gains/Losses on Investments	252,397	195,604	(445,391)	400,839	(1,236,163)
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(480,606)	(644,225)	(711,006)	(774,513)	(9,783,439)
Mergers	†	Ť	†	†	†
Consolidations with Support	†	†	†	†	166
Other Changes	†	†	†	†	†

<sup>†</sup> Data not available or not applicable

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Sebasticook Valley Hospital Pittsfield, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.348	2.553	2.734	3.597	2.319
Current Ratio without Board Designated and Undesignated Investments	1.352	1.433	1.606	2.091	2.246
Days in Accounts Receivable	25.152	32.088	33.031	30.596	25.759
Acid Test	.758	.866	.839	1.076	1.332
Days Cash on Hand, Current	68.266	71.870	64.103	64.142	96.153
Days Cash on Hand, Incl Board Designated & Undesignated Investments	157.995	164.807	150.308	153.858	101.440
Average Payment Period, Accounts Payable and Accrued Expenses	40.771	38.961	34.510	29.478	25.462
Average Payment Period, Current Liabilities	90.094	82.949	76.440	59.589	72.207
Capital Structure					
Equity Financing Ratio	.479	.540	.558	.610	.580
Fixed Asset Financing	.445	.410	.393	.375	.359
Cash Flow Divided by Total Debt	.162	.241	.197	.236	.463
Cash Flow Divided by Total Debt with Operating Income Only	.146	.210	.162	.209	.367
Debt Service Coverage Total	6.587	5.675	4.134	4.380	7.573
Debt Service Coverage Total with Operating Income Only	5.949	4.985	3.445	3.926	6.054
Profitablility					
Total Margin	.057	.080	.050	.050	.134
Operating Margin	.047	.065	.033	.040	.104
Non Operating Revenue Margin	.185	.209	.355	.218	.252
Return On Assets	.045	.069	.044	.047	.161
Return On Equity	.094	.127	.079	.077	.277
Markup	1.710	1.766	1.755	1.764	1.801
Deductible	.343	.352	.347	.348	.363
Markup Adjustment for Deductible	1.138	1.157	1.165	1.171	1.165
Reported Income Index	1.038	1.033	1.940	1.103	(1.165)
Asset Efficiency					
Total Asset Turnover	.795	.854	.877	.939	1.196
Fixed Asset Turnover	1.535	1.643	1.759	1.966	2.194
Average Age Plant Depreciation Only	10.982	11.049	11.628	12.116	16.899
Other Financial Ratios					
Total Operating Expense Growth	(.047)	.059	.070	.053	(.013)
Total Operating Revenue Growth	(.009)	.080	.035	.060	.058
Realized Gains Divided by Non-Operating Revenue	.208	.659	.325	.607	.944
Realized Gains Divided by Net Income	.038	.138	.115	.132	.238
Long Term Debt to Equity	.476	.388	.344	.291	.326

<sup>†</sup> Data not available or not applicable

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Southern Maine Health Care Biddeford, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets Total Non-Current Assets	† † † † † † † †	57,925,484 5,015,580 678,731 45,145,626 258,495 † 1,532,921 3,735,933 1,558,198 204,057,083	49,951,011 2,200,871 757,200 39,502,187 190,966 † 1,312,139 4,069,680 1,917,968 200,338,355	50,363,373 5,004,707 755,638 36,582,509 852,342 † 1,009,309 3,969,761 2,189,107 199,520,127	58,676,057 5,122,596 1,372,872 39,313,344 286,718 4,716,441 2,009,219 3,889,564 1,965,303 201,234,608
Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	† † † † † †	78,322,115 † 25,359,517 263,596,651 163,221,200 100,375,451	75,228,476 † † 26,085,033 273,621,745 174,596,899 99,024,846	70,876,400 + 33,254,958 281,204,501 185,815,732 95,388,769	65,555,992 † 44,269,093 289,090,686 197,681,163 91,409,523
Total Unrestricted Assets	†	261,982,567	250,289,366	249,883,500	259,910,665
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	† † † † † † † † † † † † † † † † † † †	63,210,600 4,413,176 18,814,819 13,485,389 23,442,475 3,054,741 63,625,770 51,084,693 † 8,752,495 †	65,280,777 4,002,627 21,127,162 6,208,632 27,733,616 6,208,740 61,724,554 48,663,273 † 12,949,911 † 111,370	65,448,394 4,899,001 16,965,701 2,690,831 30,726,809 10,166,052 61,887,422 43,699,053 † 18,188,369 † †	56,123,767 5,293,517 21,866,915 † 23,782,335 5,181,000 71,463,700 43,155,106 † 28,308,594 †
Fund Balance Unrestricted	†	135,146,197	123,284,035	122,547,684	132,323,198
Total Liabilities & Equity  Total Restricted Assets Cash and Investments Receivables Other Assets  Total Restricted Liabilities and Equity Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	† † † † † † † † † † † † † † † † †	261,982,567 15,104,057 15,104,057 † † 15,104,057 15,100,126 3,931 2,101,816 12,998,310	250,289,366 14,254,162 14,254,162 † † 14,254,162 14,254,162 1,254,162 1,275,869 12,178,293	249,883,500 14,791,466 14,791,466 † † 14,791,466 14,791,466 (1,791,466) 12,284,471 12,506,995	259,910,665 16,373,372 16,373,372 † 16,373,372 16,373,372 2,893,180 13,480,192

<sup>†</sup> Data not available or not applicable

Southern Maine Health Care Biddeford, Me.         FY 2013         FY 2014         FY 2015         FY 2016           DATA ELEMENTS         \$         \$         \$         \$           Total Gross Patient Service Revenue (GPSR)         †         532,264,602         555,310,345         580,059,           Gross Inpatient Service Revenue         †         158,025,909         151,771,830         156,484           Gross Outpatient Service Revenue         †         374,238,693         403,538,515         423,575           Free Care (Charity Care)         †         13,640,187         17,470,944         16,129           Bad Debt (Provision for Bad Debt)         †         22,848,624         11,171,535         19,266           Contractuals         †         263,746,474         286,872,285         293,085	,325 175,062,749 ,588 431,172,051 ,634 14,756,408
Total Gross Patient Service Revenue (GPSR)         †         532,264,602         555,310,345         580,059,           Gross Inpatient Service Revenue         †         158,025,909         151,771,830         156,484           Gross Outpatient Service Revenue         †         374,238,693         403,538,515         423,575           Free Care (Charity Care)         †         13,640,187         17,470,944         16,129           Bad Debt (Provision for Bad Debt)         †         22,848,624         11,171,535         19,266           Contractuals         †         263,746,474         286,872,285         293,085	<b>913 606,234,800</b> ,325 175,062,749 ,588 431,172,051 14,756,408
Gross Inpatient Service Revenue	,325 175,062,749 ,588 431,172,051 ,634 14,756,408
Gross Inpatient Service Revenue       †       158,025,909       151,771,830       156,484         Gross Outpatient Service Revenue       †       374,238,693       403,538,515       423,575         Free Care (Charity Care)       †       13,640,187       17,470,944       16,129         Bad Debt (Provision for Bad Debt)       †       22,848,624       11,171,535       19,266         Contractuals       †       263,746,474       286,872,285       293,085	,325 175,062,749 ,588 431,172,051 ,634 14,756,408
Gross Outpatient Service Revenue       +       374,238,693       403,538,515       423,575         Free Care (Charity Care)       +       13,640,187       17,470,944       16,129         Bad Debt (Provision for Bad Debt)       +       22,848,624       11,171,535       19,266         Contractuals       +       263,746,474       286,872,285       293,085	,588 431,172,051 ,634 14,756,408
Free Care (Charity Care)       †       13,640,187       17,470,944       16,129         Bad Debt (Provision for Bad Debt)       †       22,848,624       11,171,535       19,266         Contractuals       †       263,746,474       286,872,285       293,085	,634 14,756,408
Bad Debt (Provision for Bad Debt)       †       22,848,624       11,171,535       19,266         Contractuals       †       263,746,474       286,872,285       293,085	
Contractuals + 263,746,474 286,872,285 293,085	,253 22,225,355
Changes in Prior Year Estimated/Final Settlements + (3,300,000) (5,500,000) (3,775,	
Net Patient Service Revenue + 235,329,317 245,295,581 255,353	,822 273,735,784
Other Operating Revenue + 10,877,429 8,891,384 7,470	,041 7,494,336
Total Operating Revenue † 246,206,746 254,186,965 262,823,	863 281,230,120
Total Operating Expenses + 252,259,288 262,854,168 270,257,	
Depreciation and Amortization + 11,518,767 11,857,216 11,802	
Interest + 2,175,413 2,650,493 2,584	
	,727 469,465
	,579 113,371
	,148 356,094
Salaries and Benefits + 114,642,033 113,614,630 114,757	
Other Operating Expenses + 123,091,130 134,074,038 140,516	,478 113,651,772
Net Operating Income † (6,052,542) (8,667,203) (7,433,7	20) (486,333)
Total Non-operating Revenue † 3,466,210 2,717,378 3,039,	063 4,551,371
Total Investment Income † 5,161,822 2,498,325 2,099,	588 3,691,788
Interest and Dividends + 1,826,169 1,407,949 1,271	
Realized Gains/Losses on Sales of Securities + 3,335,653 1,090,376 828	,412 2,349,974
Permanently Impaired Security Writedowns + + + + +	† †
Gains/Losses on Joint Ventures/Equity Investments + (1,639,348) 209,013 606	,975 689,643
Permanently Impaired Writedowns of Other Assets + + + + +	† †
	,500 169,940
Excess of Revenue over Expenses + (2,586,332) (5,949,825) (4,394,6	
Extraordinary Gains/Losses + + + + 213	
Total Surplus/Deficit + (2,586,332) (5,949,825) (4,181,2	
Total Change in Unrestricted Net Assets † (2,568,127) (11,862,161) (736,3	
	,163 †
Unrealized Gains/Losses on Investments + 617,265 (5,356,243) 4,016	,804 5,719,924
Minimum Pension Liability Adjustment + + + +	† †
Transfers From/To Affiliates + (776,000) (776,000) (763,	000) (698,000)
Mergers + + + +	† †
Consolidations with Support + + + + +	† †
Other Changes † † † †	т †

<sup>†</sup> Data not available or not applicable

Southern Maine Health Care Biddeford, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	†	†	1.918	1.852	2.214
Current Ratio without Board Designated and Undesignated Investments	†	†	.765	.770	1.045
Days in Accounts Receivable	†	†	58.779	52.291	52.421
Acid Test	†	†	.045	.088	.116
Days Cash on Hand, Current	†	†	4.302	8.135	8.837
Days Cash on Hand, Incl Board Designated & Undesignated Investments	†	†	113.699	108.229	98.022
Average Payment Period, Accounts Payable and Accrued Expenses	†	†	30.723	23.960	29.749
Average Payment Period, Current Liabilities	†	†	94.931	92.429	76.353
Capital Structure					
Equity Financing Ratio	†	†	.493	.490	.509
Fixed Asset Financing	†	†	.491	.458	.472
Cash Flow Divided by Total Debt	†	†	.047	.058	.137
Cash Flow Divided by Total Debt with Operating Income Only	†	†	.025	.034	.101
Debt Service Coverage Total	†	†	1.212	1.517	2.694
Debt Service Coverage Total with Operating Income Only	†	†	.827	1.056	2.081
Profitablility					
Total Margin	†	+	(.023)	(.017)	.014
Operating Margin	†	†	(.034)	(.028)	(.002)
Non Operating Revenue Margin	†	†	(.457)	(.692)	1.120
Return On Assets	†	†	(.024)	(.018)	.016
Return On Equity	†	†	(.048)	(.036)	.031
Markup	†	†	2.146	2.174	2.179
Deductible	†	†	.517	.505	.496
Markup Adjustment for Deductible	†	†	1.055	1.089	1.111
Reported Income Index	†	†	.502	5.968	.416
Asset Efficiency					
Total Asset Turnover	†	+	1.026	1.064	1.100
Fixed Asset Turnover	†	÷	2.567	2.755	3.077
Average Age Plant Depreciation Only	†	÷	14.725	15.744	14.730
Other Financial Ratios		·	1 11,723	13.7 11	111750
Total Operating Expense Growth	+	+	.042	.028	042
Total Operating Expense Growth	 	 	.032	.028	.042 .070
Realized Gains Divided by Non-Operating Revenue	 	 	.032	.034	.516
Realized Gains Divided by Net Income	 	 	.401 (.183)	(.189)	.578
Long Term Debt to Equity	+	 	.395	.357	.326
Long Term Debt to Equity	ı	ı	.393	.33/	.320

<sup>†</sup> Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	<b>31,276,000</b> 19,037,000 726,000 9,179,000	<b>30,878,000</b> 15,942,000 695,000 11,738,000	<b>29,653,000</b> 10,932,000 693,000 15,754,000	<b>35,454,000</b> 12,336,000 687,000 19,517,000	<b>28,161,000</b> 9,057,000 710,000 16,581,000
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory Other Current Assets	† † 226,000 864,000	† † 110,000 593,000	† † 110,000 720,000	† † † 1,094,000	1,146,000
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation	1,244,000 <b>42,887,000</b> 10,728,000 7,544,000 † 339,000 855,000 69,620,000 46,199,000	1,800,000 <b>41,520,000</b> 422,000 7,872,000 † 321,000 1,303,000 80,721,000 49,119,000	1,444,000 <b>39,107,000</b> †  7,802,000  †  301,000  1,062,000  81,082,000  51,140,000	1,820,000 <b>37,261,000</b> †  8,199,000  †  301,000  1,482,000  82,523,000  55,244,000	667,000 <b>46,474,000</b> 3,260,000 15,826,000 301,000 576,000 84,844,000 58,333,000
Net Property, Plant and Equipment (PP&E)  Total Unrestricted Assets	23,421,000 <b>74,163,000</b>	31,602,000 <b>72,398,000</b>	29,942,000 <b>68,760,000</b>	27,279,000 <b>72,715,000</b>	26,511,000 <b>74,635,00</b> 0
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	16,110,000 1,785,000 7,244,000 7,681,000 (600,000)	<b>15,286,000</b> 1,528,000 9,305,000 4,453,000 †	<b>17,287,000</b> 1,571,000 9,745,000 5,971,000 † †	<b>18,280,000</b> 1,571,000 11,090,000 5,619,000 †	13,838,000 1,571,000 12,606,000 (959,000 620,000
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	28,270,000 23,581,000 † † † 4,689,000 †	29,937,000 22,054,000 † † † 7,883,000 †	<b>27,531,000</b> 20,264,000  †  †  7,267,000  †	25,214,000 18,726,000 † † † 6,488,000 †	<b>24,417,000</b> 20,490,000 3,927,000
Fund Balance Unrestricted	29,783,000	27,175,000	23,942,000	29,221,000	36,380,000
Total Liabilities & Equity Total Restricted Assets Cash and Investments Receivables Other Assets	<b>74,163,000 2,428,000</b> 2,428,000 † †	<b>72,398,000 2,383,000</b> 2,383,000 † †	<b>68,760,000 2,235,000</b> 2,235,000 † †	<b>72,715,000 2,247,000</b> 2,247,000 † †	<b>74,635,000 2,446,000</b> 2,446,000
Total Restricted Liabilities and Equity	2,428,000	2,383,000	2,235,000	2,247,000	2,446,000
<b>Total Restricted Fund Balance</b> Total Liabilities Temporarily Restricted Net Assets Permanently Restricted Net Assets	<b>2,428,000</b>	<b>2,383,000</b> † † 2,383,000	<b>2,235,000</b> † † 2,235,000	<b>2,247,000</b> † † 2,247,000	<b>2,446,000</b> 1 1 2,446,000

<sup>†</sup> Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue	220,110,000 77,329,000 142,781,000 3,587,000 8,826,000 108,011,000 †	245,592,000 85,122,000 160,470,000 3,963,000 10,964,000 121,689,000 †	278,683,000 93,464,000 185,219,000 4,173,000 11,198,000 143,195,000 †	300,091,000 93,453,000 206,638,000 4,751,000 13,125,000 148,396,000 † 133,819,000	<b>317,576,000</b> 103,511,000 214,065,000 4,471,000 8,864,000 167,208,000 † 137,033,000
Other Operating Revenue	3,127,000	2,770,000	3,243,000	1,837,000	2,211,000
Total Operating Revenue  Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	102,813,000 94,549,000 3,845,000 613,000 287,000 287,000 † 48,448,000 41,356,000	111,746,000 101,726,000 4,115,000 791,000 348,000 348,000 † 49,305,000 47,167,000	123,360,000 121,714,000 4,052,000 948,000 43,000 43,000 † 63,332,000 53,339,000	135,656,000 131,802,000 4,109,000 908,000 190,000 † 69,287,000 57,308,000	139,244,000 138,371,000 3,907,000 849,000 † † 69,333,000 64,282,000
Net Operating Income	8,264,000	10,020,000	1,646,000	3,854,000	873,000
Total Non-operating Revenue	816,000	1,696,000	915,000	427,000	2,116,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	604,000 484,000 120,000 † 11,000 † 201,000	1,602,000 527,000 1,075,000 † (10,000) †	867,000 533,000 334,000 † 35,000 † 13,000	342,000 407,000 (65,000) † † † 85,000	2,046,000 2,046,000 † † † † 70,000
Excess of Revenue over Expenses	9,080,000	11,716,000	2,561,000	4,281,000	2,989,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit  Total Change in Unrestricted Net Assets  Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	9,080,000 6,723,000 † 1,166,000 3,659,000 (7,182,000) † †	11,716,000 (2,609,000) † (611,000) (3,304,000) (10,410,000) † †	2,561,000 (3,232,000) † (716,000) (112,000) (4,965,000) †	4,281,000 5,279,000 † 508,000 372,000 118,000 †	2,989,000 7,159,000 † 1,091,000 3,079,000 †

<sup>†</sup> Data not available or not applicable

St. Joseph Hospital Bangor, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.410	2.535	2.167	2.388	3.179
Current Ratio without Board Designated and Undesignated Investments	1.941	2.020	1.715	1.939	2.035
Days in Accounts Receivable	33.609	39.315	47.872	53.234	44.165
Acid Test	1.227	1.088	.672	.712	.706
Days Cash on Hand, Current	79.528	62.211	36.062	37.225	26.512
Days Cash on Hand, Incl Board Designated & Undesignated Investments	109.886	91.647	60.265	60.661	69.472
Average Payment Period, Accounts Payable and Accrued Expenses	29.150	34.794	30.230	31.700	34.219
Average Payment Period, Current Liabilities	64.828	57.159	53.626	52.252	37.563
Capital Structure					
Equity Financing Ratio	.402	.375	.348	.402	.487
Fixed Asset Financing	1.007	.698	.677	.686	.773
Cash Flow Divided by Total Debt	.291	.350	.148	.193	.180
Cash Flow Divided by Total Debt with Operating Income Only	.273	.313	.127	.183	.125
Debt Service Coverage Total	6.190	6.453	3.054	3.751	3.200
Debt Service Coverage Total with Operating Income Only	5.816	5.794	2.684	3.578	2.326
Profitablility					
Total Margin	.088	.103	.021	.031	.021
Operating Margin	.080	.090	.013	.028	.006
Non Operating Revenue Margin	.090	.145	.357	.100	.708
Return On Assets	.122	.162	.037	.059	.040
Return On Equity	.305	.431	.107	.147	.082
Markup	2.361	2.441	2.316	2.291	2.311
Deductible	.491	.495	.514	.495	.527
Markup Adjustment for Deductible	1.219	1.245	1.140	1.165	1.103
Reported Income Index	1.351	(4.492)	(.792)	.811	.418
Asset Efficiency					
Total Asset Turnover	1.397	1.567	1.807	1.871	1.894
Fixed Asset Turnover	4.390	3.536	4.120	4.973	5.252
Average Age Plant Depreciation Only	12.015	11.937	12.621	13.445	14.930
Other Financial Ratios					
Total Operating Expense Growth	.047	.076	.196	.083	.050
Total Operating Revenue Growth	.077	.087	.104	.100	.026
Realized Gains Divided by Non-Operating Revenue	.147	.634	.365	(.152)	†
Realized Gains Divided by Net Income	.013	.092	.130	(.015)	†
Long Term Debt to Equity	.792	.812	.846	.641	.563

<sup>†</sup> Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
<b>Fotal Current Assets</b> Cash and Investment Current Assets Whose Use is Limited	<b>50,046,000</b> 9,213,000 †	<b>45,271,000</b> 4,262,000 †	<b>44,492,000</b> 3,541,000 †	<b>52,681,000</b> 6,605,000 †	<b>54,520,00</b> 0 2,860,00 2,549,00
Net Patient Accounts Receivable Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	13,807,000 21,843,000 †	13,858,000 21,881,000 369,000	17,893,000 18,678,000 †	18,805,000 21,109,000 †	20,935,00 22,363,00
nventory Other Current Assets	1,243,000 3,940,000	1,287,000 3,614,000	1,501,000 2,879,000	1,446,000 4,716,000	1,825,00 3,988,00
<b>Fotal Non-Current Assets</b> Frustee Held Investments Board Designated and Undesignated Investments Due From Affiliates	<b>94,585,000</b> 1,861,000 31,377,000 †	<b>94,512,000</b> 1,775,000 32,950,000 †	<b>103,491,000</b> 2,099,000 36,490,000 †	<b>98,379,000</b> † 33,151,000 †	<b>97,909,000</b> 5,466,000 30,232,000
Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	2,466,000 3,052,000 109,588,000 53,759,000 55,829,000	2,463,000 2,826,000 113,027,000 58,529,000 54,498,000	2,463,000 2,591,000 137,545,000 77,697,000 59,848,000	2,544,000 5,037,000 140,633,000 82,986,000 57,647,000	2,680,000 21,000 147,946,000 88,436,000 59,510,000
Total Unrestricted Assets	144,631,000	139,783,000	147,983,000	151,060,000	152,429,000
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	15,675,000 2,071,000 12,083,000 1,521,000 †	14,591,000 2,117,000 12,474,000 † †	<b>20,925,000</b> 2,643,000 17,140,000 342,000 + 800,000	<b>21,339,000</b> 2,770,000 17,875,000 694,000 †	<b>23,383,00</b> (2,655,00(17,125,00(3,603,00(
Total Non-current Liabilities  Long Term Debt  Estimated Third Party Settlements  Due to Affiliates  Self Insurance Fund  Accrued Pension and Post Retiree Health Benefits	<b>43,931,000</b> 43,343,000 † † † †	<b>43,520,000</b> 41,048,000 † † † †	<b>42,025,000</b> 39,350,000 † † † † †	<b>42,702,000</b> 36,470,000 † † † † †	<b>40,462,00</b> 0 40,424,000
Other Non-Current Liabilities	588,000	2,472,000	2,675,000	6,232,000	38,00
Fund Balance Unrestricted	85,025,000	81,672,000	85,033,000	87,019,000	88,584,000
Fotal Liabilities & Equity	144,631,000	139,783,000	147,983,000	151,060,000	152,429,000
<b>Fotal Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>1,689,000</b> 1,689,000 † †	<b>2,006,000</b> 2,006,000 † †	<b>2,036,000</b> 2,036,000 † †	<b>5,847,000</b> 5,847,000 † †	<b>29,998,00</b> ( 29,998,00)
Total Restricted Liabilities and Equity	1,689,000	2,006,000	2,036,000	5,847,000	29,998,000
Total Restricted Fund Balance Total Liabilities	1,689,000 †	<b>2,006,000</b>	<b>2,036,000</b>	5,847,000 †	29,998,000
Temporarily Restricted Net Assets Permanently Restricted Net Assets	992,000 697,000	1,309,000 697,000	1,329,000 707,000	5,140,000 707,000	6,201,000 23,797,000

<sup>†</sup> Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt)	<b>387,305,000</b> 134,122,000 253,183,000 12,719,000 10,957,000	<b>395,000,000</b> 135,366,000 259,634,000 12,465,000 12,016,000	<b>419,311,000</b> 157,510,000 261,801,000 10,237,000 8,606,000	<b>455,790,000</b> 164,460,000 291,330,000 10,295,000 10,150,000	<b>485,206,000</b> 156,840,000 328,366,000 12,290,000 10,827,000
Contractuals Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	227,740,000 (2,964,000) 138,853,000 8,757,000	234,168,000 (2,500,000) 138,851,000 8,272,000	243,225,000 (1,350,000) 158,593,000 17,275,000	267,690,000 (3,200,000) 170,855,000 11,716,000	283,149,000 + 178,940,000 13,609,000
Total Operating Revenue	147,610,000	147,123,000	175,868,000	182,571,000	192,549,000
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	147,509,000 4,964,000 2,122,000 438,000 100,000 338,000 85,709,000 54,276,000	149,574,000 4,851,000 1,964,000 431,000 22,000 409,000 85,926,000 56,402,000	177,990,000 5,455,000 1,906,000 507,000 55,000 452,000 94,696,000 75,426,000	180,722,000 5,361,000 1,870,000 350,000 41,000 309,000 98,126,000 75,015,000	193,544,000 5,353,000 1,691,000 293,000 3,000 290,000 105,009,000 81,198,000
Net Operating Income	101,000	(2,451,000)	(2,122,000)	1,849,000	(995,000)
Total Non-operating Revenue	2,784,000	1,136,000	(460,000)	1,849,000	2,588,000
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	<b>2,248,000</b> 2,248,000 † † † † † 536,000	1,105,000 1,105,000 † † † † † 31,000	(481,000) (481,000) † † † † † 21,000	1,247,000 1,247,000 † † † † † 602,000	3,842,000 3,842,000 † † † † (1,254,000)
Excess of Revenue over Expenses	2,885,000	(1,315,000)	(2,582,000)	3,698,000	1,593,000
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit  Total Change in Unrestricted Net Assets  Net Assets Released for Restrictions - Capital  Unrealized Gains/Losses on Investments  Minimum Pension Liability Adjustment	2,885,000 5,160,000 † †	(1,315,000) (3,353,000) †	(2,582,000) (4,319,000) 168,000	<b>3,698,000 1,986,000</b> 191,000	<b>1,593,000</b> <b>1,565,000</b> 1,237,000
Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	2,275,000 † † †	(2,160,000) † † 122,000	(1,905,000) † † †	(1,903,000) † † †	(1,265,000) † † †

<sup>†</sup> Data not available or not applicable

St. Mary's Regional Medical Center Lewiston, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	5.194	5.361	3.870	4.022	3.625
Current Ratio without Board Designated and Undesignated Investments	3.193	3.103	2.126	2.469	2.332
Days in Accounts Receivable	36.294	36.429	41.181	40.173	42.703
Acid Test	.588	.292	.169	.310	.231
Days Cash on Hand, Current	23.591	10.749	7.491	13.748	10.491
Days Cash on Hand, Incl Board Designated & Undesignated Investments	103.935	93.851	84.686	82.749	69.126
Average Payment Period, Accounts Payable and Accrued Expenses	30.940	31.460	36.260	37.205	33.214
Average Payment Period, Current Liabilities	40.137	36.799	44.267	44.415	45.352
Capital Structure					
Equity Financing Ratio	.588	.584	.575	.576	.581
Fixed Asset Financing	.776	.753	.657	.633	.679
Cash Flow Divided by Total Debt	.132	.061	.046	.141	.109
Cash Flow Divided by Total Debt with Operating Income Only	.085	.041	.053	.113	.068
Debt Service Coverage Total	2.447	1.363	1.188	2.422	1.936
Debt Service Coverage Total with Operating Income Only	1.764	1.082	1.302	2.012	1.356
Profitablility					
Total Margin	.019	(.009)	(.015)	.020	.008
Operating Margin	.001	(.017)	(.012)	.010	(.005)
Non Operating Revenue Margin	.965	(.864)	.178	.500	1.625
Return On Assets	.020	(.009)	(.017)	.024	.010
Return On Equity	.034	(.016)	(.030)	.042	.018
Markup	2.685	2.696	2.453	2.587	2.577
Deductible	.588	.593	.580	.587	.584
Markup Adjustment for Deductible	1.141	1.131	1.086	1.106	1.114
Reported Income Index	.559	.392	(.768)	1.862	1.018
Asset Efficiency					
Total Asset Turnover	1.040	1.061	1.185	1.221	1.280
Fixed Asset Turnover	2.644	2.700	2.939	3.167	3.236
Average Age Plant Depreciation Only	10.830	12.065	14.243	15.480	16.521
Other Financial Ratios					
Total Operating Expense Growth	(800.)	.014	.190	.015	.071
Total Operating Revenue Growth	.018	(.003)	.195	.038	.055
Realized Gains Divided by Non-Operating Revenue	†	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.510	.503	.463	.419	.456

<sup>†</sup> Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	<b>22,182,824</b> 14,231,199 1,022,963 5,292,592	<b>23,267,932</b> 14,698,307 979,959 5,618,001	<b>24,983,793</b> 15,333,609 1,871,561 6,038,657	<b>22,821,601</b> 13,579,927 1,020,383 6,417,310	<b>22,487,141</b> 13,699,915 1,049,345 5,834,722
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable Inventory	† † † 1,168,208	† † † 1,297,342	† † † 1,189,093	† † † 1,253,915	† † † 1,386,744
Other Current Assets	467,862	674,323	550,873	550,066	516,415
Total Non-Current Assets Trustee Held Investments Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	26,628,281 407,302 4,097,710 † 4,732,324 4,247,270 44,164,477 31,020,802 13,143,675	28,130,813 † 4,887,307 † 5,157,332 5,763,988 44,976,091 32,653,905 12,322,186	40,387,882 3,472,631 7,550,976 † 4,792,689 9,286,223 47,828,684 32,543,321 15,285,363	<b>39,418,756</b> 15,411 7,171,507 + 5,116,221 6,909,505 54,459,392 34,253,280 20,206,112	40,573,998 94,280 6,422,306 † 5,748,278 6,919,337 57,343,408 35,953,611 21,389,797
Total Unrestricted Assets	48,811,105	51,398,745	65,371,675	62,240,357	63,061,139
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	12,757,453 310,803 4,803,950 6,552,389 1,090,311	<b>12,528,614</b> 111,859 4,252,247 7,069,781 1,094,727	<b>14,009,472</b> 361,547 4,970,708 7,258,294 1,266,264 152,659	<b>11,772,173</b> 322,785 4,914,965 5,511,455 919,186 103,782	<b>10,407,827</b> 327,782 4,449,436 3,774,424 1,774,148 82,037
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	3,988,356 2,874,042 † † † † † 1,114,314	2,525,487 59,185 † 1,312,402 † † 1,153,900	11,736,927 5,562,324 † 1,940,377 † † 4,234,226	9,005,491 5,239,182 † 2,725,293 † † 1,041,016	8,789,552 4,917,967 † 3,019,020 † † 852,565
Fund Balance Unrestricted	32,065,296	36,344,644	39,625,276	41,462,693	43,863,760
Total Liabilities & Equity	48,811,105	51,398,745	65,371,675	62,240,357	63,061,139
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>1,219,437</b> 1,219,437 † †	<b>1,582,900</b> 1,582,900 † †	<b>1,304,827</b> 1,304,827 † †	<b>1,332,567</b> 1,332,567 † †	<b>1,513,944</b> 1,513,944 † †
Total Restricted Liabilities and Equity	1,219,437	1,582,900	1,304,827	1,332,567	1,513,944
Total Restricted Fund Balance Total Liabilities Temporarily Restricted Net Assets	1,219,437 †	1,582,900	1,304,827	1,332,567 †	1,513,944 †
Temporarily Restricted Net Assets Permanently Restricted Net Assets	667,283 552,154	1,024,489 558,411	746,416 558,411	774,156 558,411	955,533 558,411

<sup>†</sup> Data not available or not applicable

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Stephens Memorial Hospital Norway, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	96,228,351	95,345,120	99,220,072	105,653,334	113,502,664
Gross Inpatient Service Revenue	19758648.000	18,568,934	20,634,088	22,316,422	22,716,578
Gross Outpatient Service Revenue	76469703.000	76,776,186	78,585,984	83,336,912	90,786,086
Free Care (Charity Care)	2743657.000	2,766,583	2,423,300	2,258,915	2,369,820
Bad Debt (Provision for Bad Debt)	4011284.000	4,424,397	4,371,650	5,114,879	5,936,087
Contractuals	36163568.000	33,057,895	34,833,815	36,219,944	39,938,636
Changes in Prior Year Estimated/Final Settlements	(89000.000)	(1,295,000)	(1,729,000)	(242,000)	(400,000)
Net Patient Service Revenue	54199842.000	56,391,245	59,320,307	62,301,596	65,658,121
Other Operating Revenue	701126.000	1,077,627	1,178,664	1,397,718	1,956,053
Total Operating Revenue	54900968.000	57,468,872	60,498,971	63,699,314	67,614,174
Total Operating Expenses	52330558.000	53,218,576	56,650,928	60,599,381	64,167,435
Depreciation and Amortization	2092239.000	1,961,693	2,015,631	2,441,293	2,841,214
Interest	56778.000	39,446	178,046	205,112	270,617
Advertising Expenses	122124.000	80,202	59,770	61,985	62,618
Allowed Advertising Expenses	†	†	†	†	+
Non-Allowed Advertising Expenses	122124.000	80,202	59,770	61,985	62,618
Salaries and Benefits	30995676.000	31,416,736	31,029,476	32,382,594	34,369,517
Other Operating Expenses	19063741.000	19,720,499	23,368,005	25,508,397	26,623,469
Net Operating Income	2570410.000	4,250,296	3,848,043	3,099,933	3,446,739
Total Non-operating Revenue	464045.000	383,614	(244,357)	346,493	356,122
Total Investment Income	18278.000	33,631	47,243	67,010	61,139
Interest and Dividends	18278.000	33,631	47,243	67,010	61,139
Realized Gains/Losses on Sales of Securities	†	†	†	†	+
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	†	†	†	†	†
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	445767.000	349,983	(291,600)	279,483	294,983
Excess of Revenue over Expenses	3034455.000	4,633,910	3,603,686	3,446,426	3,802,861
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	3034455.000	4,633,910	3,603,686	3,446,426	3,802,861
Total Change in Unrestricted Net Assets	(762813.000)	4,279,348	3,280,632	1,837,417	2,401,067
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	179,164	165,582	(370,853)	243,036	519,454
Minimum Pension Liability Adjustment	†	†	†	†	+
Transfers From/To Affiliates	(3,978,532)	(520,144)	27,799	(1,868,718)	(1,925,000)
Mergers	†	Ť	†	†	†
Consolidations with Support	†	†	20,000	16,673	3,752
Other Changes	2,100	†	†	†	†

<sup>†</sup> Data not available or not applicable

Stephens Memorial Hospital Norway, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	2.060	2.247	2.322	2.548	2.778
Current Ratio without Board Designated and Undesignated Investments	1.739	1.857	1.783	1.939	2.161
Days in Accounts Receivable	35.642	36.363	37.156	37.596	32.436
Acid Test	1.196	1.251	1.228	1.240	1.417
Days Cash on Hand, Current	110.827	111.645	114.942	91.632	87.784
Days Cash on Hand, Incl Board Designated & Undesignated Investments	140.599	146.447	165.387	136.640	126.008
Average Payment Period, Accounts Payable and Accrued Expenses	34.902	30.280	33.208	30.846	26.482
Average Payment Period, Current Liabilities	92.688	89.216	93.593	73.882	61.945
Capital Structure					
Equity Financing Ratio	.657	.707	.606	.666	.696
Fixed Asset Financing	.219	.005	.364	.259	.230
Cash Flow Divided by Total Debt	.306	.438	.218	.283	.346
Cash Flow Divided by Total Debt with Operating Income Only	.278	.413	.228	.267	.328
Debt Service Coverage Total	12.687	18.944	19.997	10.752	11.653
Debt Service Coverage Total with Operating Income Only	11.551	17.849	20.840	10.141	11.052
Profitablility					
Total Margin	.055	.080.	.060	.054	.056
Operating Margin	.047	.074	.064	.049	.051
Non Operating Revenue Margin	.153	.083	(.068)	.101	.094
Return On Assets	.062	.090	.055	.055	.060
Return On Equity	.095	.127	.091	.083	.087
Markup	1.852	1.812	1.772	1.767	1.799
Deductible	.376	.347	.351	.343	.352
Markup Adjustment for Deductible	1.161	1.191	1.157	1.169	1.177
Reported Income Index	(3.978)	1.083	1.098	1.876	1.584
Asset Efficiency					
Total Asset Turnover	1.134	1.126	.922	1.029	1.078
Fixed Asset Turnover	4.177	4.664	3.958	3.152	3.161
Average Age Plant Depreciation Only	14.827	16.646	16.145	14.031	12.654
Other Financial Ratios					
Total Operating Expense Growth	.025	.017	.064	.070	.059
Total Operating Revenue Growth	(.014)	.047	.053	.053	.061
Realized Gains Divided by Non-Operating Revenue	Ť	†	†	†	†
Realized Gains Divided by Net Income	†	†	†	†	†
Long Term Debt to Equity	.090	.002	.140	.126	.112

<sup>†</sup> Data not available or not applicable

Waldo County General Hospital Belfast, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	<b>15,012,109</b> 5,368,040 153,486 6,489,783	<b>14,531,402</b> 3,340,388 92,751 7,749,753	<b>19,040,734</b> 7,735,031 150,005 7,696,777	<b>19,236,283</b> 7,053,727 146,791 8,932,377	<b>78,806,300</b> 69,306,700 150,117 10,024,912
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	† †	291,053 † †	† † †	† † †	3,317,406 (6,162,002)
Inventory Other Current Assets	2,578,577 422,223	2,594,674 462,783	2,982,447 476,474	2,910,375 193,013	1,910,209 258,958
Total Non-Current Assets Trustee Held Investments	84,952,183 +	86,140,902 +	92,820,602 +	105,634,415 +	49,344,416 +
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	49,336,807 † †	49,894,030 † †	56,153,459 † †	60,292,845 † †	5,144,665 205,063 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	9,741,206 65,298,741 39,424,571 25,874,170	10,310,984 68,365,054 42,429,166 25,935,888	11,573,294 70,636,717 45,542,868 25,093,849	15,419,861 77,651,099 47,729,390 29,921,709	12,010,554 80,707,464 48,723,330 31,984,134
Total Unrestricted Assets	99,964,292	100,672,304	111,861,336	124,870,698	128,150,716
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	19,660,152 424,095 8,016,934 9,435,717 1,783,406	<b>16,543,265</b> 436,868 7,657,167 6,268,245 2,076,514 104,471	<b>19,790,724</b> 457,183 6,952,461 9,893,090 2,393,954 94,036	<b>17,727,761</b> 432,314 7,901,096 7,730,617 1,663,734	<b>9,874,394</b> 423,624 6,496,516 † 2,856,129 98,125
<b>Total Non-current Liabilities</b> Long Term Debt Estimated Third Party Settlements	<b>9,888,693</b> 6,178,134	<b>10,731,705</b> 6,052,013	<b>11,995,735</b> 5,583,378	<b>15,863,303</b> 5,037,783	<b>12,477,907</b> 4,589,681
Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits	† † † † †	2,247,519 † +	3,325,357 † +	4,670,520 †	4,955,597 † +
Other Non-Current Liabilities	3,710,559	2,432,173	3,087,000	6,155,000	2,932,629
Fund Balance Unrestricted	70,415,447	73,397,334	80,074,877	91,279,634	105,798,415
Total Liabilities & Equity  Total Restricted Assets Cash and Investments Receivables	<b>99,964,292</b> <b>18,416,093</b> 18,416,093 †	<b>100,672,304</b> <b>20,912,375</b> 20,912,375 †	<b>111,861,336</b> <b>19,521,498</b> 19,521,498 †	<b>124,870,698</b> <b>20,286,269</b> 20,286,269 †	<b>128,150,716</b> <b>22,674,918</b> 22,674,918 †
Other Assets	†	†	†	†	†
Total Restricted Liabilities and Equity  Total Restricted Fund Balance  Total Liabilities	18,416,093 18,416,093	20,912,375 20,912,375 +	19,521,498 19,521,498 +	20,286,269 20,286,269 +	22,674,918 22,674,918 +
Temporarily Restricted Net Assets Permanently Restricted Net Assets	1,654,134 16,761,959	1,730,569 19,181,806	1,702,855 17,818,643	1,829,229 18,457,040	2,036,036 20,638,882

<sup>†</sup> Data not available or not applicable

Waldo County General Hospital Belfast, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR)	118,984,918	120,536,536	134,257,478	145,865,101	155,961,875
Gross Inpatient Service Revenue	27,160,285	24,771,141	29,180,381	32,301,588	33,912,901
Gross Outpatient Service Revenue	91,824,633	95,765,395	105,077,097	113,563,513	122,048,974
Free Care (Charity Care)	5,095,397	5,758,415	5,095,049	5,201,743	5,587,668
Bad Debt (Provision for Bad Debt)	5,377,294	5,474,729	5,630,152	5,235,162	3,438,983
Contractuals	40,196,725	38,927,490	44,391,672	48,273,104	52,211,278
Changes in Prior Year Estimated/Final Settlements	(2,400,000)	(1,500,000)	(2,200,000)	†	†
Net Patient Service Revenue	70,715,502	71,875,902	81,340,605	87,155,092	94,723,946
Other Operating Revenue	1,692,752	2,662,261	3,091,711	4,249,725	5,543,608
Total Operating Revenue	72,408,254	74,538,163	84,432,316	91,404,817	100,267,554
Total Operating Expenses	69,877,391	74,730,977	77,647,540	85,192,030	92,617,562
Depreciation and Amortization	3,081,428	3,302,765	4,181,834	4,262,905	4,822,171
Interest	333,494	414,240	199,865	114,518	258,484
Advertising Expenses	(228)	14,270	29,802	13,743	31,074
Allowed Advertising Expenses	(228)	14,270	29,802	13,743	31,074
Non-Allowed Advertising Expenses	†	†	†	†	†
Salaries and Benefits	42,547,345	44,975,971	46,809,542	50,561,744	53,133,188
Other Operating Expenses	23,915,352	26,023,731	26,426,497	30,239,120	34,372,645
Net Operating Income	2,530,863	(192,814)	6,784,776	6,212,787	7,649,992
Total Non-operating Revenue	4,687,711	4,529,428	537,822	5,981,577	7,430,796
Total Investment Income	4,437,150	4,431,969	438,489	5,925,117	7,346,534
Interest and Dividends	1,317,102	1,261,934	1,536,675	1,897,546	1,730,910
Realized Gains/Losses on Sales of Securities	3,120,048	3,170,035	(1,098,186)	4,027,571	5,615,624
Permanently Impaired Security Writedowns	†	†	†	†	†
Gains/Losses on Joint Ventures/Equity Investments	(38,871)	(135,509)	(19,207)	(22,645)	35,302
Permanently Impaired Writedowns of Other Assets	†	†	†	†	†
Other Non-Operating Revenues (Gifts, Bequests, etc.)	289,432	232,968	118,540	79,105	48,960
Excess of Revenue over Expenses	7,218,574	4,336,614	7,322,598	12,194,364	15,080,788
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	7,218,574	4,336,614	7,322,598	12,194,364	15,080,788
Total Change in Unrestricted Net Assets	5,768,730	2,981,887	6,677,543	11,204,757	14,518,788
Net Assets Released for Restrictions - Capital	†	†	†	†	†
Unrealized Gains/Losses on Investments	†	†	†	†	†
Minimum Pension Liability Adjustment	†	†	†	†	†
Transfers From/To Affiliates	(1,449,844)	(1,354,727)	(645,055)	(989,607)	(562,000)
Mergers	†	Ť	Ť	Ť	†
Consolidations with Support	†	†	†	†	†
Other Changes	†	+	+	+	+

<sup>†</sup> Data not available or not applicable

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Waldo County General Hospital Belfast, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
RATIOS					
Liquidity					
Current Ratio with Board Designated and Undesignated Investments	3.273	3.894	3.799	4.486	8.502
Current Ratio without Board Designated and Undesignated Investments	.764	.878	.962	1.085	7.981
Days in Accounts Receivable	33.497	39.355	34.538	37.408	38.629
Acid Test	.281	.208	.398	.406	7.034
Days Cash on Hand, Current	30.172	17.543	39.175	32.475	288.759
Days Cash on Hand, Incl Board Designated & Undesignated Investments	299.768	272.503	318.163	304.403	310.148
Average Payment Period, Accounts Payable and Accrued Expenses	43.808	39.128	34.542	35.635	27.009
Average Payment Period, Current Liabilities	107.431	84.537	98.326	79.954	41.052
Capital Structure	70.4	720	74.5	774	026
Equity Financing Ratio	.704	.729	.716	.731	.826
Fixed Asset Financing	.239	.233 .280	.222	.168	.143
Cash Flow Divided by Total Debt Cash Flow Divided by Total Debt with Operating Income Only	.349 .190	.280	.362 .345	.490 .312	.890 .558
Debt Service Coverage Total	14.378	9.607	.345 18.382	.312 28.987	.556 29.186
Debt Service Coverage Total with Operating Income Only	8.039	4.204	17.537	18.524	18.429
Profitability	0.039	1.201	17.557	10.52 1	10.125
Total Margin	.094	.055	.086	.125	.140
Operating Margin	.035	(.003)	.080	.068	.076
Non Operating Revenue Margin	.649	1.044	.073	.491	.493
Return On Assets	.072	.043	.065	.098	.118
Return On Equity	.103	.059	.091	.134	.143
Markup	1.727	1.649	1.769	1.762	1.744
Deductible	.338	.323	.331	.331	.335
Markup Adjustment for Deductible	1.152	1.128	1.197	1.195	1.180
Reported Income Index	1.251	1.454	1.097	1.088	1.039
Asset Efficiency					
Total Asset Turnover	.771	.785	.760	.780	.840
Fixed Asset Turnover	2.798	2.874	3.365	3.055	3.135
Average Age Plant Depreciation Only	12.794	12.847	10.891	11.196	10.104
Other Financial Ratios					
Total Operating Expense Growth	.057	.069	.039	.097	.087
Total Operating Revenue Growth	.030	.029	.133	.083	.097
Realized Gains Divided by Non-Operating Revenue	.666	.700	(2.042)	.673	.756
Realized Gains Divided by Net Income	.432	.731	(.150)	.330	.372
Long Term Debt to Equity	.088	.082	.070	.055	.043

<sup>†</sup> Data not available or not applicable

York Hospital York, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Current Assets Cash and Investment Current Assets Whose Use is Limited Net Patient Accounts Receivable	<b>31,575,179</b> 238,890 1,784,753	<b>29,886,175</b> 1,218,578 1,685,735	<b>28,809,236</b> 841,340 823,036	<b>32,092,026</b> 4,209,245 816,189	<b>29,938,102</b> 619,967 785,562
Due from Affiliates Third Party Settlements Receivable Other Accounts Receivable	22,816,269 † 1,610,865 564,839	22,254,601 † † 108,072	22,268,214 + + 267,721	21,866,724 † † 512,010	22,024,268 † † 849,082
Inventory Other Current Assets	3,408,904 1,150,659	3,434,214 1,184,975	3,622,457 986,468	3,700,051 987,807	4,568,888 1,090,335
<b>Total Non-Current Assets</b> Trustee Held Investments	<b>74,784,897</b> †	<b>78,982,371</b> †	<b>80,029,724</b> †	<b>96,338,203</b> †	<b>100,546,643</b> †
Board Designated and Undesignated Investments Due From Affiliates Investments in Affiliates	25,174,008	29,387,005 †	32,523,790 †	33,830,257 †	35,446,422 †
Other Non-current Assets Gross Property, Plant and Equipment (PP&E) Accumulated Depreciation Net Property, Plant and Equipment (PP&E)	1,373,049 114,090,843 65,853,003 48,237,840	1,637,714 117,138,250 69,180,598 47,957,652	1,387,742 119,663,102 73,544,910 46,118,192	12,344,984 126,900,057 76,737,095 50,162,962	11,811,704 134,119,158 80,830,641 53,288,517
Total Unrestricted Assets	106,360,076	108,868,546	108,838,960	128,430,229	130,484,745
Total Current Liabilities Current Long Term Debt (LTD) Accounts Payable and Accrued Expenses Estimated Third Party Settlements Due to Affiliates Other Current Liabilities	<b>15,844,763</b> 1,602,301 14,242,462 + + + +	<b>17,343,671</b> 1,542,382 15,801,289 † † †	<b>13,290,938</b> 1,431,702 11,859,236 † † †	<b>14,557,602</b> 1,530,941 13,026,661 † †	<b>16,969,375</b> 1,593,941 15,375,434 † †
Total Non-current Liabilities Long Term Debt Estimated Third Party Settlements Due to Affiliates Self Insurance Fund Accrued Pension and Post Retiree Health Benefits Other Non-Current Liabilities	<b>27,171,522</b> 18,708,628 † † † 7,536,793 926,101	23,948,279 17,125,493 72,122 † † 5,673,108 1,077,556	<b>25,186,604</b> 14,541,202 897,258 + + 8,768,536 979,608	<b>44,542,680</b> 15,920,567 5,664,735 † † 10,442,828 12,514,550	<b>41,385,580</b> 14,560,714 2,023,079 † 12,999,696 11,802,091
Fund Balance Unrestricted	63,343,791	67,576,596	70,361,418	69,329,947	72,129,790
Total Liabilities & Equity	106,360,076	108,868,546	108,838,960	128,430,229	130,484,745
<b>Total Restricted Assets</b> Cash and Investments Receivables Other Assets	<b>9,387,385</b> 9,387,385 † †	<b>10,896,475</b> 10,896,475 † †	<b>11,395,935</b> 11,395,935 † †	<b>11,703,343</b> 11,703,343 † †	<b>13,337,701</b> 13,337,701 †
Total Restricted Liabilities and Equity	9,387,385	10,896,475	11,395,935	11,703,343	13,337,701
Total Restricted Fund Balance Total Liabilities	<b>9,387,385</b>	10,896,475 †	<b>11,395,935</b> †	<b>11,703,343</b> †	<b>13,337,701</b>
Temporarily Restricted Net Assets Permanently Restricted Net Assets	6,507,861 2,879,524	7,621,004 3,275,471	8,193,544 3,202,391	8,354,947 3,348,396	9,573,340 3,764,361

<sup>†</sup> Data not available or not applicable

York Hospital York, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
DATA ELEMENTS	\$	\$	\$	\$	\$
Total Gross Patient Service Revenue (GPSR) Gross Inpatient Service Revenue Gross Outpatient Service Revenue Free Care (Charity Care) Bad Debt (Provision for Bad Debt) Contractuals	<b>330,800,519</b> 87,875,947 242,924,572 8,271,040 7,730,859 169,127,252	<b>333,743,870</b> 87,377,408 246,366,462 8,428,724 7,509,170 173,025,151	<b>357,634,220</b> 90,337,615 267,296,605 6,676,023 8,743,359 183,044,785	<b>363,395,355</b> 81,871,618 281,523,737 6,330,293 10,462,890 185,936,794	<b>375,801,795</b> 91,979,232 283,822,563 6,605,956 10,387,180 197,897,958
Changes in Prior Year Estimated/Final Settlements Net Patient Service Revenue Other Operating Revenue	(1,300,000) 146,971,368 4,936,500	† 144,780,825 3,971,147	† 159,170,053 3,307,804	† 160,665,378 3,342,019	(2,000,000) 162,910,701 3,044,916
Total Operating Revenue	151,907,868	148,751,972	162,477,857	164,007,397	165,955,617
Total Operating Expenses Depreciation and Amortization Interest Advertising Expenses Allowed Advertising Expenses Non-Allowed Advertising Expenses Salaries and Benefits Other Operating Expenses	153,607,184 4,905,160 956,842 582,000 70,050 511,950 90,831,072 56,332,110	151,586,182 4,638,105 890,935 446,000 59,263 386,737 87,063,753 58,547,389	163,300,129 4,446,750 806,974 464,000 84,968 379,032 93,023,329 64,559,076	166,383,741 4,439,822 696,182 907,930 84,200 823,730 95,930,928 64,408,879	168,610,124 4,754,793 663,364 763,057 100,484 662,573 98,689,407 63,739,503
Net Operating Income	(1,699,316)	(2,834,210)	(822,272)	(2,376,344)	(2,654,507)
Total Non-operating Revenue	3,523,774	4,093,013	990,386	1,891,864	7,022,902
Total Investment Income Interest and Dividends Realized Gains/Losses on Sales of Securities Permanently Impaired Security Writedowns Gains/Losses on Joint Ventures/Equity Investments Permanently Impaired Writedowns of Other Assets Other Non-Operating Revenues (Gifts, Bequests, etc.)	3,024,207 11,465 3,012,742 † (3,397) 502,964	3,891,181 37,383 3,853,798 + + 3,292 198,540	(786,291) 163,980 (950,271) † 11,600 1,765,077	<b>1,785,540</b> 137,471 1,648,069 + + 75,085 31,239	4,821,359 201,040 4,620,319 † 1,566,358 635,185
Excess of Revenue over Expenses	1,824,458	1,258,803	168,114	(484,480)	4,368,395
Extraordinary Gains/Losses	†	†	†	†	†
Total Surplus/Deficit	1,824,458	1,258,803	168,114	(484,480)	4,368,395
Total Change in Unrestricted Net Assets Net Assets Released for Restrictions - Capital Unrealized Gains/Losses on Investments Minimum Pension Liability Adjustment Transfers From/To Affiliates Mergers Consolidations with Support Other Changes	<b>5,145,385</b> 659,348 † 2,661,579 † †	<b>4,232,807</b> 82,574 † 2,891,430 † †	<b>2,135,137</b> 488,023 + 1,479,000 + + + + + +	(1,031,471) 348,946 † (895,937) † † †	<b>2,799,843</b> 193,104 † (1,761,656) † †

<sup>†</sup> Data not available or not applicable

Current Ratio without Board Designated and Undesignated Investments   1.993   1.723   2.168   2.204   1.767   2.925   1.762   1.925   1.762   1.925   1.762   1.925   1.762   1.925   1.762   1.925   1.762   1.925   1.762   1.925   1.762   1.925   1.762   1.925	York Hospital York, Me.	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Current Ratio with Board Designated and Undesignated Investments         3,582         3,418         4,615         4,528         3,855           Current Ratio with board Designated and Undesignated Investments         1,993         1,723         2,168         2,204         1,767           Days In Accounts Receivable         56,664         \$5,105         \$1,064         49,677         49,344           Acid Test         1,28         1,67         7,214         3,824         11,327         3,131           Days Cash on Hand, Lind Board Designated & Undesignated Investments         4,967         7,214         3,824         11,327         3,131           Days Cash on Hand, Lind Board Designated & Undesignated Investments         4,967         80,207         7,8555         87,576         82,090           Average Payment Period, Accounts Payable and Accrued Expenses         34,959         39,248         27,249         29,360         34,259           Average Payment Period, Current Liabilities         5,966         6,21         6,66         5,540         5,555           Flued Asset Financing         3,88         3,57         3,15         3,17         2,27           Cash Flow Divided by Total Debt with Operating Income Only         0,75         0,44         0,94         0,35         0,33           <	RATIOS					
Current Ratio without Board Designated and Undesignated Investments         1.993         1.723         2.168         2.204         1.776           Days in Accounts Receivable 1928         1.28         1.67         1.125         3.45         0.83           Days Cash on Hand, Current 1         4.967         7.214         3.824         1.1327         3.131           Days Cash on Hand, Ind Board Designated & Undesignated Investments         66.759         80.207         78.555         87.576         82.090           Average Payment Period, Current Liabilities         38.892         43.079         30.539         32.811         37.801           Capital Structure         20         20         30.539         3.2811         37.801           Equity Financing Ratio         56         6.61         6.64         5.40         5.55           Event Asset Financing         1.986         6.21         6.46         5.40         5.55           Cash How Divided by Total Debt         1.156         1.43         1.10         .067         1.15           Cash How Divided by Total Debt with Operating Income Only         0.05         6.44         0.04         0.03         0.02           Debt Service Coverage Total with Operating Income Only         0.05         1.04         0.04 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Days in Accounts Receivable   56.664   56.105   51.064   49.677   49.344   Add Test   12.8   16.7   12.5   3.45   3.45   3.9						3.853
Acid Test 1.128 1.167 1.125 1.345 1.088 1.167 1.125 1.345 1.088 1.099 1.						1.764
Days Cash on Hand, Current         4,967         7,214         3,824         11,327         3,131           Days Cash on Hand, Lind Board Designated & Undesignated Investments         66,759         80,207         78,555         87,576         82,009           Average Payment Period, Accounts Payable and Accrued Expenses         34,959         39,248         27,249         29,360         34,258           Average Payment Period, Current Liabilities         38,892         43,079         30,539         32,811         37,801           Capital Structure           Equity Financing Ratio         .596         .621         .646         .540         .551           Equity Financing Ratio         .156         .621         .646         .540         .552           Cash Flow Divided by Total Debt         .156         .143         .120         .067         .155           Cash Flow Divided by Total Debt with Operating Income Only         .075         .044         .094         .035         .037           Debt Service Coverage Total         .08         .2723         2.308         2.186         .466           Let's Service Coverage Total with Operating Income Only         .1722         1.081         1.886         1.297         1.255           Pofficia						49.345
Day's Cash on Hand, Incl Board Designated & Undesignated Investments         66,759         80,207         78,555         87,576         82,096         32,209         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,309         32,301         37,800           Capital Structure         University Capital Structure         University Capital Structure         University Capital Structure         University Capital Ca						.083
Average Payment Period, Accounts Payable and Accrued Expenses         34,959         39,248         27,249         29,360         34,250           Average Payment Period, Current Liabilities         38,892         43,079         30,539         32,811         37,801           Capital Structure           Equity Financing Ratio         .596         .621         .646         .540         .555           Fixed Asset Financing         .388         .357         .315         .317         .227           Cash Flow Divided by Total Debt         .156         .143         .120         .067         .155           Cash Flow Divided by Total Debt with Operating Income Only         .075         .044         .094         .035         .033           Debt Service Coverage Total         .3,180         .2,723         .2,308         .2,186         .4,46           Debt Service Coverage Total with Operating Income Only         .072         .081         .081         .196         .1,255           Profitability           Total Margin         .011         .019         .001         .003         .025           Operating Margin         .011         .019         .005         .014         .016           Noa Departing Revenue Margin         .1,						
Average Payment Period, Current Liabilities   38.892   43.079   30.539   32.811   37.801						
Capital Structure           Equity Financing Ratio         .596         .621         .66         .540         .551           Fixed Asset Financing         .388         .357         .315         .317         .273           Cash Flow Divided by Total Debt         .156         .143         .120         .067         .156           Cash Flow Divided by Total Debt with Operating Income Only         .075         .044         .094         .035         .033           Debt Service Coverage Total         .3.180         2.723         .2.308         .2.186         .446           Debt Service Coverage Total with Operating Income Only         .1722         .1081         .1886         .1297         .1255           Profitability           Total Margin         .012         .008         .001         .003         .022           Operating Revenue Margin         .011         .019         .005         .014         .016           Non Operating Revenue Margin         .1931         .3.252         5.891         .3.905         .160           Return On Equity         .029         .019         .002         .007         .061           Markup Agust         .021         .028         .201         .202         <						
Equity Financing Ratio         596         6.21         6.46         5.40         5.55           Fixed Asset Financing         388         3.57         3.15         3.17         2.72           Cash Flow Divided by Total Debt         1.156         1.43         1.20         0.67         1.55           Cash Flow Divided by Total Debt with Operating Income Only         0.75         0.44         0.94         0.35         0.33           Debt Service Coverage Total with Operating Income Only         1.722         1.081         1.886         1.297         1.255           Profitability           Total Margin         0.012         0.08         0.01         (.003)         0.22           Operating Margin         (.011)         (.019)         (.005)         (.014)         (.016           Non Operating Revenue Margin         1.931         3.522         5.891         (.3905)         1.600           Return On Assets         0.17         0.12         0.00         (.001)         (.016           Markup Adjustment for Deductible         1.01         0.09         0.09         0.09         0.09         0.09         0.09         0.09         0.09         0.00         0.00         0.00         0.00         0.00 </td <td></td> <td>38.892</td> <td>43.079</td> <td>30.539</td> <td>32.811</td> <td>37.801</td>		38.892	43.079	30.539	32.811	37.801
Fixed Asset Financing   3.88   3.57   3.15   3.17   2.27     Cash Flow Divided by Total Debt   1.156   1.143   1.20   0.67   1.156     Cash Flow Divided by Total Debt with Operating Income Only   0.075   0.044   0.094   0.035   0.035     Debt Service Coverage Total   1.886   2.273   2.308   2.186   4.466     Debt Service Coverage Total with Operating Income Only   1.722   1.081   1.886   1.297   1.255     Profitability   1.207   1.208   0.008   0.01   0.003   0.255     Departing Margin   0.12   0.08   0.01   0.003   0.255     Departing Margin   0.011   0.019   0.005   0.014   0.016     Non Operating Revenue Margin   1.931   3.252   5.891   3.3905   1.606     Return On Equity   0.029   0.019   0.002   0.007   0.061     Markup   0.299   0.199   0.002   0.007   0.061     Markup   0.2186   2.228   2.210   2.204   2.247     Deductible   5.511   5.518   5.512   5.512   5.512     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Mar						
Cash Flow Divided by Total Debt       1.56       1.43       1.20       0.67       1.156         Cash Flow Divided by Total Debt with Operating Income Only       0.75       0.044       0.994       0.035       0.03         Debt Service Coverage Total       3.180       2.2723       2.308       2.186       4.466         Debt Service Coverage Total with Operating Income Only       1,722       1.081       1.886       1.297       1.255         Profitability       1       0.012       .008       .001       (.003)       .025         Operating Margin       (.011)       (.019)       (.005)       (.014)       (.016         Non Operating Revenue Margin       1.931       3.252       5.891       (3.905)       1.600         Return On Assets       0.17       0.12       .002       (.004)       .033         Return On Equity       0.029       0.019       .002       (.004)       .033         Return On Equity       0.029       0.019       .002       (.004)       .033         Markup Debt Service Coverage Total with Operating Revenue Growth       0.02       0.00       0.00       0.00       0.00       0.00       0.00       0.00       0.00       0.00       0.00       0.00       0.00						.553
Cash Flow Divided by Total Debt with Operating Income Only         .075         .044         .094         .035         .036           Debt Service Coverage Total with Operating Income Only         1.722         1.081         1.886         1.297         1.256           Profitability           Total Margin         .012         .008         .001         .003         .025           Operating Margin         .011         .0199         .0055         .014         .016           Non Operating Revenue Margin         .931         .3.252         5.891         .3.905         .1.600           Non Operating Revenue Margin         .917         .012         .002         .0.001         .003         .025           Return On Assets         .917         .012         .002         .0.004         .033           Return On Equity         .029         .019         .002         .0.007         .061           Markup Adjustment for Deductible         .511         .518         .512         .512         .522           Mary May Adjustment for Deductible         .518         .512         .512         .522         .522           Markup Adjustment for Deductible         .1,085         .1,086         .1,089         .1,087         <						.273
Debt Service Coverage Total         3.180         2.723         2.008         2.186         4.460           Debt Service Coverage Total with Operating Income Only         1.722         1.081         1.886         1.297         1.255           Profitability         Total Margin         .012         .008         .001         (.003)         .025           Operating Margin         .012         .008         .001         (.003)         .025           Operating Revenue Margin         1.931         3.252         5.891         (3.905)         1.606           Return On Assets         .017         .012         .002         (.004)         .033           Return On Equity         .019         .002         (.007)         .066           Markup Adjustment for Deductible         .511         .518         .512         .512         .527           Markup Adjustment for Deductible         .511         .518         .512         .512         .527           Markup Adjustment for Deductible         .518         .512         .512         .527           Reported Income Index         .355         .297         .060         .470         .1567           Asset Efficiency         .1461         1.404         1.502 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>.156</td>						.156
Debt Service Coverage Total with Operating Income Only   1,722   1,081   1,886   1,297   1,255     Profitability   1,001   1,001   1,003   1,002     Operating Margin   0,012   0,008   0,01   0,003   0,025     Operating Margin   0,011   0,019   0,005   0,014   0,016     Non Operating Revenue Margin   1,931   3,252   5,891   (3,905)   1,608     Return On Assets   0,017   0,112   0,002   0,004   0,033     Return On Equity   0,029   0,19   0,002   0,004   0,033     Markup Agiustment for Deductible   1,085   1,086   1,089   1,087   1,077     Reported Income Index   3,355   2,297   0,600   4,70   1,560     Asset Efficiency   1,461   1,404   1,502   1,292   1,326     Fixed Asset Turnover   3,149   3,102   3,523   3,269   3,114     Average Age Plant Depreciation Only   1,284   1,700     Other Financial Ratios   1,014   0,013   0,77   0,019   0,013     Total Operating Expense Growth   0,014   0,021   0,902   0,009   0,013     Realized Gains Divided by Non-Operating Revenue   8,855   0,942   0,959   8,871   6,568     Realized Gains Divided by Net Income   1,651   3,061   (5,653)   (3,402)   1,055     Total Apoper   1,655   1,055   1,055   1,055   1,055   1,055     Realized Gains Divided by Net Income   1,651   1,055   1,055   1,055   1,055     Realized Gains Divided by Net Income   1,651   1,055   1,055   1,055   1,055     Total Operating Expense Growth   1,651   1,051   1,055   1,055   1,055   1,055   1,055     Realized Gains Divided by Net Income   1,651   1,055   1,0						.036
Profitability   Total Margin   .012   .008   .001   .003   .025						4.460
Total Margin         .012         .008         .001         (.003)         .025           Operating Margin         (.011)         (.019)         (.005)         (.014)         (.016)           Non Operating Revenue Margin         1.931         3.252         5.891         (3.905)         1.608           Return On Assets         .017         .012         .002         (.004)         .033           Return On Equity         .029         .019         .002         (.007)         .061           Markup         .2186         2.228         2.210         2.204         2.247           Deductible         .511         .518         .512         .512         .512           Markup Adjustment for Deductible         1.085         1.086         1.089         1.087         1.072           Reported Income Index         .355         .297         .060         .470         1.566           Asset Efficiency         Total Asset Turnover           Total Asset Turnover         1.461         1.404         1.502         1.292         1.326           Fixed Asset Turnover         3.149         3.102         3.523         3.269         3.114           Average Age Plant Depreciation Only         13.425 <td>Debt Service Coverage Total with Operating Income Only</td> <td>1.722</td> <td>1.081</td> <td>1.886</td> <td>1.297</td> <td>1.259</td>	Debt Service Coverage Total with Operating Income Only	1.722	1.081	1.886	1.297	1.259
Operating Margin         (.011)         (.019)         (.005)         (.014)         (.016)           Non Operating Revenue Margin         1.931         3.252         5.891         (3.905)         1.608           Return On Assets         .017         .012         .002         (.004)         .033           Return On Equity         .019         .002         (.007)         .061           Markup         2.186         2.228         2.210         2.204         2.247           Deductible         .511         .518         .512         .512         .527           Markup Adjustment for Deductible         .1.085         1.086         1.089         1.087         1.073           Reported Income Index         .355         .297         .060         .470         1.566           Asset Efficiency         .3149         3.102         3.523         3.269         3.114           Average Age Plant Depreciation Only         13.425         14.916         16.539         17.284         17.000           Other Financial Ratios           Total Operating Expense Growth         (.014)         (.013)         .077         .019         .013           Total Operating Revenue Growth         (.014)         (.021)<	Profitablility					
Non Operating Revenue Margin         1.931         3.252         5.891         (3.905)         1.608           Return On Assets         .017         .012         .002         (.004)         .033           Return On Equity         .029         .019         .002         (.007)         .061           Markup         2.186         2.228         2.210         2.204         2.24           Deductible         .511         .518         .512         .512         .522           Markup Adjustment for Deductible         .1.085         1.086         1.089         1.087         1.077           Reported Income Index         .355         2.97         .060         .470         1.560           Asset Efficiency           Total Asset Turnover         1.461         1.404         1.502         1.292         1.326           Fixed Asset Turnover         3.149         3.102         3.523         3.269         3.114           Average Age Plant Depreciation Only         13.425         14.916         16.539         17.284         17.006           Other Financial Ratios           Total Operating Expense Growth         (.014)         (.013)         .077         .019         .012		.012	.008	.001	(.003)	.025
Return On Assets         .017         .012         .002         (.004)         .033           Return On Equity         .029         .019         .002         (.007)         .061           Markup         2.186         2.228         2.210         2.204         2.247           Deductible         .511         .518         .512         .512         .527           Markup Adjustment for Deductible         1.085         1.086         1.089         1.087         1.073           Reported Income Index         .355         .297         .060         .470         1.560           Asset Efficiency         .3149         3.102         3.523         3.269         3.112           Average Age Plant Depreciation Only         1.3425         14.916         16.539         17.284         17.000           Other Financial Ratios           Total Operating Expense Growth         (.014)         (.013)         .077         .019         .013           Total Operating Revenue Growth         (.014)         (.021)         .092         .009         .017           Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .656           Realized Gains Divided by Net Income		(.011)	(.019)	(.005)	(.014)	(.016)
Return On Equity		1.931	3.252	5.891	(3.905)	1.608
Markup         2.186         2.228         2.210         2.204         2.247           Deductible         .511         .518         .512         .512         .527           Markup Adjustment for Deductible         1.085         1.086         1.089         1.087         1.075           Reported Income Index         .355         .297         .060         .470         1.560           Asset Efficiency           Total Asset Turnover         1.461         1.404         1.502         1.292         1.326           Fixed Asset Turnover         3.149         3.102         3.523         3.269         3.112           Average Age Plant Depreciation Only         13.425         14.916         16.539         17.284         17.000           Other Financial Ratios           Total Operating Expense Growth         (.014)         (.013)         .077         .019         .013           Total Operating Revenue Growth         (.014)         (.021)         .092         .009         .012           Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .658           Realized Gains Divided by Net Income         1.651         3.061         (5.653)			.012	.002	(.004)	.033
Deductible   S.511   S.518   S.512   S.512   S.512     Markup Adjustment for Deductible   1.085   1.086   1.089   1.087   1.073     Reported Income Index   3.355   2.297   0.060   4.70   1.560     Asset Efficiency   Total Asset Turnover   1.461   1.404   1.502   1.292   1.326     Fixed Asset Turnover   3.149   3.102   3.523   3.269   3.114     Average Age Plant Depreciation Only   13.425   14.916   16.539   17.284   17.000     Other Financial Ratios   Total Operating Expense Growth   (.014)   (.013)   0.077   0.019   0.013     Total Operating Expense Growth   (.014)   (.021)   0.092   0.009   0.013     Realized Gains Divided by Non-Operating Revenue   8.855   9.42   (.959)   8.871   6.565     Realized Gains Divided by Net Income   1.651   3.061   (5.653)   (3.402)   1.056     Contact				.002		.061
Markup Adjustment for Deductible         1.085         1.086         1.089         1.087         1.077           Reported Income Index         .355         .297         .060         .470         1.560           Asset Efficiency         Total Asset Turnover           Total Asset Turnover         1.461         1.404         1.502         1.292         1.326           Fixed Asset Turnover         3.149         3.102         3.523         3.269         3.114           Average Age Plant Depreciation Only         13.425         14.916         16.539         17.284         17.000           Other Financial Ratios         Total Operating Expense Growth         (.014)         (.013)         .077         .019         .013           Total Operating Revenue Growth         (.014)         (.021)         .092         .009         .012           Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .658           Realized Gains Divided by Net Income         1.651         3.061         (5.653)         (3.402)         1.058						2.247
Reported Income Index       355       .297       .060       .470       1.560         Asset Efficiency       Total Asset Turnover         Total Asset Turnover       1.461       1.404       1.502       1.292       1.326         Fixed Asset Turnover       3.149       3.102       3.523       3.269       3.114         Average Age Plant Depreciation Only       13.425       14.916       16.539       17.284       17.000         Other Financial Ratios         Total Operating Expense Growth       (.014)       (.013)       .077       .019       .013         Total Operating Revenue Growth       (.014)       (.021)       .092       .009       .012         Realized Gains Divided by Non-Operating Revenue       .855       .942       (.959)       .871       .658         Realized Gains Divided by Net Income       1.651       3.061       (5.653)       (3.402)       1.058						.527
Asset Efficiency         Total Asset Turnover       1.461       1.404       1.502       1.292       1.326         Fixed Asset Turnover       3.149       3.102       3.523       3.269       3.114         Average Age Plant Depreciation Only       13.425       14.916       16.539       17.284       17.000         Other Financial Ratios         Total Operating Expense Growth       (.014)       (.013)       .077       .019       .013         Total Operating Revenue Growth       (.014)       (.021)       .092       .009       .012         Realized Gains Divided by Non-Operating Revenue       .855       .942       (.959)       .871       .658         Realized Gains Divided by Net Income       1.651       3.061       (5.653)       (3.402)       1.058						1.073
Total Asset Turnover       1.461       1.404       1.502       1.292       1.326         Fixed Asset Turnover       3.149       3.102       3.523       3.269       3.114         Average Age Plant Depreciation Only       13.425       14.916       16.539       17.284       17.000         Other Financial Ratios         Total Operating Expense Growth       (.014)       (.013)       .077       .019       .013         Total Operating Revenue Growth       (.014)       (.021)       .092       .009       .012         Realized Gains Divided by Non-Operating Revenue       .855       .942       (.959)       .871       .658         Realized Gains Divided by Net Income       1.651       3.061       (5.653)       (3.402)       1.058	Reported Income Index	.355	.297	.060	.470	1.560
Fixed Asset Turnover 3.149 3.102 3.523 3.269 3.114 Average Age Plant Depreciation Only 13.425 14.916 16.539 17.284 17.000  Other Financial Ratios  Total Operating Expense Growth (.014) (.013) .077 .019 .013 Total Operating Revenue Growth (.014) (.021) .092 .009 .013 Realized Gains Divided by Non-Operating Revenue 8.855 .942 (.959) .871 .658 Realized Gains Divided by Net Income 1.651 3.061 (5.653) (3.402) 1.058						
Average Age Plant Depreciation Only 13.425 14.916 16.539 17.284 17.000  Other Financial Ratios  Total Operating Expense Growth (.014) (.013) .077 .019 .013  Total Operating Revenue Growth (.014) (.021) .092 .009 .012  Realized Gains Divided by Non-Operating Revenue .855 .942 (.959) .871 .658  Realized Gains Divided by Net Income .1.651 3.061 (5.653) (3.402) 1.058		1.461	1.404	1.502	1.292	1.326
Other Financial Ratios           Total Operating Expense Growth         (.014)         (.013)         .077         .019         .013           Total Operating Revenue Growth         (.014)         (.021)         .092         .009         .011           Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .658           Realized Gains Divided by Net Income         1.651         3.061         (5.653)         (3.402)         1.058		3.149	3.102	3.523	3.269	3.114
Total Operating Expense Growth         (.014)         (.013)         .077         .019         .013           Total Operating Revenue Growth         (.014)         (.021)         .092         .009         .011           Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .658           Realized Gains Divided by Net Income         1.651         3.061         (5.653)         (3.402)         1.058	Average Age Plant Depreciation Only	13.425	14.916	16.539	17.284	17.000
Total Operating Revenue Growth (.014) (.021) .092 .009 .011 Realized Gains Divided by Non-Operating Revenue .855 .942 (.959) .871 .658 Realized Gains Divided by Net Income .1.651 3.061 (5.653) (3.402) 1.058	Other Financial Ratios					
Total Operating Revenue Growth         (.014)         (.021)         .092         .009         .012           Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .658           Realized Gains Divided by Net Income         1.651         3.061         (5.653)         (3.402)         1.058	Total Operating Expense Growth	(.014)	(.013)	.077	.019	.013
Realized Gains Divided by Non-Operating Revenue         .855         .942         (.959)         .871         .658           Realized Gains Divided by Net Income         1.651         3.061         (5.653)         (3.402)         1.058	Total Operating Revenue Growth					.012
Realized Gains Divided by Net Income 1.651 3.061 (5.653) (3.402) 1.058	Realized Gains Divided by Non-Operating Revenue					.658
						1.058
5 1 1 1 120 120 120 120 120 120 120 120 1	Long Term Debt to Equity	.295	.253	.207	.230	.202

<sup>†</sup> Data not available or not applicable